GLENORCHY CITY COUNCIL
ATTACHMENTS
MONDAY, 20 JUNE 2016

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2016

Glenorchy City Council Annual Plan

GLENORCHY CITY
Where ideas happen.

Glenorchy City Council

Adopted 20 June 2016

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MESSAGE FROM THE MAYOR AND GENERAL MANAGER

Welcome to Council's Annual Plan for 2016/17 to 2019/20.

As we plan for the years approaching the second decade of the twenty first century we as Council must ensure we are ready for the opportunities and challenges that our community may face. The strategic and operational reviews undertaken by Council are now being implemented ensuring 21st century processes, efficiency and services for the ratepayers and citizens of Glenorchy.

This Annual Plan is based on Year Three of our Long Term Financial Plan from 2014/15 to 2023/24. As part of the LTFP, Council has made huge efforts to 'balance the books' and this year is aiming for a small surplus in the 2016/17 budget. Given the need for careful management of the Council's finances, new actions included for this Annual Plan are high priority. According to our headline risks, high priority actions include;

- Development of a Corporate Risk Management Plan
- Development of a Human Resources Strategy
- Development of a Work, Health and Safety Strategy
- Implementation of an Information and Communication Technology Strategy
- Management of the City's transport network
- Continuing to ensure construction of safe and healthy buildings through planning, building standards and public health.

This year we see Council's new approach to long term planning. The Community goals, Council strategy and operational actions are all integrated and aligned. The City of Glenorchy Community Plan 2015-2040 articulates the broad Vision and Goals set down by our community. Reinforcing the goals is the Glenorchy City Council Strategic Planning Framework 2016-2025. The Annual Plan then shows which actions are in place on an operational level, to support those strategies and goals.

This Annual Plan has a four year, rolling time horizon – to enable Council to conduct its operational planning for the medium term. This year we have 119 actions of which 103 are planned to be actioned during the 2016/17 year.

This Annual Plan shows that we will proudly continue to deliver our community's vital services, including waste management, asset maintenance and capital works, community development, parks and recreation, environmental and public health, animal management, planning, building & plumbing, service co-ordination, arts and cultural activities; this year and into the future.

Rest assured that as the organisation prepares for the future, Council will continue to deliver on our Mission;

"Glenorchy City Council will be a leader in local government, representing its local community and ensuring best value services. "

We commend Council's Annual Plan 2016/17 to 2019/20 to you.

Ald. Kristie Johnston
Mayor

Peter Brooks
General Manager

YOUR COUNCIL

Front row (from left): Alderman Matt Stevenson, Alderman Harry Quick (Deputy Mayor), Alderman Kristie Johnston (Mayor), Mr Peter Brooks (General Manager), Alderman David Pearce OAM

Back row (from left): Alderman Jan Dunsby, Alderman Haydyn Neilsen OAM, Alderman Jenny Branch-Allen, Alderman Stuart Slade, Alderman Christine Lucas, Aldermen Steven King

COUNCIL STRUCTURE

Council (Mayor & Aldermen)

General Manager Peter Brooks

Corporate Governance

- Governance
- Elected Member Support & Administration
- Animal Management
- Parking & Compliance
- Council Property
- Risk Management
- Workplace Health & Safety
- Human Resources
- Learning & Development
- Procurement
- Insurance
- Contract Management
- Project Management
- Legal Services
- Audit Panel
- Tender Review Committee
- Council Agenda & Minutes
- Marketing, Promotion & Communication

City Services & Infrastructure

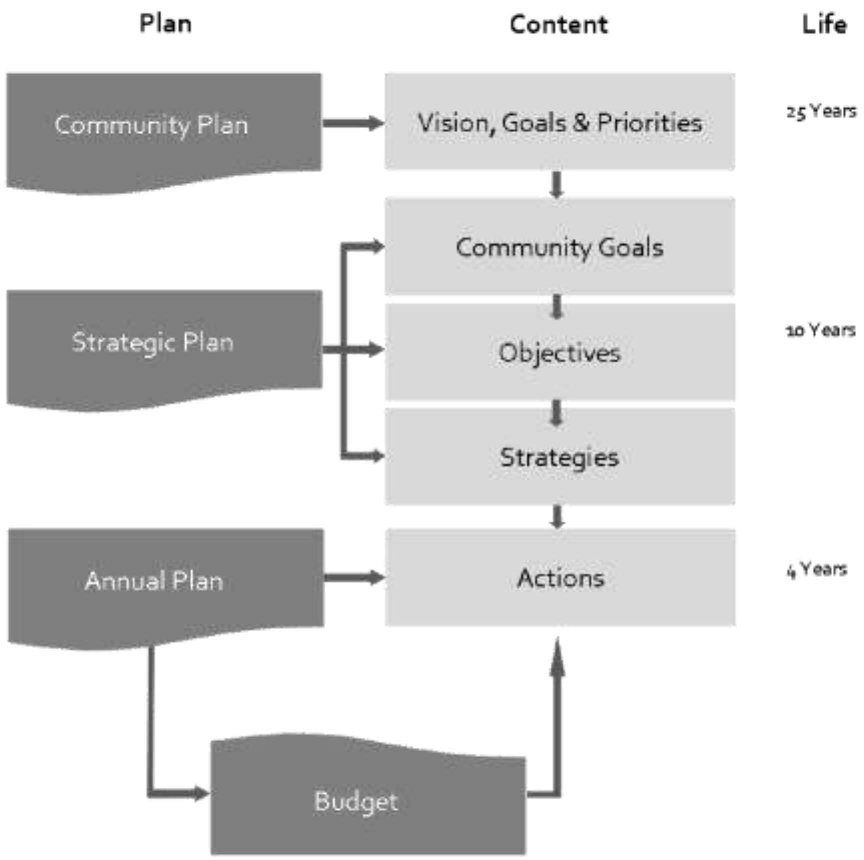
- Road Maintenance & Construction
- Stormwater Maintenance & Construction
- Parks & Recreation
- Fleet Management & Stores
- Waste Management & Landfill
- Asset Management Planning
- Statutory Planning, Building & Environmental Health
- Environment & Climate Change
- Heritage
- Traffic & Transport Planning
- Hydraulics
- Surveying & Design
- Engineering Services

Community, Economic Development & Business

- Community Development & Inclusion
- Children's Services
- Youth & Community Safety
- Sport & Recreation Development & Planning
- GASP Project
- Arts & Cultural Development
- Financial Services
- Rates & Debtors
- Treasury, Financial Reporting
- Strategic & Corporate Planning
- Economic Development & Tourism
- Community Engagement
- Information & Communication Technology
- IT Systems & Records Management
- Customer Service
- Derwent Entertainment Centre

COUNCIL'S STRATEGIC PLANNING PROCESSES

COUNCIL'S STRATEGIC PLANNING PROCESSES INVOLVE A SERIES OF PLANS WHICH HELP COUNCIL TO TRANSLATE THE COMMUNITY'S VISION INTO ACTION.



Vision, Mission and Values

Our Vision

We are a proud city; a city of arts; of opportunity; of partnerships; a city that makes exciting things happen.

Our Mission

Glenorchy City Council will be a leader in local government, representing its local community and ensuring best value services.

Our Values

People:

We believe that each person is equal and has a positive contribution to make. The rights and opinions of all are heard, valued and respected.

Diversity:

We value differences that enrich our community and the positive contributions everyone can make in improving the quality of community life.

Progress:

We value innovation, flexibility and imagination in building a better and sustainable community.

Prosperity:

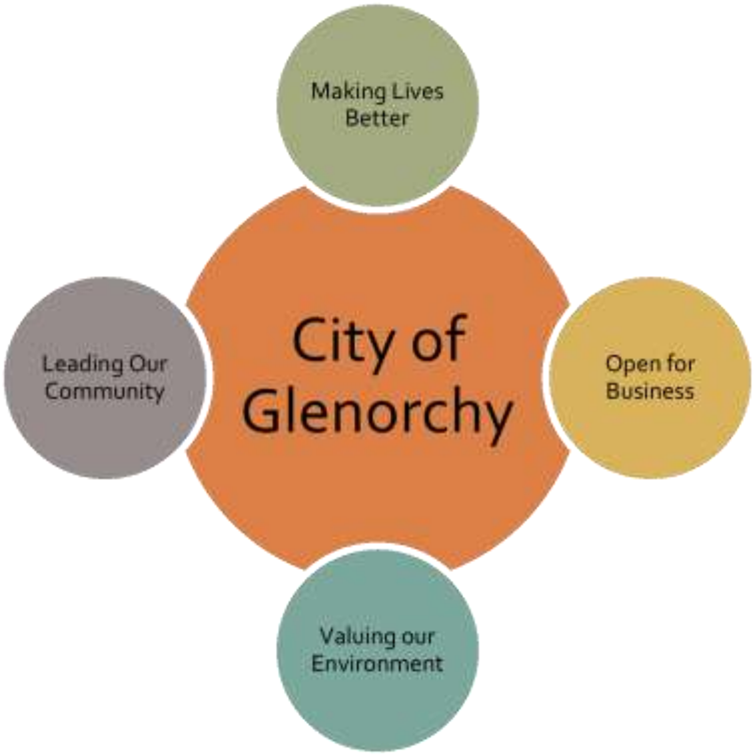
We commit ourselves to achieving social and economic prosperity for all.

Environment:

We work together to improve our City so we can enjoy a safe and healthy environment and a good quality of life. We respect our heritage and have pride in our City.

GOALS

Council's Strategic Planning Framework for 2016-2025 aims to deliver on the Goals of the Community Plan. Our Strategies and Actions in the Annual Plan align to these key outcomes.



MAKING LIVES BETTER

As a Council, we exist to make a positive difference in the lives of the people in our community.

OPEN FOR BUSINESS

A vibrant economy is important for the jobs and wealth it brings our community.

We need to strengthen the perception of Council as encouraging development.

VALUING OUR ENVIRONMENT

Our environment underpins our way of life in Glenorchy.

Council has a responsibility to manage the environment for future generations.

LEADING OUR COMMUNITY

The Community looks to Council to advocate for its needs and lead it into a preferred future.

Prudent governance of Council and the community's assets is an integral part of this

OBJECTIVES, STRATEGIES & ACTIONS

This part of the Annual Plan shows the actions that Council plans to carry out in the period 2016-17 to 2019-20 to give effect to the objectives and strategies for each of the Goals in the Glenorchy City Council Strategic Planning Framework 2016-2025.

LEAD WORKGROUPS RESPONSIBLE FOR IMPLEMENTING ACTIONS IN THE ANNUAL PLAN:

CG Corporate Governance Directorate

CSI City Services & Infrastructure Directorate

CEDB Community, Economic Development & Business Directorate

GOAL: MAKING LIVES BETTER

1.1 KNOW OUR COMMUNITIES AND WHAT THEY VALUE.

Strategy		Action		Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
1.1.1	Guide decision making through continued community engagement based on our Community Plan.	1.1.1.01	Utilise the community engagement process implemented for the new Community Plan to review Council's community engagement process including the operation of Precinct Committees and new methods such as social media. Review Council's community engagement strategy and develop a community engagement manual.	CEDB	Y	Y	Y	Y
1.1.2	Encourage diversity in our community by facilitating opportunities and connections.	1.1.2.01	Continue to consult and engage with young people and other specific population groups through mechanisms including the Hear Our Voices Forum, the Glenorchy Youth Task Force, Cultural Diversity Advisory Committee and the Access Advisory Committee.	CEDB	Y	Y	Y	Y
		1.1.2.02	Utilise the Glenorchy Matters Community Panel as a mechanism for representative community input to inform Council decisions.	CEDB	Y	Y	Y	Y

1.2 Support our communities to pursue and achieve their goals.

Strategy		Action		Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
1.1.2	Encourage diversity in our community by facilitating opportunities and connections.	1.1.2.01	Continue to consult and engage with young people and other specific population groups through mechanisms including the Hear Our Voices Forum, the Glenorchy Youth Task Force, Cultural Diversity Advisory Committee and the Access Advisory Committee.	CEDB	Y	Y	Y	Y
		1.1.2.02	Utilise the Glenorchy Matters Community Panel as a mechanism for representative community input to inform Council decisions.	CEDB	Y	Y	Y	Y
1.2.1	Encourage and support communities to express and achieve their aspirations.	1.2.1.01	Review Council's Positive Ageing Strategy	CEDB	Y	Y		

Strategy		Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	1.2.1.02	Implement Council's New Positive Ageing Strategy	CEDB		Y	Y	Y
	1.2.1.03	Redevelop Council's website.	CEDB	Y			
	1.2.1.04	Foster and support community cultural events and projects which celebrate Glenorchy's cultural diversity and build identity, inclusion and City pride, including the Moonah Taste of the World Festival.	CEDB	Y	Y	Y	Y
	1.2.1.05	Continue to support the operation of the Glenorchy Arts and Culture Advisory Committee.	CEDB	Y	Y	Y	Y
	1.2.1.06	Plan, promote and present an annual program of exhibitions, workshops, concerts and events at the Moonah Arts Centre in accordance with the MAC Business Plan.	CEDB	Y	Y	Y	Y

Strategy		Action		Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
1.2.2	Build relationships and networks that create opportunities for our communities.	1.2.2.01	In consultation with the Glenorchy Arts and Culture Advisory Committee and the community, plan, develop and implement a range of arts and cultural events, activities and projects including the Symphony under the Stars and Carols by Candlelight.	CEDB	Y	Y	Y	Y
		1.2.2.02	Facilitate and support the Glenorchy Learn Leadership Group	CEDB	Y	Y	Y	Y
		1.2.2.03	Develop a Learning Community Action Plan	CEDB	Y	Y	Y	Y
		1.2.2.04	Implement the Children and Families Strategy.	CEDB	Y	Y	Y	
		1.2.2.05	Promote volunteerism through mechanisms such as the Annual Volunteer Awards.	CEDB	Y	Y	Y	Y
		1.2.2.06	Implement the Healthy Communities Plan.	CEDB	Y	Y	Y	Y

Strategy		Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	1.2.2.07	Implement Council's Youth Strategy.	CEDB	Y	Y	Y	Y
	1.2.2.08	Implement the Lawn Bowls Facilities Plan.	CG	Y	Y	Y	
	1.2.2.09	Deliver the externally funded KGV Sports and Community Precinct Project.	CG	Y			
	1.2.2.10	Deliver the externally-funded Goodwood Community Centre upgrade.	CG				
	1.2.2.11	Partner with other stakeholders to support initiatives which address social disadvantage such as problem gambling, mental health and alcohol and other drugs.	CEDB	Y	Y	Y	Y
	1.2.2.12	Continue to convene inter-agency groups to address gaps in services including Youth Action Network Glenorchy (YANG), Glenorchy Action Interagency Network (GAIN) and Linkages.	CEDB	Y	Y	Y	Y
	1.2.2.13	Review Council's Community Safety Action Plan	CEDB			Y	Y
	1.2.2.14	Implement the Council's Community Safety Framework and Action Plan.	CEDB	Y	Y	Y	Y

1.3 Facilitate and/or deliver services to our communities.

Strategy		Action		Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
1.3.1	Directly deliver defined service levels to our communities.	1.3.1.01	Operate Council's Child Care Centres in accordance with the Education and Care Services National Law and Regulations.	CEDB	Y	Y	Y	
		1.3.1.02	Maintain, renew and replace Council's infrastructure in accordance with Council's asset management framework.	CSI	Y	Y	Y	Y
		1.3.1.03	Develop a whole of Council Customer Experience Strategy.	CEDB	Y			
		1.3.1.04	Implement the Customer Experience Strategy.	CEDB	Y	Y	Y	Y
		1.3.1.05	Review current infrastructure service levels.	CSI	Y	Y	Y	Y
		1.3.1.06	Administer kerbside waste collection services, promote waste minimisation, recycling and environmentally responsible disposal options.	CSI	Y	Y	Y	Y

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
1.3.2 Identify and engage in partnerships that can more effectively deliver defined service levels to our communities.	1.3.2.01 Undertake an Operational Service Level Review.	ELT	Y			
	1.3.2.02 Identify opportunities for outsourcing services that will create value for money and meet the expectations of the community.	ELT	Y			

GOAL: OPEN FOR BUSINESS

2.1 STIMULATE A PROSPEROUS ECONOMY.

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
2.1.1 Foster an environment that encourages investment and jobs.	2.1.1.01 Develop an economic development strategy for Glenorchy.	CEDB	Y	Y		
	2.1.1.02 Progress the Interim Planning Scheme to a Single State-wide Planning Scheme.	CSI	Y	Y		
	2.1.1.03 Implement the Wilkinson's Point and Elwick Bay Precinct Master Plan.	CEDB	Y	Y	Y	Y
	2.1.1.04 Implement the business & marketing strategy for the Derwent Entertainment Centre.	CEDB	Y	Y	Y	Y
	2.1.1.05 Actively promote events held at the Derwent Entertainment Centre and other city facilities.	CEDB	Y	Y	Y	Y

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
2.1.2 Build relationships with government and the private sector that create job opportunities for our communities.	2.1.2.01 Advocate, lobby or represent the interests of business with state or federal agencies, organisations and groups.	CEDB	Y	Y	Y	Y

2.2 IDENTIFY AND SUPPORT PRIORITY GROWTH SECTORS.

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
2.2.1 Target growth sectors based on our understanding of the City's competitive advantages	2.2.1.01 Partner with Destination Southern Tasmania to increase local tourism visitation.	CEDB	Y	Y	Y	Y
	2.2.1.02 Develop a Property Strategy.	CG	Y			
	2.2.1.03 Implement the Property Strategy.	CG	Y	Y	Y	Y

Goal: Valuing Our Environment

3.1 Create a liveable and desirable City.

Strategy		Action		Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
3.1.1	Revitalise our CBD areas through infrastructure improvements.	3.1.1.01	Implement the Glenorchy CBD Strategic Framework.	CSI	Y	Y	Y	
		3.1.1.02	Implement the externally-funded Streetscape Improvement Project.	CEDB	Y			
3.1.2	Enhance our parks and public spaces with public art and contemporary design.	3.1.2.01	Develop a Master Plan for Tolosa Park.	CG	Y			
		3.1.2.02	Implement the Tolosa Park Master Plan.	CG	Y	Y	Y	Y
		3.1.2.03	Develop a Master Plan for the Berriedale Peninsula.	CG	Y			
		3.1.2.04	Implement the Berriedale Peninsula Master Plan.	CG	Y	Y	Y	Y
		3.1.2.05	Update the KGV Master Plan.	CG		Y	Y	
		3.1.2.06	Identify business and funding opportunities for the further development of the Glenorchy Arts and Sculpture Park (GASP!) including art development.	CEDB	Y			

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	3.1.2.07 Use Council's adopted Open Space Strategy in its decision-making.	Whole of Council	Y	Y	Y	Y
3.1.3 Manage the City's transport network to promote sustainability, accessibility, choice, safety and amenity.	3.1.3.01 Implement actions from the Greater Hobart Regional Bicycling plan.	CG	Y	Y	Y	Y
	3.1.3.02 Manage the City's transport network to promote sustainability, accessibility, choice, safety and amenity.	CSI	Y	Y	Y	Y
3.1.4 Deliver new and existing services to improve the City's liveability.	3.1.4.01 Develop a nature strip management policy and procedure.	CG		Y		
	3.1.4.02 Implement a nature strip management policy and procedure.	CSI		Y	Y	Y
	3.1.4.03 Implement a tree management policy and guideline.	CSI	Y	Y	Y	Y
	3.1.4.04 Ensure compliance with the relevant building legislation for Council properties.	CG	Y	Y	Y	Y
	3.1.4.05 Implement Council's Disability Discrimination Act Action Plan.	CEDB	Y	Y	Y	Y
	3.1.4.06 Ensure the construction and maintenance of safe and healthy buildings through compliance with building and plumbing codes.	CSI	Y	Y	Y	Y

Strategy		Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	3.1.4.07	Plan for the sustainable development of the City, ensuring compliance with the planning scheme and community involvement in the planning process.	CSI	Y	Y	Y	Y
	3.1.4.08	Protect the City's heritage through planning scheme listing and assessment processes.	CSI	Y	Y	Y	Y
	3.1.4.09	Implement the revised management plan for the Rosetta and Casuarina Crescent Landslip A Zones.	CSI	Y	Y	Y	Y
	3.1.4.10	Continue to implement the Council's Graffiti Action Plan.	CSI	Y	Y	Y	Y
	3.1.4.11	Deliver the capital works program for roads and stormwater	CSI	Y	Y	Y	Y
	3.1.4.12	Deliver program for Council property, parks and reserves	CG	Y	Y	Y	Y

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	3.1.4.13 Promote, implement and monitor public health standards.	CSI	Y	Y	Y	Y
	3.1.4.14 Implement the Waste Management Strategy	CSI	Y	Y	Y	Y
	3.1.4.15 Implement the Heritage Information Update project and develop information package	CSI	Y			

3.2 Manage our natural environments now and for the future.

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
3.2.1 Identify and protect areas of high natural values.	3.2.1.01 Implement Priority Actions identified in the Environment Strategy	CSI		Y	Y	Y

		3.2.1.02	Manage the fire risk in the city's bushland reserves	CSI	Y	Y	Y	Y
		3.2.1.03	Protect the City's natural values through planning processes, enforcement, on-ground activities and community NRM support.	CSI	Y	Y	Y	Y
3.2.3	Enhance, protect and celebrate the Derwent Foreshore.	3.2.3.01	Participate in the Derwent Estuary Program.	CSI	Y	Y	Y	Y
3.2.3	Enhance, protect and celebrate the Derwent Foreshore.	3.2.3.02	Monitor recreational water quality.	CSI	Y	Y	Y	Y

Goal: Leading Our Community

4.1 Govern in the best interests of our community.

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
4.1.1 Manage Council for maximum efficiency, accountability and transparency	4.1.1.01 Establish a professional development program for Mayor and Aldermen.	CG	Y	Y	Y	Y
	4.1.1.02 Develop a communications strategy including internal, external, public relations, advertising and social media.	CG				
	4.1.1.03 Implement the communications strategy including internal, external, public relations, advertising and social media.	CG	Y	Y	Y	
	4.1.1.04 Implement the performance reporting system for corporate strategic planning.	CEDB	Y	Y	Y	Y
	4.1.1.05 Develop and implement a performance management framework (KPI's) for each department and individual employee(s) linked to achievement of Council Annual Plans and Strategic action plans.	CEDB	Y			

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
4.1.2 Manage the City's assets soundly for the long term benefit of the Community.	4.1.2.01 Manage the operation and maintenance of the Derwent Park Stormwater Re-use scheme.	CSI	Y	Y	Y	Y
	4.1.2.02 Develop an Accommodation Strategy.	CG	Y			
	4.1.2.03 Implement the Accommodation Strategy.	CG	Y	Y	Y	Y
	4.1.2.04 Implement Asset Management Strategy, including Asset Management Plans for each asset class.	CSI	Y	Y	Y	Y
	4.1.2.05 Deliver the maintenance program for Council in accordance with agreed service levels.	CSI	Y	Y	Y	Y
	4.1.2.06 Undertake a Plant and Fleet Review.	CSI	Y			

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	4.1.2.07 Implement the Plant and Fleet Review recommendations.	CSI	Y	Y	Y	Y
	4.1.2.08 Implement the public toilet facilities plan.	CG	Y	Y	Y	
	4.1.2.09 Implement the 10 year maintenance and capital plan for the DEC.	CG	Y	Y	Y	
	4.1.2.10 Ensure preparedness for disaster by maintaining and continually reviewing the City's Emergency Management Strategies.	CSI	Y	Y	Y	
4.1.3 Maximise regulatory compliance in Council and the community through our systems and processes.	4.1.3.01 Ensure community compliance with Commonwealth and State legislative requirements on matters of material importance.	CSI	Y	Y	Y	Y
	4.1.3.02 Ensure community compliance with State legislative requirements on matters of material importance.	CG	Y	Y	Y	Y

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	4.1.3.03 Develop a Governance Strategy	CG	Y			
	4.1.3.04 Implement the Governance Strategy	CG	Y	Y	Y	Y

4.2 Prioritise resources to achieve our communities' goals.

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
4.2.1 Deploy the Council's resources effectively to deliver value.	4.2.1.01 Coordinate development and production of Council's Annual Plan.	CEDB	Y	Y	Y	Y
	4.2.1.02 Implement the information and communications technology (ICT) strategy.	CEDB	Y	Y	Y	Y
	4.2.1.03 Implement the Improvement Plan including efficiency, savings program, resource utilisation improvements and end of year performance review of key service streams.	Whole of Council	Y			

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	4.2.1.04 Develop the Corporate Risk Management Plan	CG	Y	Y	Y	
	4.2.1.05 Implement the Corporate Risk Management Plan	CG	Y	Y	Y	Y
	4.2.1.06 Undertake a Community Facility Utilisation Review of maintenance, user & lease requirements.	CG	Y	Y		
	4.2.1.07 Develop an Innovation Strategy.	Whole of Council		Y		
	4.2.1.08 Implement grant management processes	CEDB	Y	Y	Y	Y
	4.2.1.09 Implement grant management processes	CEDB	Y	Y	Y	Y
	4.2.1.10 Prepare Management Team Protocols, Roles & Responsibilities.	ELT	Y			
	4.2.1.11 Develop a GCC Project Management Methodology.	CG	Y			

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	4.2.1.12 Develop a Procurement Strategy.	CG	Y			
	4.2.1.13 Implement the Procurement Strategy.	CG	Y	Y	Y	
	4.2.1.14 Prepare a Financial Processes Improvement Plan	CEDB	Y			
4.2.2 Ensure that we have a skilled, capable and safety-focused workforce.	4.2.2.01 Develop a Human Resources Strategy.	CG	Y			
	4.2.2.02 Implement the Human Resources Strategy.	CG	Y	Y	Y	Y

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
	4.2.2.03 Negotiate a new enterprise agreement	CG	Y			
	4.2.2.04 Implement the new enterprise agreement	CG	Y	Y	Y	Y
	4.2.2.05 Develop a Work Health and Safety Strategy.	CG	Y			
	4.2.2.06 Implement the Work Health and Safety Strategy.	CG	Y	Y	Y	Y
	4.2.2.07 Deliver a Management Training & Development Program.	ELT	Y	Y	Y	Y

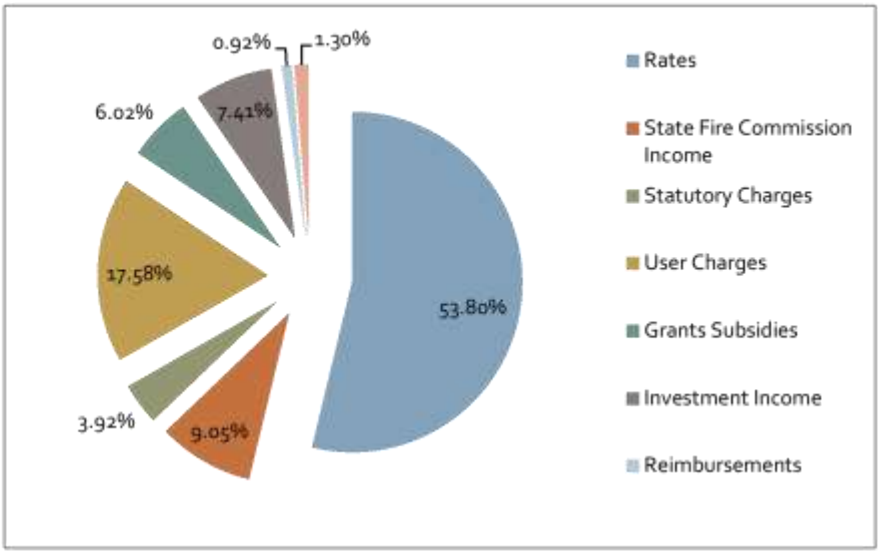
4.3 Build strong relationships to deliver our communities' goals.

Strategy	Action	Lead Workgroup	Action in 2016/17	Action in 2017/18	Action in 2018/19	Action in 2019/20
4.3.1 Foster productive relationships with other levels of government, other Councils and peak bodies to achieve community outcomes.	4.3.1.01 Liaise with the State Government as appropriate on matters of strategic priority.	CEDB	Y	Y	Y	
	4.3.1.02 Participate in the review of the role and functions of local government.	Whole of Council	Y	Y	Y	
	4.3.1.03 Continue to contribute to the local government reform process in accordance with Council's guiding principles.	Whole of Council	Y			
	4.3.1.04 Identify and formalise external council relationships to partner and, where feasible, share resources.	Whole of Council	Y	Y	Y	
	4.3.1.05 Actively participate in peak local government bodies (LGAT & the STCA) to advance community priorities.	Whole of Council	Y	Y	Y	

BUDGET ESTIMATES SUMMARY 2016/17 FINANCIAL YEAR

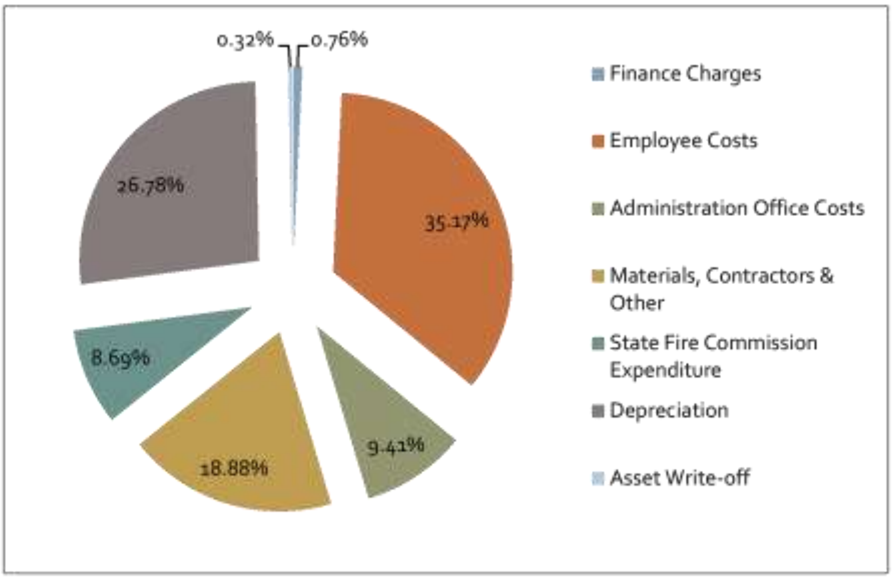
REVENUE

How Council's budgeted revenue is obtained (%)



EXPENDITURE

How Council's budgeted operating expenditure, depreciation and asset write-off are allocated (%)



2016/17 Budget Summary – Whole of Council

Operating Budget	Budget 2016/17	Budget 2015/16	Budget Difference
Rates	29,284,689	27,858,861	1,425,828
State Fire Commission Income	5,056,119	4,687,255	368,864
Statutory Charges	2,055,008	2,029,661	25,347
User Charges	9,560,819	9,103,025	457,794
Grants Subsidies	3,027,030	3,116,187	(89,157)
Investment Income	3,605,765	3,838,497	(232,732)
Reimbursements	573,135	475,525	97,610
Other Income	785,650	675,630	110,020
Total Operating Revenue	**53,948,215**	**51,784,641**	**2,163,574**
Finance Charges	339,830	411,333	71,503
Employee Costs	19,592,136	18,969,871	(622,265)
Administration Office Costs	5,512,663	5,074,117	(438,546)
Materials, Contractors & Other	8,650,422	10,183,807	1,533,385
State Fire Commission Expenditure	5,056,119	4,687,255	(368,864)
Total Operating Expenditure	**39,151,170**	**39,326,382**	**175,213**
Depreciation	14,440,649	14,443,969	3,320
Asset Write-off	170,000	170,000	0
Total Operating Surplus/(Deficit)	**186,397**	**(2,155,709)**	**2,342,106**
Capital Grants:			
Roads 2 Recovery Grant	999,252	865,381	133,871
State Govt. Grant	0	250,000	(250,000)
KGV - Interest Revenue	0	116,533	(116,533)
Total Capital Grants	**999,252**	**1,231,914**	**232,662**
Land Sales:			
Land Sales Revenue	220,000	630,000	(410,000)
Land Sales Expenditure	801,050	897,818	(96,768)
Net Land Sales	**(581,050)**	**(267,818)**	**(313,232)**
Fleet Sales:			
Fleet Sales Revenue	82,900	66,316	16,584
Fleet Sales Expenditure	82,900	64,966	17,934
Net Fleet Sales	**0**	**1,350**	**(1,350)**
Total Surplus/(Deficit)	**604,599**	**(1,190,263)**	**1,794863**

2016/17 BUDGET SUMMARY – WHOLE OF COUNCIL (CONT'D)

Capital Budget	Budget 2016/17	Budget 2015/16	Budget Difference
Renewal Capital and Assets	10,115,261	11,385,331	1,270,070
Upgrade Capital and Assets	1,299,153	1,954,711	655,558
New Capital and Assets	1,248,030	1,409,325	161,295
Total Capital and Assets	**12,662,444**	**14,749,367**	**2,086,923**
Funding			
Loan Drawdown	**0**	**0**	**0**
Loan Repayments	**858,396**	**815,175**	**(43,221)**
Reserve Movements			
Election Expenses	50,000	50,000	0
City Revaluation Reserve (in)	50,000	50,000	0
City Revaluation Reserve (out)	(370,000)	0	370,000
Landfill Close Out Reserve	259,732	259,732	0
Land Sales Reserve	123,950	489,682	365,732
Strategic Asset Management Reserve (in)	400,000	400,000	0
Strategic Asset Management Reserve (out)	(400,000)	(400,000)	0
Total Reserve Movements	**113,682**	**849,414**	**735,732**

2016/17 Directorate Budget Summary – Community, Economic Development & Business

Operational Program Budgets	Budget 2016/17	Budget 2015/16	Budget Difference
Children's Services Revenue	0	20	(20)
Berriedale Childcare Centre Revenue	682,330	777,487	(95,157)
Benjafield Childcare Centre Revenue	682,330	777,487	(95,157)
Community Development Revenue	19,000	1,000	18,000
Community Inclusion Revenue	28,949	38,550	(9,601)
Arts & Cultural Development Revenue	52,450	21,907	30,543
Youth & Community Safety Development Program Revenue	0	22,600	(22,600)
Financial Accounting Services Revenue	40,636,672	581,097	40,055,575
Rates Services Revenue	0	35,185,538	(35,185,538)
Management Accounting Services Revenue	0	3,258,000	(3,258,000)
Service Management Revenue	7,896	7,896	0
City Strategy Revenue	0	250,000	(250,000)
Customer Service Revenue	64,580	63,180	1,400
Derwent Entertainment Centre Revenue	1,578,636	1,531,117	47,519
Total Operating Revenue	**43,752,843**	**42,515,879**	**1,236,964**
Children's Services Expenditure	0	8,587	8,587
Berriedale Childcare Centre Expenditure	670,894	665,368	(5,526)
Benjafield Childcare Centre Expenditure	706,166	660,656	(45,510)
Community Development Expenditure	586,650	232,708	(353,942)
Community Inclusion Expenditure	357,621	474,016	116,395
Community Economic Development & Business Administration Expenditure	175,032	(187,768)	(362,800)

Operational Program Budgets	Budget 2016/17	Budget 2015/16	Budget Difference
Arts & Cultural Development Expenditure	441,193	426,138	(15,055)
Youth & Community Safety Development Program Expenditure	0	370,024	370,024
Financial Accounting Services Expenditure	6,046,801	729,622	(5,317,178)
Rates Services Expenditure	0	5,165,668	5,165,668
Management Accounting Services Expenditure	429,446	512,568	83,122
Information Management Expenditure	464,776	455,917	(8,858)
Development Operations Expenditure	558,335	474,855	(83,480)
Service Management Expenditure	1,895,048	1,843,503	(51,546)
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Customer Service Expenditure	930,801	862,163	(68,638)
Derwent Entertainment Centre Expenditure	1,394,379	1,385,306	(9,073)
Total Operating Expenditure	**14,764,223**	**14,315,259**	**(448,964)**
Total Operating Surplus/(Deficit)	**28,988,620**	**28,200,620**	**788,000**
Renewal Capital and Assets	100,000	30,100	(69,900)
Upgrade Capital and Assets	425,490	1,277,800	852,310
New Capital and Assets	94,858	160,845	65,987
Total Capital and Assets	**620,348**	**1,468,745**	**848,397**
Transfers To Reserves			
City Revaluation Reserve (in)	50,000	50,000	0
Transfers From Reserves			
City Revaluation Reserve (out)	(370,000)	0	370,000

2016/17 Directorate Budget Summary – Corporate Governance

Operational Program Budgets	Budget 2016/17	Budget 2015/16	Budget Difference
People Unit Revenue	3,000	4,500	(1,500)
Water Services Revenue	0	793,820	(793,820)
Learning & Development Revenue	4,500	0	4,500
Public Compliance Revenue	861,523	860,209	1,314
General Manager Revenue	1,000	3,900	(2,900)
Land Sales Revenue	220,000	630,000	(410,000)
Property Services Revenue	930,224	813,048	117,176
Total Operating Revenue	**2,020,247**	**3,105,477**	**(1,085,230)**
Risk & Assurance Expenditure	622,126	260,665	(361,461)
People Unit Expenditure	648,193	564,260	(83,933)
Water Services Expenditure	0	774,293	774,293
Safety Unit Expenditure	264,259	716,308	452,049
Learning & Development Expenditure	158,937	0	(158,937)
Public Compliance Expenditure	1,039,080	1,022,494	(16,586)
Governance & Compliance Expenditure	121,488	0	(121,488)
Aldermanic Expenditure	418,998	435,789	16,791
General Manager Expenditure	709,662	760,335	50,673
Legal Services Expenditure	470,701	482,753	12,052
Corp Governance Administration Expenditure	495,540	0	(495,540)
Land Sales Expenditure	801,050	897,818	96,768
Property Services Expenditure	2,333,980	2,420,996	87,016
Total Operating Expenditure	**8,084,013**	**8,335,711**	**251,698**

Operational Program Budgets	Budget 2016/17	Budget 2015/16	Budget Difference
Total Operating Surplus/(Deficit)	**(6,063,766)**	**(5,230,234)**	**(833,532)**
Renewal Capital and Assets	1,199,182	591,637	(607,545)
Upgrade Capital and Assets	211,000	115,000	(96,000)
New Capital and Assets	203,200	787,852	584,652
Total Capital and Assets	**1,613,382**	**1,494,489**	**(118,893)**
Transfers To Reserves			
Election Expenses	50,000	50,000	0
Land Sales Reserve	123,950	489,682	365,732
Transfers From Reserves	0	0	0

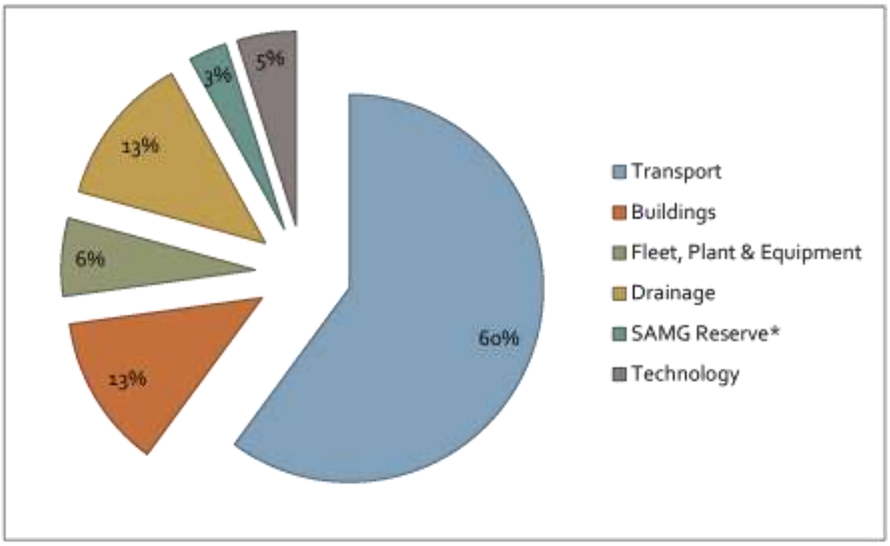
2016/17 Directorate Budget Summary – City Services & Infrastructure

Capital Budget	Budget 2016/17	Budget 2015/16	Budget Difference
Building Governance Revenue	823,326	758,198	65,128
Environmental Health Services Revenue	147,162	201,395	(54,233)
Planning Services Revenue	195,891	227,127	(31,236)
Landfill Operations Revenue	5,274,306	4,654,071	620,235
Waste Services Revenue	3,520,887	3,179,300	341,587
Transport Revenue	1,034,252	896,381	137,871
Asset Management Revenue	1,020	1,200	(180)
Stormwater Maintenance Revenue	29,000	40,000	(11,000)
Facilities Maintenance Revenue	19,400	18,168	1,232
Hydraulic Services Revenue	604,750	0	604,750
Administration & Store Revenue	7,040	3,000	4,040
Fleet Management Revenue	318,792	305,384	13,408
Internal Plant Hire Revenue	1,665,738	1,645,600	20,138
Total Operating Revenue	**13,641,564**	**11,929,824**	**1,711,740**
Building Governance Expenditure	687,564	761,251	73,686
Environmental Health Services Expenditure	580,935	607,778	26,843
Planning Services Expenditure	1,318,987	1,262,510	(56,477)
Landfill Operations Expenditure	2,593,804	2,761,647	167,843
Waste Services Expenditure	3,611,864	3,389,270	(222,594)
EID Administration Expenditure	746,160	619,913	(126,247)
Environment Expenditure	332,308	330,504	(1,803)
Transport Expenditure	200,730	218,125	17,395

Capital Budget	Budget 2016/17	Budget 2015/16	Budget Difference
Engineering Projects Design Expenditure	409,996	333,457	(76,539)
Asset Management Expenditure	997,871	1,503,319	505,448
Depreciation & Loss on Retirement Expenditure	14,346,755	14,327,860	(18,895)
Parks and Recreation Expenditure	2,905,071	3,029,489	124,418
Roads Maintenance Expenditure	1,769,759	1,796,023	26,264
Stormwater Maintenance Expenditure	987,546	1,002,696	15,150
Facilities Maintenance Expenditure	1,062,488	1,180,528	118,041
Hydraulic Services Expenditure	1,002,905	0	(1,002,905)
Administration & Store Expenditure	950,636	1,005,520	54,884
Supervision Expenditure	(758,165)	(235,849)	522,317
Fleet Management Expenditure	550,834	540,699	(10,134)
Internal Plant Hire Expenditure	1,663,773	1,655,731	(8,042)
Total Operating Expenditure	**35,961,819**	**36,090,473**	**128,655**
Total Operating Surplus/(Deficit)	**(21,897,021)**	**(24,160,649)**	**2,263,628**
Renewal Capital and Assets	8,816,080	10,763,594	1,947,514
Upgrade Capital and Assets	662,663	561,911	(100,752)
New Capital and Assets	949,972	460,628	(489,343)
Total Capital and Assets	**10,428,714**	**11,786,133**	**1,357,419**
Transfers To Reserves			
Landfill Close Out Reserve	259,732	259,732	0
Strategic Asset Management Reserve (in)	400,000	400,000	0
Transfers From Reserves			
Strategic Asset Management Reserve (out)	(400,000)	(400,000)	0

Capital Works Summary

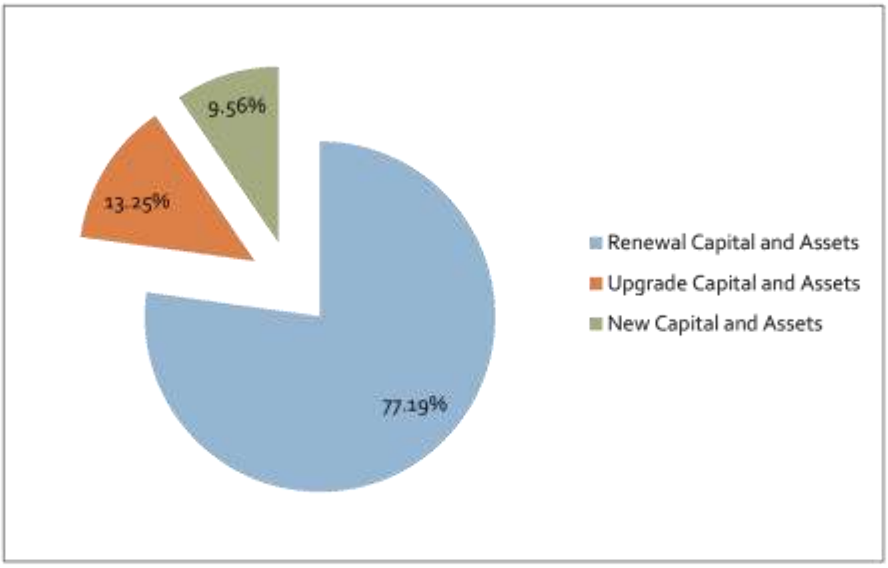
Capital works expenditure by asset class (%)



*SAMG Reserve – Strategic Asset Management Group Reserve

Renewal, Upgrade and New Investment

Council is committed to maintaining and renewing its existing infrastructure assets. Investment in renewals is undertaken as part of the 10 Year Asset Renewal Plans, which continue to be updated as condition data becomes available and asset modelling is undertaken. On average, almost 80% of Council's 2016/17 Budget is of a renewal nature.



Investment by Asset Class

Transport

Based on depreciation expense levels, $7,837 is required for Roads renewals in 2016/17 and approximately $7,228k of projects has been funded in the 2016/17 Budget. As has been the case in previous years, two of the biggest issues of concern are the deterioration of footpaths and road reseals and this proposed budget continues the focus of gradually addressing these areas.

The proposed spend on new works for Roads in 2016/17 is $300k in comparison to the 2015/16 spend of $501k. All new projects have been carefully chosen based on community need or to complete projects already commenced.

Major projects in the Roads Program are listed below:

- Moreton Cres Full Road Replacement & Associated Drainage Works $608k
- Continental Rd Full Road Replacement $700k
- Amy St Full Road Replacement. Includes School Crossing and Pedestrian Upgrades $430k
- Howard Rd Pedestrian Improvements $150k
- Seamew St Full Road Replacement $276k

Drainage

Drainage renewal rates, based on depreciation expense, is approximately $2,619k, however renewal Drainage works in the 2016/17 Budget is approximately $891k. Due to the long life nature of Council's Drainage assets, which are approximately half way through their useful life, depreciation is not reflective of renewal demand.

Prioritisation is given to Drainage projects that relate to proposed road works to ensure that the maximum benefit is gained. New or upgrade works account for approximately $676k and is reflective of the capacity analysis undertaken where a large proportion of under sized stormwater lines were identified.

Major projects in the Drainage Program are listed below:

- Peronne Ave – Renewal and upgrade of pipes under road $150k;
- Edinburgh Cres- Renewal and upgrade of pipes $ 110k
- Goodwood Rd – Renewal of Existing Pipes$112k.

Property (Buildings)

Council has a diverse portfolio of property and land across the municipality including the Derwent Entertainment Centre, public toilet facilities, works depot, sports grounds facilities, sporting and recreation facilities, and Council offices.

Based on depreciation expense, approximately $2,296k renewal expenditure is required for 2016/17 with the 2016/17 Budget set at$1,139k. Major projects for property spend are:

- Elwick/Montrose Bay Seawall – Replacement of existing infrastructure $200k;
- Montrose Bay Jetty Renewal & Upgrade
- Derwent Entertainment Centre Partial Roof Replacement $40k,
- Tolosa Park Hut Replacement – Ongoing replacement program $50k.

Fleet

Council made the decision in 2012/13 to change funding for the passenger fleet from operating leases to internal funding through the capital expenditure program. This change is now complete however the decision has now extended to some of the trade vehicles. The 2016/17 Fleet Budget reflects the purchase of 8 vehicles.

Plant and Equipment

Approximately half of the Plant and Equipment 2016/17 Budget is renewal as part of Council's replacement schedule, with a budget of $238k to acquire new plant and equipment.

Information, Communication & Technology

Council's investment in Technology for 2016/17 is supported by an ICT Strategy. $100k in renewal is budgeted in 2016/17. A further $520k will be invested in upgraded and new works.

Major Projects for ICT spend are:

- Telephony Replacement $276k
- Redevelopment of Councils Website $100k
- Replacement of PC's $119k

Unforeseen Works (SAMG reserve)

Council establishes an Unforeseen Works Budget in the Capital Expenditure Program to provide flexibility for the management of the Infrastructure Budget. The Unforeseen Works Budget is used for funding unplanned/emergency projects that cannot be funded in any other way.

In the 2016/17 Budget there is a provision of $400k that will be used for all capital projects that arise during 2016/17 that are not identified in the budget. The budget is managed by the Infrastructure Management Committee based on business case proposals to access the funds.

Public Health Goals & Objectives

Section 71(2) of the Local Government Act 1993 requires that Councils "include a summary of the major strategies to be used in relation to the council's public health goals and objectives" in their Annual Plan.

Detailed below are the three sections in the Glenorchy City Council Annual Plan that contain strategies and actions relating to Council's public health goals and objectives.

Goal: Making Lives Better

Objective: **1.2 Support our communities to pursue and achieve their goals.**

Strategy: 1.2.1 Encourage and support communities to express and achieve their aspirations.

Action: 1.2.1.02 Implement Council's New Positive Ageing Strategy

Strategy: 1.2.2 Build relationships and networks that create opportunities for our communities.

Actions: 1.2.2.06 Implement the Healthy Communities Plan.
1.2.2.11 Partner with other stakeholders to support initiatives which address social disadvantage such as problem gambling, mental health and alcohol and other drugs.
1.2.2.14 Implement the Council's Community Safety Framework and Action Plan.

Goal: Valuing Our Environment

Objective: 3.1 Create a liveable and desirable City.

Strategy: 3.1.2 Enhance our parks and public spaces with public art and contemporary design.

Action: 3.1.2.07 Use Council's adopted Open Space Strategy in its decision-making.

Strategy: 3.1.3 Manage the City's transport network to promote sustainability, accessibility, choice, safety and amenity.

Action: 3.1.3.01 Implement actions from the Greater Hobart Regional Bicycling plan.

Strategy: 3.1.4 Deliver new and existing services to improve the City's liveability.

Actions: 3.1.4.08 Plan for the sustainable development of the City, ensuring compliance with the planning scheme and community involvement in the planning process.

3.1.4.14 Promote, implement and monitor public health standards.

Objective: 3.2 Manage our natural environments now and for the future.

Strategy: 3.2.3 Enhance, protect and celebrate the Derwent Foreshore.

Actions: 3.2.3.01 Participate in the Derwent Estuary Program

3.2.3.02 Monitor recreational water quality.

Goal: Leading Our Community

Objective: 4.1 Govern in the best interests of our community.

Strategy: 4.1.2 Manage the City's assets soundly for the long term benefit of the Community.

Actions: 4.1.2.08 Implement the public toilet facilities plan.

4.1.2.10 Ensure preparedness for disaster by maintaining and continually reviewing the City's Emergency Management Strategies.

Objective: 4.2 Prioritise resources to achieve our communities' goals.

Strategy: 4.2.1 Deploy the Council's resources effectively to deliver value.

Actions: 4.2.1.05 Develop the Corporate Risk Management Plan

4.2.1.06 Implement the Corporate Risk Management Plan[1]

[1] Council's public health regulatory functions are delivered using a risk management approach.

GLENORCHY

CITY COUNCIL

[illegible]

[illegible]

[illegible]

[illegible]

Email:

[illegible]

Web:

[illegible]

GLENORCHY CITY

-Where ideas happen-

Glenorchy City Council Annual Plan 2016/17 to 2019/20

Attachment 1: 2016/17 Budget Summary by Directorate/Cost Centre

Account Group	Budget 2016/17	Budget 2015/16	Budget Difference 15/16 & 16/17
SUMMARY FOR ALL DIRECTORATES			
Operating Budget			
Rates	29,284,689	27,858,861	1,425,828
State Fire Commission Income	5,056,119	4,687,255	368,864
Statutory Charges	2,055,008	2,029,661	25,347
User Charges	9,560,819	9,103,025	457,794
Grants Subsidies	3,027,030	3,116,187	(89,157)
Investment Income	3,605,765	3,838,497	(232,732)
Reimbursements	573,135	475,525	97,610
Other Income	785,650	675,630	110,020
Total Operating Revenue	**53,948,215**	**51,784,641**	**2,163,574**
Finance Charges	339,830	411,333	71,503
Employee Costs	19,687,080	18,969,871	(717,209)
Administration Office Costs	5,517,663	5,074,117	(443,546)
Materials, Contractors & Other	8,550,478	10,183,807	1,633,329
State Fire Commission Expenditure	5,056,119	4,687,255	(368,864)
Total Operating Expenditure	**39,151,169**	**39,326,382**	**175,213**
Depreciation	14,440,649	14,443,969	3,320
Asset Write-off	170,000	170,000	0
Total Operating Surplus/(Deficit)	**186,397**	**(2,155,709)**	**2,342,107**
Capital Grants:			
Roads 2 Recovery Grant	999,252	865,381	133,871
State Govt Grant	0	250,000	(250,000)
KGV - Interest Revenue	0	116,533	(116,533)
Total Capital Grants	**999,252**	**1,231,914**	**(232,662)**
Land Sales:			
Land Sales Revenue	220,000	630,000	(410,000)
Land Sales Expenditure	801,050	897,818	(96,768)
Net Land Sales	**(581,050)**	**(267,818)**	**(313,232)**
Fleet Sales:			
Fleet Sales Revenue	82,900	66,316	16,584
Fleet Sales Expenditure	82,900	64,966	17,934
Net Fleet Sales	**0**	**1,350**	**(1,350)**
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Capital Budget			
Renewal Capital and Assets	10,115,261	11,385,331	1,270,070
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New Capital and Assets	1,248,030	1,409,325	161,295
Total Capital and Assets	**12,662,444**	**14,749,367**	**2,086,923**
Funding			
Loan Drawdown	**0**	**0**	**0**
Loan Repayments	**858,396**	**815,175**	**(43,221)**
Reserve Movements			
Election Expenses	50,000	50,000	0
City Revaluation Reserve (in)	50,000	50,000	0
City Revaluation Reserve (out)	(370,000)	0	370,000
Landfill Close Out Reserve	259,732	259,732	0
Land Sales Reserve	123,950	489,682	365,732
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Total Reserve Movements	**113,682**	**849,414**	**735,732**

Attachment 1: 2016/17 Budget Summary by Directorate/Cost Centre

Operational Cost Centre	Budget 2016/17	Budget 2015/16	Budget Difference 15/16 & 16/17
Community Economic Development & Business			
Childrens Services Revenue	0	20	(20)
Berriedale Childcare Centre Revenue	682,330	777,487	(95,157)
Benjafield Childcare Centre Revenue	682,330	777,487	(95,157)
Community Development Revenue	19,000	1,000	18,000
Community Inclusion Revenue	28,949	38,550	(9,601)
Arts & Cultural Development Revenue	52,450	21,907	30,543
Youth & Community Safety Development Program Revenue	0	22,600	(22,600)
Financial Accounting Services Revenue	40,636,672	581,097	40,055,575
Rates Services Revenue	0	35,185,538	(35,185,538)
Management Accounting Services Revenue	0	3,258,000	(3,258,000)
Service Management Revenue	7,896	7,896	0
City Strategy Revenue	0	250,000	(250,000)
Customer Service Revenue	64,580	63,180	1,400
Derwent Entertainment Centre Revenue	1,578,636	1,531,117	47,519
Total Operating Revenue	**43,752,843**	**42,515,879**	**1,236,964**
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Rates Services Expenditure	0	5,165,668	5,165,668
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Total Operating Expenditure	**14,764,223**	**14,315,259**	**(448,964)**
Total Operating Surplus/(Deficit)	**28,988,620**	**28,200,620**	**788,000**
Renewal Capital and Assets	100,000	30,100	(69,900)
Upgrade Capital and Assets	425,490	1,277,800	852,310
New Capital and Assets	94,858	160,845	65,987
Total Capital and Assets	**620,348**	**1,468,745**	**848,397**
Transfers To Reserves			
City Revaluation Reserve (in)	50,000	50,000	0
Transfers From Reserves			
City Revaluation Reserve (out)	(370,000)	0	370,000

Attachment 1: 2016/17 Budget Summary by Directorate/Cost Centre

Operational Cost Centre	Budget 2016/17	Budget 2015/16	Budget Difference 15/16 & 16/17
Corporate Governance			
People Unit Revenue	3,000	4,500	(1,500)
Water Services Revenue	0	793,820	(793,820)
Learning & Development Revenue	4,500	0	4,500
Public Compliance Revenue	861,523	860,209	1,314
General Manager Revenue	1,000	3,900	(2,900)
Land Sales Revenue	220,000	630,000	(410,000)
Property Services Revenue	930,224	813,048	117,176
Total Operating Revenue	**2,020,247**	**3,105,477**	**(1,085,230)**
Risk & Assurance Expenditure	622,126	260,665	(361,461)
People Unit Expenditure	648,193	564,260	(83,933)
Water Services Expenditure	0	774,293	774,293
Safety Unit Expenditure	264,259	716,308	452,049
Learning & Development Expenditure	158,937	0	(158,937)
Public Compliance Expenditure	1,039,080	1,022,494	(16,586)
Governance & Compliance Expenditure	121,488	0	(121,488)
Aldermanic Expenditure	418,998	435,789	16,791
General Manager Expenditure	709,662	760,335	50,673
Legal Services Expenditure	470,701	482,753	12,052
Corporate Governance Administration Expenditure	495,540	0	(495,540)
Land Sales Expenditure	801,050	897,818	96,768
Property Services Expenditure	2,333,980	2,420,996	87,016
Total Operating Expenditure	**8,084,013**	**8,335,711**	**251,698**
Total Operating Surplus/(Deficit)	**(6,063,766)**	**(5,230,234)**	**(833,532)**
Renewal Capital and Assets	1,199,182	591,637	(607,545)
Upgrade Capital and Assets	211,000	115,000	(96,000)
New Capital and Assets	203,200	787,852	584,652
Total Capital and Assets	**1,613,382**	**1,494,489**	**(118,893)**
Transfers To Reserves			
Election Expenses	50,000	50,000	0
Land Sales Reserve	123,950	489,682	365,732
Transfers From Reserves	0	0	0

Attachment 1: 2016/17 Budget Summary by Directorate/Cost Centre

Operational Cost Centre	Budget 2016/17	Budget 2015/16	Budget Difference 15/16 & 16/17
City Services & Infrastructure			
Building Governance Revenue	823,326	758,198	65,128
Environmental Health Services Revenue	147,162	201,395	(54,233)
Planning Services Revenue	195,891	227,127	(31,236)
Landfill Operations Revenue	5,274,306	4,654,071	620,235
Waste Services Revenue	3,520,887	3,179,300	341,587
Transport Revenue	1,034,252	896,381	137,871
Asset Management Revenue	1,020	1,200	(180)
Stormwater Maintenance Revenue	29,000	40,000	(11,000)
Facilities Maintenance Revenue	19,400	18,168	1,232
Hydraulic Services Revenue	604,750	0	604,750
Administration & Store Revenue	7,040	3,000	4,040
Fleet Management Revenue	318,792	305,384	13,408
Internal Plant Hire Revenue	1,665,738	1,645,600	20,138
Total Operating Revenue	**13,641,564**	**11,929,824**	**1,711,740**
Building Governance Expenditure	687,564	761,251	73,686
Environmental Health Services Expenditure	580,935	607,778	26,843
Planning Services Expenditure	1,318,987	1,262,510	(56,477)
Landfill Operations Expenditure	2,593,804	2,761,647	167,843
Waste Services Expenditure	3,611,864	3,389,270	(222,594)
EID Administration Expenditure	746,160	619,913	(126,247)
Environment Expenditure	332,308	330,504	(1,803)
Transport Expenditure	200,730	218,125	17,395
Engineering Projects Design Expenditure	409,996	333,457	(76,539)
Asset Management Expenditure	997,871	1,503,319	505,449
Depreciation & Loss on Retirement Expenditure	14,346,755	14,327,860	(18,895)
Parks and Recreation Expenditure	2,905,071	3,029,489	124,418
Roads Maintenance Expenditure	1,769,759	1,796,023	26,264
Stormwater Maintenance Expenditure	987,546	1,002,696	15,150
Facilities Maintenance Expenditure	1,062,488	1,180,528	118,041
Hydraulic Services Expenditure	1,002,905	0	(1,002,905)
Administration & Store Expenditure	950,636	1,005,520	54,884
Supervision Expenditure	(758,165)	(235,849)	522,317
Fleet Management Expenditure	550,834	540,699	(10,134)
Internal Plant Hire Expenditure	1,663,773	1,655,731	(8,042)
Total Operating Expenditure	**35,961,819**	**36,090,473**	**128,655**
Total Operating Surplus/(Deficit)	**(22,320,254)**	**(24,160,649)**	**1,840,395**
Renewal Capital and Assets	8,816,080	10,763,594	1,947,514
Upgrade Capital and Assets	662,663	561,911	(100,752)
New Capital and Assets	949,972	460,628	(489,343)
Total Capital and Assets	**10,428,714**	**11,786,133**	**1,357,419**
Transfers To Reserves			
Landfill Close Out Reserve	259,732	259,732	0
Strategic Asset Management Reserve (in)	400,000	400,000	0
Transfers From Reserves			
Strategic Asset Management Reserve (out)	(400,000)	(400,000)	0

Glenorchy City Council Rolling 2016/17 Budget and Long Term Financial Plan

June 2016

Version 1.0 – 06 June

Attachment 2: Glenorchy City Council Rolling 2016/17 Budget and Long Term Financial Plan

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Attachment 2: Glenorchy City Council Rolling 2016/17 Budget and Long Term Financial Plan

1. Executive Summary

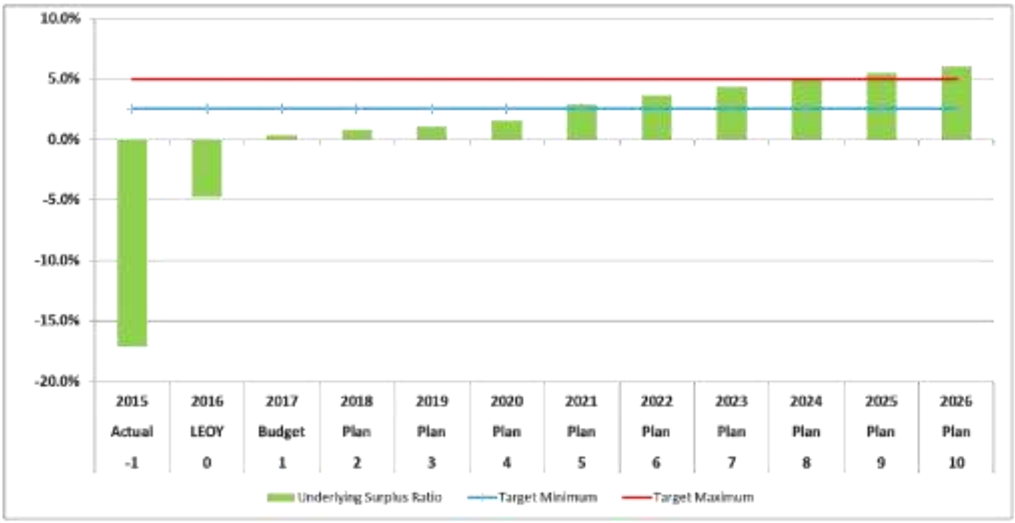
This financial year Council's Long Term Financial Plan ("LTFP") spans the period 2016/17 to 2025/26.

The Operating surplus of $186 thousand forecast in the 2016/17 Budget is the first surplus predicted since 2004/05, and a sharp improvement in financial performance on prior years. Following the budget year, the LTFP projection is for ongoing small Operating surpluses, including 2016/17, as a result of key initiatives beginning to take effect.

This LTFP relies upon a prudent and structured cost control program to maintain the trend, including the key assumption that new investment should include savings and/or additional revenue to counter any operating expenditure increase resulting from the new investment beyond the budget year.

As Chart 1.1 below indicates, this LTFP forecast is to be within the target operating surplus range of 2.5% and 5.0% of total revenue by 2021.

Chart 1.1 Underlying Surplus Ratio



Reassuring for our community is the improving cash position that Council will maintain, summarised below in Chart 1.2, which will begin to grow over the LTFP and meet the medium and longer term infrastructure renewal demands.

Attachment 2: Glenorchy City Council Rolling 2016/17 Budget and Long Term Financial Plan

As Chart 1.2 below highlights, the cash position falls to approximately $10 million before building to approximately $26 million by 2021/22 resulting from operating surpluses that begin in 2016/17. This occurs while repaying approximately $4.8 million of debt.

Chart 1.2 – Funding Analysis

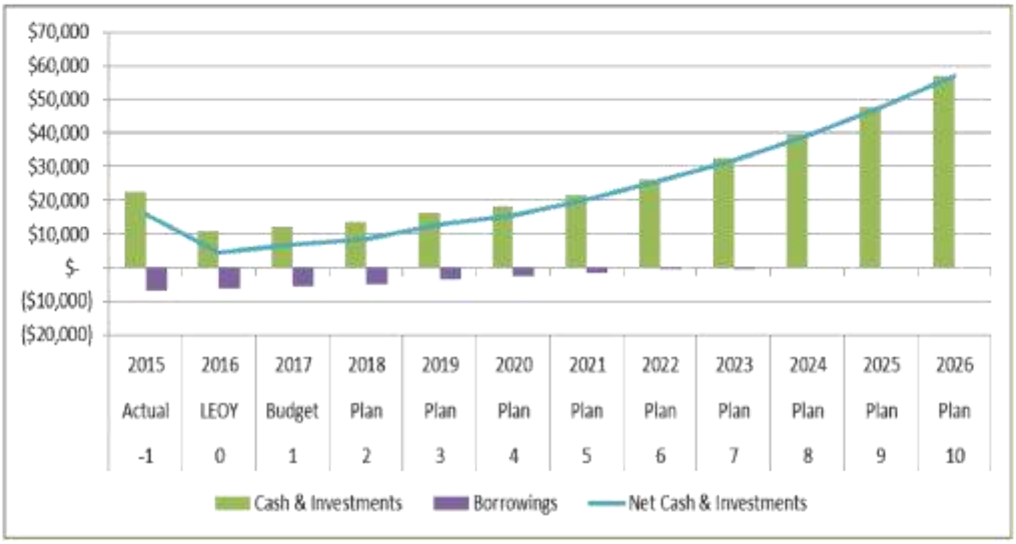
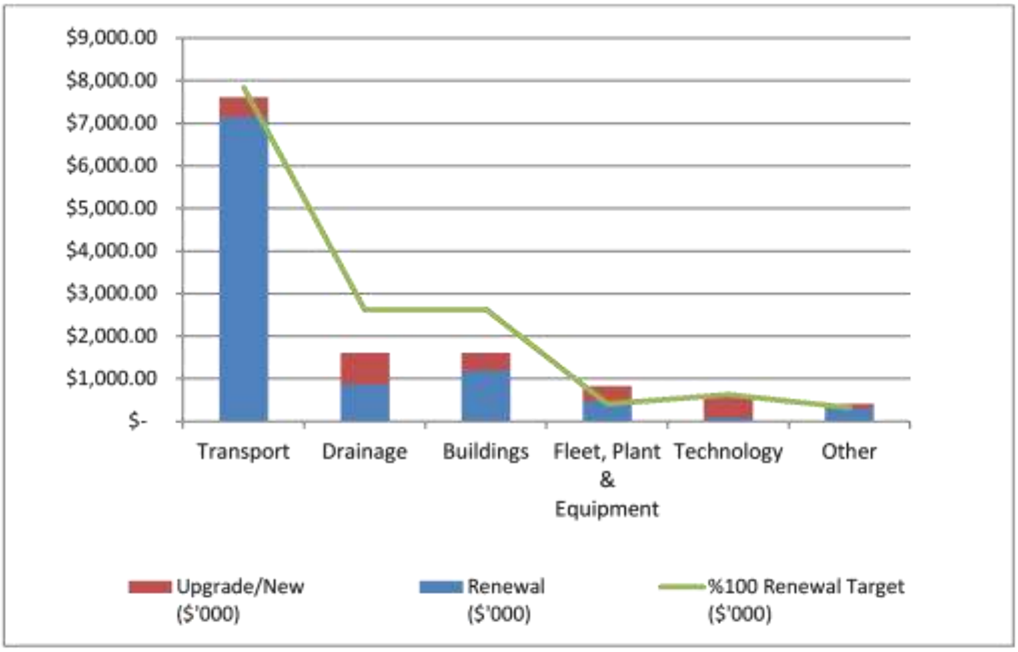


Chart 1.3 below highlights that capital expenditure will continue to be invested into renewing Council's existing asset base during the period. Chart 1.3 below reflects Council's capital spend as a percentage of its depreciation expense. The planned renewal investment by Council following the completion of Asset Management Plans now represents an investment based on the actual condition of the assets rather than the level of depreciation.

Chart 1.3 Asset Sustainability Ratio

Chart 1.4 below highlights that capital expenditure will continue to be primarily invested into renewing Council's existing asset base during the period. Chart 1.4 below reflects Council's capital spend as a focus on the renewal of its existing assets. The planned renewal investment by Council following the completion of Asset Management Plans now represents an investment based on the actual condition of the assets rather than the level of depreciation.

Chart 1.4 Asset Expenditure by Category –Upgrade / New and Renewal



2. Introduction

In 2013/14 financial year Glenorchy City Council (the "Council") commenced preparing a rolling 10 year Long Term Financial Plan ("LTFP") each year as part of the annual budget preparation process. The annual process includes a review of both external and internal conditions, which subsequently refine assumptions to reflect the conditions influencing the 10 year Long Term Financial Plan.

The internal and external conditions are considered in the annual review of the Organisation's Strategic Plan and are critical in the development of the Organisations 4 Year Operational Plan.

2.1 General Manager's Statement on Financial Sustainability

The Council is focussed on achieving financial sustainability. Sustainability is not simply a matter of when Council breaks even financially, it is about having the capacity to deliver services, absorb changes and shocks and make decisions in the best interests of the community over the long term, as per the Strategic Planning Framework and 10 year Strategic Plan. Council will be considered financially sustainable when it is capable of:

- Meeting the agreed service needs of the community;
- Absorbing foreseeable changes and unexpected shocks without having to make disruptive revenue or expenditure adjustments;
- Having strong governance and management frameworks in place covering community engagement, planning, monitoring, reporting and decision making;
- It is continuing to run a break even operating result or a small surplus;
- It is generating enough cash from operations to fund the long-term asset renewal requirements of service provision, as outlined in the detailed asset management plans;
- It is replacing assets as they are wearing out in line with the long-term asset renewal requirements detailed in the asset management plans; and
- Its debt and interest costs are at a level that is not excessive, within Council's established limits and are able to be serviced and repaid into the future.

A review of the Community Plan was completed in 2014 following an extensive community consultation process and adopted by Council on 19th January 2015. The Council's 10 year Strategic Plan was reviewed during the 2015/16 financial year and used in the development of the 2016/17 Annual Plan as well as in the development of the 2016/17 Budget and Long Term Financial Plan (LTFP) process beginning in December 2015.

This LTFP forecast is projecting a breakeven financial position in 2016/17, and it will be the first time since 2004/05 that a break even budget will be proposed. This can be achieved provided the Council:

- Reviews and prioritises all existing services;
- Does not introduce any new or enhanced services without associated funding and whole of life business plans; and
- Commits to a review of services and service efficiencies, and uses any financial gains resulting from that process to address the forecast deficits.

3. Glenorchy City Council Planning Framework

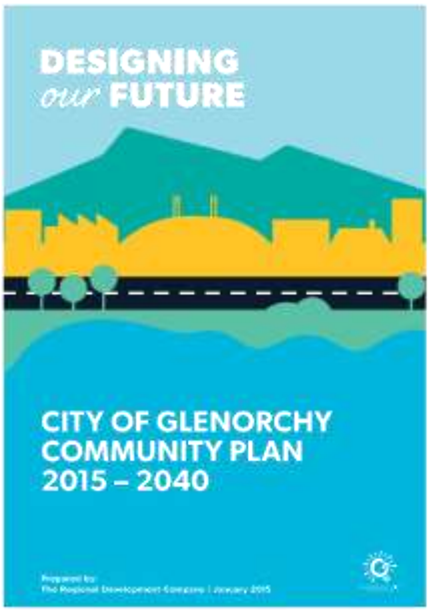
3.1 Overview

Glenorchy City Council uses a hierarchy of core strategic planning documents to guide its operations.

Diagram 3.1 – Strategic Planning Cycle

3.2 Community Plan

Diagram 3.2 – Community Plan



The City of Glenorchy Community Plan 2015-2040 was adopted by Council on 19th January 2015.

The Community Plan is Council's pinnacle strategic planning document. It will inform the strategic planning framework, which will be the backbone of a new strategic plan for Council.

The Community Plan sets clear visions, goals and priorities for the City based on the ideas and thoughts of the people and communities of Glenorchy in designing our future as:

... a proud city; a city of arts, of opportunity; of partnerships; a city that makes exciting things happen.

The Community Plan is framed around strategic themes that express 5 community outcomes:

- Making lives better
- Open for business
- Valuing our environment
- Leading our community
- Building image and pride.

In preparing the Plan, Council undertook an unprecedented program of engagement with all sectors of the community. This process generated feedback from nearly 2,000 people of all ages, backgrounds and locations who contributed over 7,500 ideas and thoughts about the future of our City.

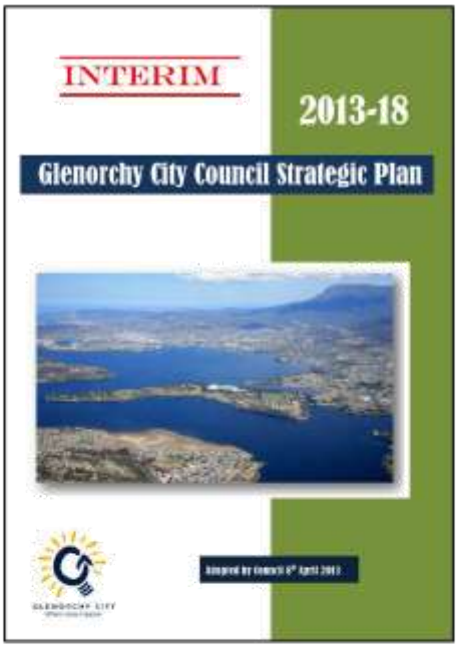
The consultation process was designed and monitored to ensure that it was both comprehensive and truly representative of the City's demography.

The draft Plan was further tested by a second round of consultation which saw adjustments to the draft Plan and a high level of endorsement of the vision, goals and priorities from participants.

As a result of this rigorous process, the Community Plan is a clear and robust expression of the aspirations of the people of the City of Glenorchy.

3.3 Strategic Plan

Diagram 3.3 – Strategic Plan



Council adopted the Glenorchy City Council Strategic Plan 2013-18 (Interim) on 8th April 2013.

The Interim Strategic Plan 2013-18 sets out Council's intent to deliver the following key outcomes for the City:

Diagram 3.4 – Key Strategic Outcomes

Making Lives Better

- As a Council, we exist to make a positive difference in the lives of the people in our community.

Open for Business

- A vibrant economy is important for the jobs and wealth it brings our community.
- We need to strengthen the perception of Council as encouraging development.

Valuing our Environment

- Our environment underpins our way of life in Glenorchy.
- Council has a responsibility to manage the environment for future generations.

Leading our Community

- The Community looks to Council to advocate for its needs and lead it into a preferred future.
- Prudent governance of Council and the community's assets is an integral part of this.

The Strategic Planning Framework that underpins the Strategic Plan is developed by the Aldermen as the "Board" of the organisation. The management and staff then give effect to these by developing a set of strategies which are set out in the Strategic Plan.

The current Strategic Planning Framework (i.e. the Intents and Objectives in the Strategic Plan) are as follows:

Diagram 3.5 –Strategic Planning Framework

3.4 Annual Plan

Council is required under the Local Government Act to have an 'Annual Plan' which is the operational plan of the Council.

The Annual Plan links directly to the intents, objectives and strategies in the Strategic Plan and sets out the actions that the Council intends to take (and fund) for a particular period.

The Glenorchy City Annual Plan 2016/17 to 2019/20 exceeds the statutory requirement for a single year plan. It sets out the actions Council intends to take corresponding to strategies in the Strategic Plan over a rolling 4 year period (Corporate Plan).

This rolling 4 year horizon provides a range of benefits to Council:

- It provides a firm foundation for medium term financial planning;
- It requires Council to "look over the horizon" rather than focusing narrowly on an individual year; and
- It enables reprioritisation of tasks in future years in response to a changing operating context.

The Annual Plan is linked to the Council's budget for the 2016/17 financial year and to the long term financial plan in respect of its first 3 out years.

3.5 Corporate Strategic Planning Status

With the approval of the Community Plan, Council is now in the process of reviewing its Strategic Plan. This is expected to be completed by the end of August 2016 and is necessary to:

1. Ensure alignment with the Community Plan; and
2. Extend the term of the Strategic Plan from 5 years to 10 years to comply with changes to the Local Government Act.

The Strategic Plan will be underpinned by other Council Plans, as follows:

Diagram 3.6 –Strategic Planning Status

Work has commenced on a 10 year Well Workforce Strategy.

3.6 Purpose of the Long Term Financial Plan

As outlined in Diagram 3.6 above, the LTFP forms an important part of ensuring the Delivery Plan for Council is costed and that all outputs and activity committed to the community are funded during the period. The LTFP reflects the future financial implications of the service and funding decisions that Council makes today. It sets the high level financial parameters that guide the development of strategies and objectives in order to deliver desired service levels in a financially sustainable manner.

4. Key Planning Assumptions

The following assumptions form the framework for the 2016/17 10 Year Long Term Financial Plan.

4.1 Environment Assumptions

Regulatory Environment

Aldermen Elections

Aldermen elections are currently held every four years with the next election scheduled for late 2018.

Planning and Roads Legislation

The draft Interim Planning Scheme has been approved by the Minister and is expected to be implemented by 1 July 2017. The Roads Bylaw is currently being reviewed and whilst it is unlikely that significant change will be made, impacts that may be introduced have not yet been accounted for financially.

Economic Environment

The following assumptions have been sourced from independent data through Commonwealth Bank of Australia Economic Forecasts as at October 2015 and the Housing Industry Association as at February 2016.

Table 4.1 – Economic Indicators

Economic Indicators	Budget 2016/17	Plan 2017/18	Plan 2018/19	Plan 2019/20	Plan 2020 to 2026
CPI	2.80%	2.50%	2.50%	2.5%	2.50%
Interest Rates					
10 Year Treasury Bond Rate	2.80%	2.75%	2.75%	2.75%	2.75% - 3.00%
Reserve Bank Cash Rate	2.00%	2.50%	3.00%	3.00%	3.00%
Dwelling Commencements Tasmania (Annual Growth)	2,180 (2.55%)	2,260 (+2.65%)	2,350 (+2.75%)	2,550 (+3.0%)	2,550 (3.0%)

Investments

Tasmanian Water Corporation

The organisation's investment in the Tasmanian Water Corporation ("TasWater") is subject to dividend tax equivalent loan guarantee distributions. Forecasted distributions are sourced from planning information made available from TasWater.

4.2 Internal Assumptions

Organisation Structure

The current organisation structure, announced and implemented 5 February 2015 included 3 new Director roles as well as 10 Manager roles.

Service Levels

Three service level review are currently underway, being Finance, Works Centre and Governance with the outcome being to ensure that they integrate with the new Council strategic planning framework. As the service level reviews have not been finalised at the time of the completion of the 2016/17 Budget and Long Term Financial Plan specific savings have not been identified, however broad level assumptions have been included.

4.3 Key Financial Assumptions – Revenue

Table 4.2 – Key Assumptions Revenue

Operating Revenue	Basis	Materiality	Budget 2016/17	Plan 2017/18	Plan 2019 to 2021	Plan 2022 to 2026
Rates Revenue	Based on Council decision	54%	4.3%	2.5%	2.5%	2.5%
Rates Growth	Based on current trend		0.5%	0.5%	0.5%	0.5%
Statutory Charges	Council Cost Index or as legislated	4%	2.8%	2.5%	2.5%	2.5%
User Charges	Council Cost Index	18%	2.8%	2.5%	2.5%	2.5%
Grant Income	Council Cost Index	6%	0.0%	2.5%	2.5%	2.5%
Other Income	Council Cost Index	11%	2.8%	2.5%	2.5%	2.5%
Interest Revenue	RBA Cash Rate +0.95% on Cash Holdings	1%				
Water Corp Distribution	Planned distribution per estimates from Water Corporation	6%	0.0%	0.0%	4.0%	4.0%
Total		100.0%				

Note: Materiality percentage represents the revenue item(s) as a percentage of total revenue.

4.4 Key Financial Assumptions – Expenses

Table 4.3 – Key Assumptions Expenses

Operating Expenditure	Basis	Materiality	Budget 2016/17	Plan 2017/18	Plan 2019 to 2021	Plan 2022 to 2026
Salaries	Estimate	50%	2.0%	2.0%	2.0%	2.0%
Superannuation	Current Rate		13.0%	13.0%	13.0%	13.0%
Materials	Council Cost Index	2%	2.0%	2.0%	2.0%	2.0%
Contractors	Council Cost Index	7%	(8.0%)	1.0%	2.0% - 1.00%	1.0%
Consultants	Council Cost Index	2%	4.0%	12.0%	0.0%	0.0%
Electricity	CPI estimate	3%	(17.0%)	1.0%	1.0%	1.0%
Other Expenses	Council Cost Index	35%	2.5%	2.5%	2.5%	2.5%
Water & Sewerage	Estimate by TasWater	1%	(43.0%)	0.0%	0.0%	0.0%
Total		100.0%				

Note: Materiality percentage represents the expenditure item(s) as a percentage of total expenditure

4.5 Key Financial Assumptions - Capital Expenditure

Useful Life Assumptions

Table 4.4 below is the useful life for each asset category relied upon to calculate depreciation for renewal, upgrade and new capital expenditure.

Table 4.4 – Asset Class Useful Life

Asset Class	Useful Life (Years)
Roads Road pavement surface	10 to 50
Road pavement base	50 to 70
Road pavement earthwork	100
Kerb and channel	5 to 70
Stormwater and drainage Pipes	60 to 135
Nodes	50 to 120
Natural water course improvements	80
Silt basins	120
Concrete culverts and spoon drains	50 to 120
Buildings and land improvements Freehold buildings	10 to 95
Other land improvements	5 to 50
Other infrastructure Signalised or roundabout intersections	15 to 50
Islands	35 to 50
Car parks	5 to 60
Bridges	40 to 80
Plant and vehicles Infrastructure plant	5 to 75
Fleet	3 to 5
Mobile plant	5 to 20
Minor plant	3 to 5
Equipment and furniture, fittings and office equipment	3 to 20
Computer systems and technical equipment	3 to 10
Valuation rolls Valuation roll of the municipality	5 to 6

Renewal Expenditure

Renewal capital expenditure levels are considered a key sustainability ratio for the local government sector, where in the past it was expected that Council should be targeting on average to spend approximately 100% of annual depreciation expense on replacement of Council's assets.

This LTFP assumes renewal spending will be between 63% and 70% of Depreciation Expense for renewal capital expenditure over the planning period. The assumption primarily reflects lower renewal spending for the property and stormwater asset classes, as the assets in these classes are in most instances only half way through their useful life cycle.

New Asset Expenditure

With the development of asset management strategies and service levels that are consistent with the strategic plan, only a small amount of new capital expenditure is projected in the 2016/17 Budget and Long Term Financial Plan.

By the nature of this assumption, the resulting depreciation operating and maintenance expenses resulting from investment in new capital is expected to be offset by operating savings and / or the generation of additional revenue.

5. Income Statement

Table 5.1 – Forecast Income Statement

Period start		1 Jul 15	1 Jul 16	1 Jul 17	1 Jul 18	1 Jul 19	1 Jul 20	1 Jul 21	1 Jul 22	1 Jul 23	1 Jul 24	1 Jul 25
Period end		30 Jun 16	30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26
Revenue from Operating Activities												
Rate and Charge Revenue	$'000	27,906	29,285	30,156	31,054	31,978	32,937	33,925	34,943	35,992	37,071	38,183
Grants - Operating (Recurrent)	$'000	1,860	3,027	3,044	3,062	3,079	3,156	3,235	3,316	3,399	3,484	3,571
Grants - Capital (Non-recurrent)	$'000	1,590	999	865	433	433	444	455	466	478	490	502
Contributions (Assets)	$'000	6	-	-	-	-	-	-	-	-	-	-
Reimbursements and Subsidies	$'000	531	573	581	589	597	612	627	643	659	675	692
User Charges	$'000	10,607	11,616	12,012	12,271	12,514	12,827	13,148	13,476	13,813	14,158	14,512
State Fire Contribution Income	$'000	4,764	5,056	5,178	5,304	5,432	5,568	5,707	5,850	5,996	6,146	6,299
Investment Income from TasWater	$'000	3,258	3,258	3,258	3,388	3,524	3,665	3,812	3,964	4,123	4,287	4,459
Total Revenue from Operating Activities	$'000	50,522	53,814	55,094	56,101	57,557	59,209	60,909	62,658	64,459	66,312	68,219
Revenue from Outside of Operating Activities												
Interest Revenue	$'000	520	348	348	348	348	357	366	375	384	394	404
Other Revenue Outside of Operating Activities	$'000	1,487	785	783	781	783	803	823	843	864	886	908
Total Revenue from Outside Operating Activities	$'000	2,007	1,133	1,131	1,129	1,131	1,159	1,188	1,218	1,248	1,280	1,312
Total Revenue	$'000	52,529	54,947	56,225	57,230	58,688	60,368	62,097	63,876	65,707	67,592	69,531
Operating Expenses from Ordinary Activities												
Employee Benefits	$'000	(19,261)	(19,592)	(20,036)	(20,687)	(21,233)	(21,800)	(22,233)	(22,675)	(23,125)	(23,585)	(24,054)
Materials & Consumables	$'000	(14,315)	(14,161)	(14,470)	(14,668)	(14,854)	(15,077)	(15,303)	(15,533)	(15,843)	(16,160)	(16,483)
Bad and Doubtful Debts	$'000	(1)	(2)	(2)	(2)	(2)	(2)	(3)	(3)	(3)	(3)	(3)
Depreciation	$'000	(14,395)	(14,441)	(14,781)	(15,117)	(15,462)	(15,617)	(16,064)	(16,523)	(16,996)	(17,483)	(17,984)
Other Operating Expenses	$'000	(894)	(170)	(170)	(170)	(170)	(173)	(177)	(180)	(184)	(188)	(191)
Interest on Borrowings (Finance Costs)	$'000	(379)	(340)	(296)	(250)	(201)	(121)	(67)	(29)	(21)	(13)	(5)
State Fire Contribution Expenditure	$'000	(4,719)	(5,056)	(5,178)	(5,304)	(5,432)	(5,568)	(5,707)	(5,850)	(5,996)	(6,146)	(6,299)
Total Operating Expenses	$'000	(53,964)	(53,762)	(54,933)	(56,198)	(57,354)	(58,357)	(59,553)	(60,792)	(62,168)	(63,577)	(65,019)
Net Surplus/(Deficit) from Operations	$'000	(1,435)	1,185	1,292	1,032	1,334	2,011	2,544	3,084	3,539	4,014	4,512
Adjustments												
Net Gain/(Loss) on Disposal of Property Plant & Equipment	$'000	26	(581)	-	-	-	-	-	-	-	-	-
Total Adjustments	$'000	26	(581)	-	-	-	-	-	-	-	-	-
Operating Surplus/(Deficit) after Adjustments	$'000	(1,409)	604	1,292	1,032	1,334	2,011	2,544	3,084	3,539	4,014	4,512
Adjusted Underlying Surplus (Deficit)	$'000	(3,005)	(395)	427	599	901	1,567	2,089	2,618	3,061	3,525	4,010

6. Balance Sheet

Table 6.1 – Forecast Balance Sheet

Period start		1 Jul 15	1 Jul 16	1 Jul 17	1 Jul 18	1 Jul 19	1 Jul 20	1 Jul 21	1 Jul 22	1 Jul 23	1 Jul 24	1 Jul 25
Period end		30 Jun 16	30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26
Current Assets												
Cash and Cash Equivalents	$'000	10,703	11,681	13,409	16,301	18,072	21,715	26,324	32,451	39,543	47,629	56,894
Receivables	$'000	1,820	2,083	1,500	1,550	1,600	2,541	2,659	2,737	2,816	2,888	2,979
Inventory	$'000	163	160	155	140	135	138	142	145	149	153	157
Assets held for resale	$'000	563	500	400	380	250	256	263	269	276	283	290
Other Current Assets	$'000	263	250	240	235	243	243	243	243	243	243	243
Total Current Assets	$'000	13,511	14,674	15,704	18,606	20,300	24,894	29,630	35,846	43,027	51,196	60,563
Non Current Assets												
Property Plant and Equipment	$'000	112,500	113,000	121,000	123,000	125,000	122,684	119,507	116,384	114,901	111,521	107,847
Infrastructure Assets	$'000	392,000	393,000	401,000	405,000	409,000	413,137	413,409	425,847	425,557	437,411	435,790
Investment in Associates	$'000	161,184	161,184	161,184	161,184	161,184	161,184	161,184	161,184	161,184	161,184	161,184
Other Financial Assets	$'000	24,076	20,619	12,000	13,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
Total Non Current Assets	$'000	689,760	687,803	695,184	702,184	709,184	711,005	708,099	717,415	715,642	724,116	718,822
Total Assets	$'000	703,271	702,477	710,888	720,790	729,484	735,899	737,730	753,261	758,668	775,312	779,384
Current Liabilities												
Payables	$'000	6,721	7,559	4,250	4,245	4,255	4,852	5,011	5,113	5,218	5,312	5,435
Trust Funds	$'000	2,200	2,200	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Current Employee Benefits	$'000	4,285	4,200	4,249	4,333	4,420	4,507	4,594	4,681	4,768	4,855	4,942
Current Interest Bearing Liabilities	$'000	859	445	1,410	1,003	1,056	915	138	146	154	96	31
Total Current Liabilities	$'000	14,065	14,404	12,009	11,681	11,831	12,374	11,843	12,040	12,240	12,363	12,508
Non Current Liabilities												
Non Current Employee benefits	$'000	1,652	1,700	1,751	1,803	1,858	1,913	1,968	2,023	2,078	2,133	2,188
Non Current Provisions	$'000	3,848	3,985	4,123	4,260	4,397	4,397	4,397	4,397	4,397	4,397	4,397
Non Current Interest Bearing Loans and Borrowings	$'000	5,393	4,948	3,538	2,535	1,479	564	427	280	127	31	-
Total Non Current Liabilities	$'000	10,893	10,633	9,412	8,598	7,734	6,874	6,792	6,700	6,602	6,561	6,585
Total Liabilities	$'000	24,958	25,037	21,421	20,279	19,565	19,248	18,635	18,740	18,842	18,924	19,093
Net Assets	$'000	678,313	677,440	689,467	700,511	709,919	716,651	719,094	734,521	739,826	756,388	760,291
Equity												
Accumulated Surplus	$'000	377,044	378,229	378,858	379,890	381,224	383,480	386,078	388,992	392,361	396,645	401,217
Reserve - Election	$'000	50	100	150	-	50	105	(60)	-	60	120	(60)
Reserve - City Revaluation	$'000	422	60	120	180	240	(60)	50	160	270	(60)	60
Reserve - Landfill Close Out	$'000	1,984	2,244	2,504	2,764	3,024	3,024	3,024	3,024	3,024	3,024	3,024
Reserve - Landfill Plant and Equipment	$'000	1	1	1	1	1	1	1	1	1	1	1
Reserve - Land Sales	$'000	490	490	490	490	490	490	490	490	490	490	490
Reserve - Strategic Asset Management	$'000	492	492	492	492	492	492	492	492	492	492	492
Reserve - Car Parking (statutory)	$'000	413	413	413	413	413	413	413	413	413	413	413
Reserve - Incomplete Works (statutory)	$'000	12,606	-	-	-	-	-	-	-	-	-	-
Reserve - Property Plant and Equipment	$'000	118	118	118	118	118	118	118	118	118	118	118
Reserve - Public Open Space (statutory)	$'000	545	545	545	545	545	545	545	545	545	545	545
Reserve - Asset Sales	$'000	4,278	4,278	4,278	4,278	4,278	4,278	4,278	4,278	4,278	4,278	4,278
Reserve - Community Based Programs	$'000	(210)	(210)	(210)	(210)	(210)	(210)	(210)	(210)	(210)	(210)	(210)
Asset Revaluation Reserve	$'000	280,080	290,680	301,708	311,550	319,254	323,975	323,875	336,218	337,984	350,532	349,923
Total Equity	$'000	678,313	677,440	689,467	700,511	709,919	716,651	719,094	734,521	739,826	756,388	760,291

7. Statement of Cash Flows

Chart 7.1 - Forecast Cash Flow

Period start		1 Jul 15	1 Jul 16	1 Jul 17	1 Jul 18	1 Jul 19	1 Jul 20	1 Jul 21	1 Jul 22	1 Jul 23	1 Jul 24	1 Jul 25
Period end		30 Jun 16	30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26
Cash flows from Operating Activities												
Rates and Charges Received	$'000	27,863	29,205	30,076	30,964	31,889	32,423	33,860	34,899	35,947	37,030	38,132
Grants - Operational Received	$'000	1,860	3,027	3,044	3,062	3,079	3,107	3,229	3,312	3,394	3,480	3,566
Grants - Capital Received	$'000	1,590	999	865	433	433	437	454	466	477	489	501
Interest Received	$'000	520	348	348	348	348	351	365	374	384	393	403
User Fees Received	$'000	11,100	10,900	11,312	13,541	11,700	12,627	13,122	13,459	13,796	14,143	14,493
Other Revenue Received	$'000	9,500	9,014	9,200	8,692	9,132	10,481	10,947	11,286	11,627	11,981	12,342
Employee Benefits Paid	$'000	(19,088)	(19,555)	(19,849)	(20,187)	(20,582)	(21,353)	(22,010)	(22,481)	(22,929)	(23,395)	(23,849)
Materials and Consumables Paid	$'000	(14,300)	(14,126)	(14,200)	(15,105)	(14,592)	(14,868)	(15,250)	(15,501)	(15,810)	(16,131)	(16,444)
Other Expenses Paid	$'000	(5,400)	(5,056)	(5,178)	(5,304)	(5,432)	(5,660)	(5,862)	(6,016)	(6,165)	(6,321)	(6,474)
Net Cash flows from Operating Activities	$'000	13,645	14,756	15,618	16,444	15,975	17,543	18,855	19,798	20,721	21,669	22,671
Cash flows from Investing Activities												
Payment for Property Plant and Equipment and Infrastructure	$'000	(25,136)	(12,662)	(12,690)	(12,350)	(13,000)	(12,950)	(13,650)	(13,750)	(13,750)	(13,750)	(13,850)
Proceeds from Property Plant and Equipment and Infrastructu	$'000	696	83	-	-	-	227	385	247	287	334	545
Net Cash flows from Investing Activities	$'000	(24,440)	(12,579)	(12,690)	(12,350)	(13,000)	(12,723)	(13,265)	(13,503)	(13,463)	(13,416)	(13,305)
Cash flows from Financing Activities												
Repayments of Interest Bearing Loans and Borrowings	$'000	(815)	(859)	(904)	(952)	(1,003)	(1,056)	(914)	(139)	(145)	(154)	(96)
Finance Costs	$'000	(379)	(340)	(296)	(250)	(201)	(121)	(67)	(29)	(21)	(13)	(5)
Net Cash flows from Financing Activities	$'000	(1,194)	(1,199)	(1,200)	(1,202)	(1,204)	(1,177)	(981)	(168)	(166)	(167)	(101)
Net Change in Cash Held	$'000	(11,989)	978	1,728	2,892	1,771	3,643	4,609	6,127	7,092	8,086	9,265
Cash at Beginning of the Financial Year	$'000	22,692	10,703	11,681	13,409	16,301	18,072	21,715	26,324	32,451	39,543	47,629
Cash at End of the Financial Year	$'000	10,703	11,681	13,409	16,301	18,072	21,715	26,324	32,451	39,543	47,629	56,894
Cash and Cash Equivalents	$'000											
Unrestricted Cash	$'000	9,745	10,723	12,451	15,343	17,114	21,002	25,666	31,623	38,545	46,901	56,226
Restricted Cash (due to reserves)	$'000	958	958	958	958	958	713	658	828	998	728	668
Cash and Cash Equivalents	$'000	10,703	11,681	13,409	16,301	18,072	21,715	26,324	32,451	39,543	47,629	56,894

8. Key Financial Data Summary

8.1 Operating Surplus/ (Deficit)

In 2013/14 Council made a significant change towards the way it measured financial sustainability, with the Operating Surplus/(Deficit) now excluding all capital grant funding and property sales revenue from determining its operating position. The change has been made as Council's policy is to place surplus funds from property sales into a reserve to fund future property purchases, and not support operating activities.

Grants provided to support infrastructure development is considered a funding mechanism and although Council is required to recognise the grant in the Income Statement, removing the funding for LTFP Operating Surplus/(Deficit) projections makes it clearer whether Council is generating a sustainable operating surplus.

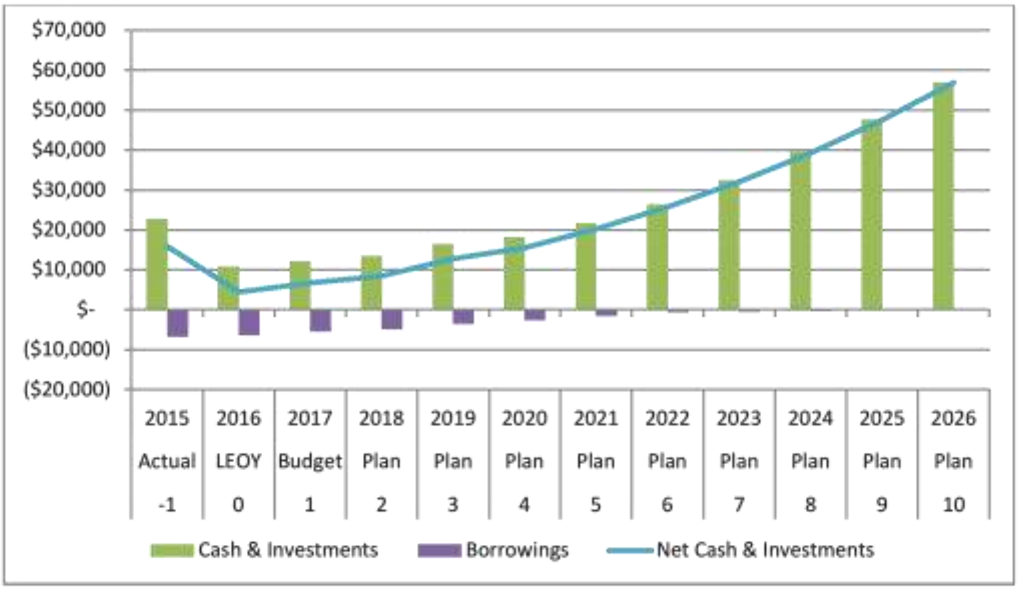
8.2 Total Surplus/ (Deficit)

The Total Surplus/(Deficit) adds in the capital expenditure grants and net property sales to the Operating Surplus/(Deficit) confirming the position after these two items are taken into consideration.

8.3 Net Financial Liabilities

As indicated by Chart 8.1 below, the LTFP projects the deposit/investment funds are adequate in the budget year before strengthening from 2017/18 when an operating surplus is regularly generated. This occurs even while debt is paid down over the term of the plan period. Based on current financial policy settings by year 10 of the plan, approximately $55 million would be held as cash and investments, and debt repaid in full.

Chart 8.1 – Funding Analysis



Attachment 2: Glenorchy City Council Rolling 2016/17 Budget and Long Term Financial Plan

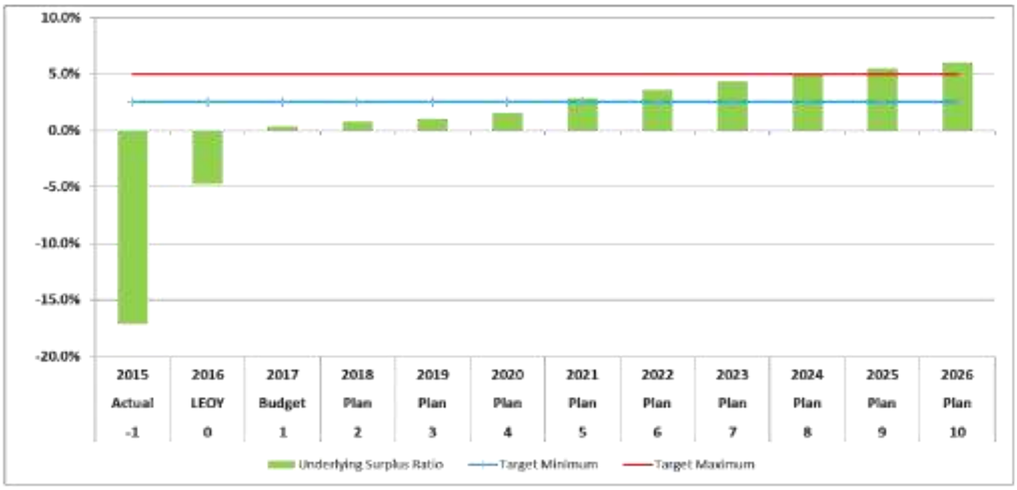
9. Key Financial Indicators

We have adopted the following key performance indicators as a measure of Council's sustainable financial health.

9.1 Operating Result Ratio (Underlying Surplus Ratio)

Chart 9.1 – Underlying Surplus

Chart 9.2- Underlying Surplus Ratio



Calculated as:

Operating Surplus/ (Deficit) as a percentage of total revenue.

Purpose:

One of the common business measures of sustainability, this ratio highlights whether Council is operating in a sustainable break-even or better position. It is accepted that there may be periods where Council has operating deficits, in general Council should not be targeting operating deficits, nor should it be targeting large operating surpluses.

Target Range

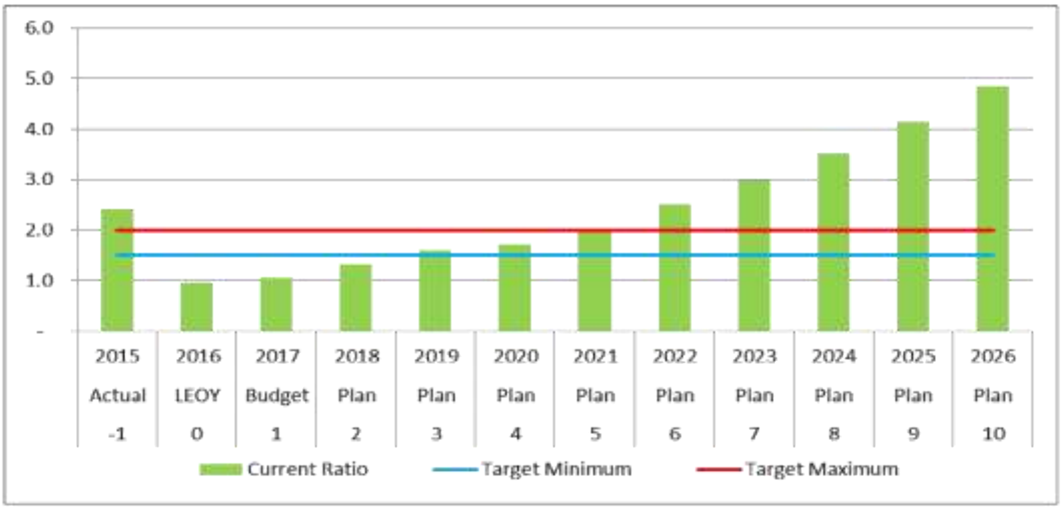
2.5% - 5.0%

LTFP Commentary

This ratio confirms that while Council will generate an operating surplus in the budget year, and in the following 9 years. This is in line with the objective of returning a 2016/17 breakeven budget and relies upon revenue increases and expenditure savings outlined under the Improving the Financial Result below.

9.2 Current Ratio

Chart 9.3 – Current Ratio



Calculated as:

Current Assets divided by Current Liabilities.

Purpose:

A common business ratio, the Current Ratio highlights the ability of an organisation to meet its short term commitments as and when they are due. A ratio under 1.0:1 suggests an organisation would be unable to pay its obligations if they came due at that point.

Target Range

1.5 to 2.0 times

LTFP Commentary

As highlighted in Chart 9.3 above, the Current Ratio is within the target range within the next three years before climbing steadily as accumulated profits and planned capital expenditure less than the annual depreciation charge begin to drive up cash reserves. This occurs while at the same time meeting the current renewal capital expenditure commitments and paying down debt as it becomes due.

From 2022 the Current ratio exceeds the Target Maximum as a result of cash reserves building. These reserves will be important to support investment opportunities in the future.

9.3 Net Financial Liabilities

Chart 9.4 – Net Financial Liabilities

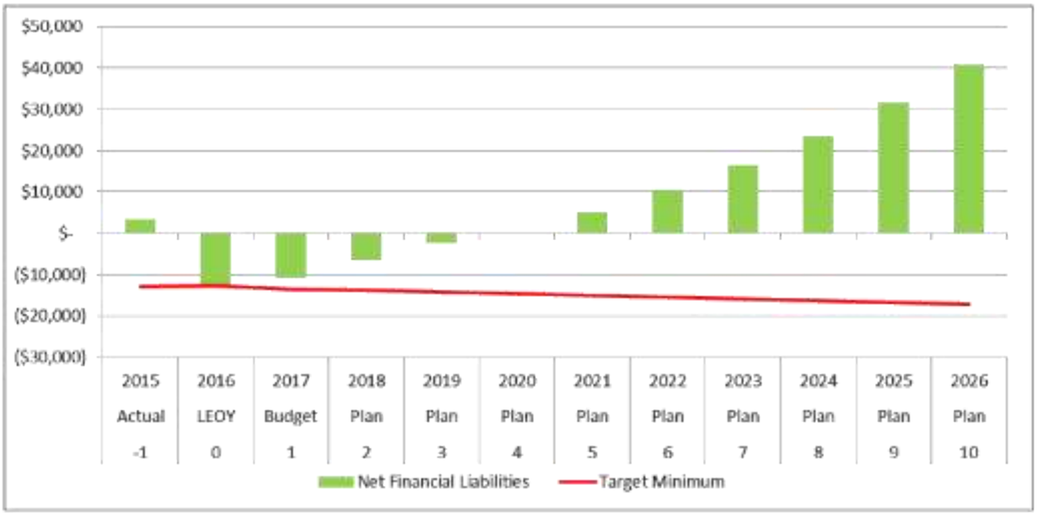


Chart 9.5 – Net Financial Liabilities Ratio

Calculated as:

Net financial liabilities as a percentage of total operating revenue.

Net financial liabilities being less cash and other financial assets readily convertible to cash less liabilities.

Purpose:

This ratio measures the level of cash reserves less debt held by Council as a percent of the total annual income. The level of debt affects the amount of interest that Council pays.

Organisations involved in long-term projects and asset creation requires access to debt. Debt is a healthy source of funding if used appropriately and for the right purpose, and if associated with an income source to facilitate its repayment over time.

Target Range

Higher than -25%

LTFP Commentary

The Net Financial Liabilities ratio is within the target range over the plan period. The assumption of repaying borrowings as they fall due over the period of the LTFP continues, and results in debt of approximately $6.8 million being repaid by year 10. At the same time cash and investment balances remain relatively strong with balances falling to approximately $10 million before peaking in 2026 at $56 million.

9.4 Asset Sustainability Ratio

Chart 9.6 – Asset Sustainability Ratio

Calculated as:

Amount spent on the renewal of assets / annual depreciation.

Purpose:

This ratio measures the level of re-investment in assets to ensure consistent service delivery.

It is important to note that this ratio does not measure if Council is funding the asset replacement requirements from sustainable sources. It simply measures that Council is replacing assets at an indicative rate at which they are wearing out.

Target Range

In general, Council should be targeting on average over the long term to spend around 100% of the annual depreciation charge on replacement of Council's assets. Better industry practice is to measure renewal expenditure against asset management plans rather than depreciation. With the completion of the Asset Management Plans Council is now in the position of planning the renewal of its infrastructure assets based on asset renewal need rather than depreciation expense. Note this indicator should be read in conjunction with Section 9.5 below.

LTFP Commentary

This ratio highlights that Council is spending less than the annual depreciation expense on replacement and renewal of assets. Council acknowledges that depreciation is not the best gauge for infrastructure renewal demand because detailed knowledge of actual asset condition is a better indicator. Council has developed and implemented an Asset Management Strategy. Depreciation rates are reflective of the actual asset renewal requirements.

It is preferable to take the long term (20 year) average of the renewal requirements as identified by Council's Asset Management Plans.

9.5 Asset Renewal Funding Ratio

Chart 9.7 – Asset Renewal Funding Ratio

Calculated as:

Capital expenditure on assets identified in Council's LTFP divided by the projected capital expenditure on assets identified in Council's long term strategic asset management plan.

Purpose:

This ratio measures the financial capacity of Council to fund asset renewal as required without additional operating income, a reduction in operating expenses or an increase in net financial liabilities above that currently projected.

Target Range:

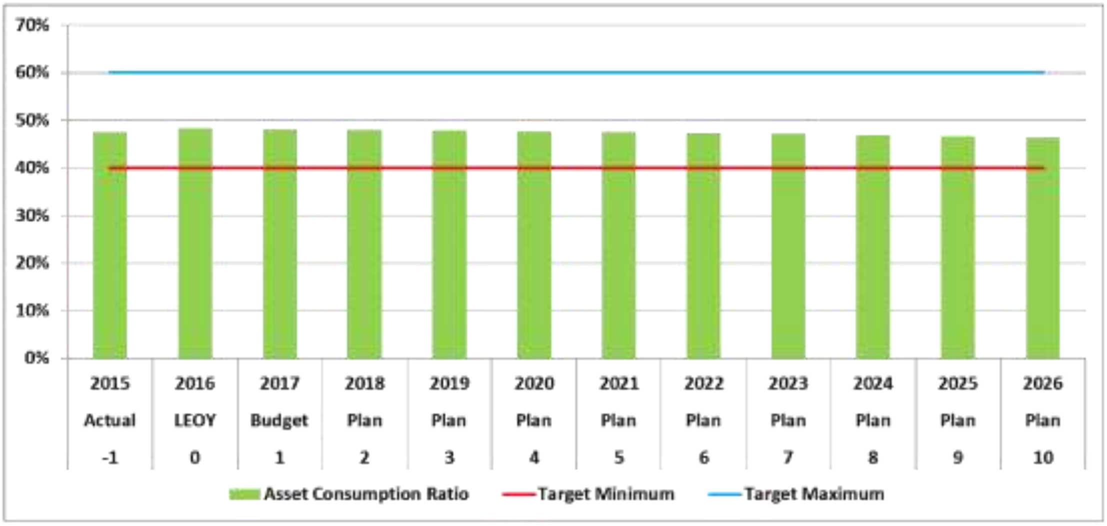
90% to 100%

LTFP Commentary:

As indicated in Chart 9.7 above Council is funding 100% of forecast capital expenditure required under the Strategic Asset Management Plan.

9.6 Asset Consumption Ratio

Chart 9.8 – Asset Consumption Ratio



Calculated as:

The depreciated replacement cost of an asset divided by the current replacement cost of the asset.

Purpose:

This ratio shows the depreciated replacement cost of Council's depreciable assets relative to their 'as new' (replacement) value. This ratio seeks to highlight the aged condition of the council's stock of assets.

Target Range:

40% to 60%

LTFP Commentary:

Chart 9.8 above indicates that expenditure on renewal of infrastructure assets is adequate to ensure that asset values remain within the target range for the period of the LTFP. Note the trend from 2020 is a small decline and this will need to be reviewed in the short term.

10. Improving the Financial Result

Over the past 4 years there have been targeted initiatives to return the operating financial position to a surplus. A number of initiatives that were implemented during the 2015/16 financial year and are budgeted to continue through the 2016/17 Budget and Long Term Financial Plan. Further detail on the initiatives is provided below.

10.1 Operational efficiencies

$1.6m in annual operating expenditure savings is forecast in the LTFP from 2016/17, which is expected to come from improvements in resourcing, changes from better scheduling and process improvements across Council, especially at the Works and Services Centre as a result of the current service level review currently underway.

10.2 Infrastructure Useful Life Review

The 2016/17 and out-years Budgets reflect a reduction in depreciation expense following a detailed review of the useful life of Roads assets. This resulted in a significant reduction in depreciation from 2015/16. The 2016/17 depreciation budgets continue to reflect these savings partially off-set by the depreciation of new assets coming on stream. A similar review of Drainage assets was undertaken and a reduction in depreciation expense of approximately $0.4 million was identified and is reflected in the 2016/17 Budget.

10.3 Street Lighting

During 2015/16 a program to replace existing Mercury Vapour street lighting with Light-Emitting Diode (LED) street lighting occurred and as a result it is expected there will be both energy and maintenance savings for Council. Approximately $300k is included in the 2016/17 Budget as a conservative saving from the replacement program.

10.4 Centralised Procurement

Annual savings of approximately $200k is incorporated in the 2016/17 Budget based on a centrally organised procurement system, which will arise from more strategic purchasing and improved monitoring controls.

10.5 Revenue Generating Improvement Initiatives

In addition to the key expenditure saving initiatives outlined above there are several potential revenue generating options that are being pursued by Council. The key strategies currently identified are outlined below.

10.5.1 Grant Revenue

Council will be seeking to maximise grant revenue to fund opportunities that are of priority to all levels of government. Council remains aware of the potential for grants to create financial pressures through increased operating expenditure, maintenance, and depreciation, and/or direct effort away from strategic priorities, particularly where matching funds are required.

10.5.1 Property Strategy

Council owns a number of revenue generating and non-revenue generating tourism, historic and recreational properties across the municipality. In the short term Council will undertake a review of pricing structures with the objective of generating appropriate future revenue from the properties.

Council proposes to develop and commence implementation of property strategy during 2016/17. This will evaluate the use of Council property portfolio to ensure that they are meeting Council's strategic objectives. As has been the case in the recent past, surplus or underperforming properties will be disposed of and funding placed in a reserve to support property acquisition that supports Council's strategic objectives. Future property investment will be undertaken having regard to the likely whole of life cost of new acquisitions.

10.5.2 User Fees and Charges Review

Increase revenue by reviewing user fees and charges or finding new charge points. This will include an annual strategic review of comparative fees and charges imposed by neighbouring Councils to ensure anomalies are reviewed and the relevance to us is assessed.

10.6 Other Improvement Initiatives

10.6.1 Service Level Review

A major focus for Council, to ensure sustainability into the future is a review of its services. In 2015/16 reviews of Works Centre, Finance and Governance commenced. It is anticipated that this program will be extended to the remainder of council during the forthcoming year.

10.6.2 Customer Strategy

Council has initiated a customer service strategy project with the objective of making it an easy experience for customers to do business with Council.

10.6.3 Asset Management Planning

Council's investment to upgrade its asset management system has already enabled significant gains in quality asset management planning. This intern has facilitated greater understanding of asset lifecycles and therefore enabled gains in depreciation expense.

10.6.4 Information Technology and Communication

Council continues to implement its Information and Communications Technology (ICT) Strategic Plan. Major projects in 2015/16 included progress on migration to the cloud and a major reimplementation of Councils core enterprise suit (Technology 1) is underway, this will streamline Councils business processes and provide the capacity for future mobility. These projects will continue to be progressed in 2016/17.

11. Key risks in the Long Term Financial Plan

The LTFP reflects assumptions used to develop the forecasted financial position of Council, which helps guide current decision making. One of the risks of the LTFP is that it relies upon assumptions for the future projections, which include external market factors that Council has no control over including:

- Unforeseen economic changes;
- Unforeseen political changes; and
- Unforeseen market conditions.

To minimise the assumption based risks within the LTFP, Council sourced data from independent bodies and will update the LTFP annually and presented to Council for approval.

Tasmanian Water Corporation Distribution

Distributions from Tasmanian Water Corporation (TasWater) contribute approximately 6.0% of total revenue for Council in 2016/17. Since the level of distributions is not guaranteed Council has the risk that distributions will be lower than the $3,258k currently projected in the 2016/17 Budget. Any revenue reductions from the distribution will directly decrease the 2016/17 Operating Surplus.

Distributions following 2017/18 will be impacted by a new Pricing and Services Plan that will be reviewed and approved by the Office of the Tasmanian Economic Regulator (OTTER) in early 2018. Any revenue reductions from the distribution will directly decrease Council's Operating Surplus estimates in the LTFP.

Economic Conditions

User Charges by their nature are variable revenue items and dependent services provided by Council to generate the revenue. Approximately 18% of Council revenue is from User Charges including building and planning application fees.

Over the past three years Council has experienced increased economic activity as revenue from user charges trends up in a number of areas including Planning, Building & Plumbing, Jackson Street Waste Management Centre, and Derwent Entertainment Centre. Council has taken the trend into account in developing the 2016/17 Budget and considers the revenue is conservatively stated, with expenses matched to the conservative revenue projections.

Interest Rate on Investment Funds

Council cash reserves are invested to supplement operating revenue and are dependent on maximising returns on investments, while also weighing the risk return equation. Recent Reserve Bank of Australia decisions on the cash rate have interest rates trending down and will require prudent management of funds to maximise returns during current economic conditions.

Employee Benefits

Council is currently engaged in enterprise agreement negotiations with employees, with a risk that negotiated outcomes exceed those provided for within the underlying assumptions.

Infrastructure Damage

The risk of damage to Council infrastructure including road, stormwater and property from events such as extreme weather, earthquake, or acts of terrorism is not insured due to the high cost of mitigating the risk through insurance. Council is exposed to significant costs to repair or replace these infrastructure assets should such events occur.

Council accepts this risk because the cost of mitigating it through insuring these assets is too high. There are, however, potential sources of relief or partial relief available to Council in the event of major damage through the State Government Emergency and Disaster Relief Fund.

Price Index

The LTFP relies upon an independent forecast to increase the price of goods and services purchased by Council, which may not reflect the price increases by Council in its operating activities. As the LTFP is a rolling forecast any risk from movements in the index will be built in to future forecasts and reducing impact of this risk.

Council Cost Index

Since 2006 the Local Government Association of Tasmania (LGAT) has published a Council Cost Index (CCI) to better reflect the cost increases associated with the delivery of local government services recognising that the Consumer Price Index alone does not reflect cost increases across the range of council services.

Consumer Price Index

Regarded as a key measure of household inflation the Consumer Price Index (CPI) is published quarterly to reflect on the historic movements in the prices of a wide range of goods and services purchased by Australian households. Reserve Bank of Australia has a target range between 2% – 3%, therefore the forecast assumptions beyond the short term is approximately an average within the range.

Federal Assistance Grants

The Tasmanian Grants Commission is charged with responsibility for determining the distribution of the Commonwealth Federal Assistance Grant to local government in Tasmania. The model for distribution relies upon several factors in determining General and Road components including demographics and economics. It is currently assumed that growth in FAGs will follow the projections in the Federal Government's May 2014 budget papers, when it was confirmed that the Grant would not be indexed for the 2014/15 to 2016/17 period. Projections currently assume that the Grant will be indexed from 2017/18 onwards in line with CPI.

Distribution of FAGs is dependent on several variables including population growth. Therefore, our share of the Grant may vary in real terms based on Glenorchy's performance in those variables relative to the nation as a whole. A reduction is most likely, based on past experience.

Natural Resources – Fuel

Fuel is a key resource required to operate Council's plant, equipment and vehicle fleet, and price movements may substantially impact on Council's financial performance. Council does not currently mitigate this risk.

Natural Resources – Water

A critical element of Council prosperity is the provision of a sustainable water supply that can be used to provide a high level of amenity to the Council's open space, parks and gardens. Council is expecting that the recent price rises of water will continue into next year and the year after as approved by the regulator. Council has allowed for an increase of 3% in water prices for next year and the year after that.

Council's Derwent Park Reuse Water Project began to distribute water from December 2013 and has expanded capacity to distribute additional water, to Council and customers from April 2016 with planned additional sales from September 2016.

Climate Change

It is generally accepted that Australia's climate is changing and increasing temperatures, sea level rise, less frequent but more intense rainfall patterns and more frequent and intense extreme climatic events are likely. Many Australian sectors and systems are highly vulnerable to climate change, including the functions and responsibilities of Australian Local Governments.

Local Government deals with long-lived investments in infrastructure that in some cases are required to last for many decades. Infrastructure design has generally been based on past climate conditions, however, these may no longer be accurate indicators for planning, maintenance and upgrades of infrastructure in the future. Local Government infrastructure will likely need to adapt to new climate risks to ensure infrastructure investment decisions are appropriate and that long-lived assets are able to perform as required.

Council has not included any financial impacts that may result from climate change.

Government Policy

Changes to Federal and State government policy have the potential to shift responsibilities and financial burden to the local government sector. Examples of this are the policies on climate change and the recent Federal Budget announcement that the Financial Assistance Grant will not be indexed.

Local Government Reform

In November 2014 the State Government put Local Government Reform on the table, and met with the mayors and general managers of the 29 councils in February 2015 to detail a process where voluntary amalgamation could be investigated with financial assistance by the State Government. Glenorchy City Council has partnered with other southern councils and engaged a consultant to provide recommendations for a potential structure. However no confirmed plans have been put in place as at the date of this LTFP.

Enterprise Agreement

Council is currently engaged in enterprise agreement negotiations with employees, with a risk that negotiated outcomes exceed those provided for within the underlying assumptions.

12. Sensitivity Analysis

Sensitivity analysis for the above risks, excluding infrastructure damage, is tabled below.

Table 12.1 – Sensitivity Analysis

Risk	**Change**	**Decrease/(Increase) in 2015/16 Budget Operating Deficit**
Operational & Strategic Efficiencies	1% Decrease in Target	($15k)
Water Corporation Distribution	1% Decrease in Distribution	($33k)
Economic Conditions (User Charges and Licences)	1% Decrease in Revenue	($116k)
Interest Rate on Investment Funds	0.5% Decrease in Cash Rate	($55k)
Employee Benefits	1% Increase in Enterprise Agreement	($190k)

13. Ratio Definitions

13.1 Asset Management Indicators

Asset Consumption Ratio

An amount that is the depreciated replacement cost of an asset divided by the current replacement cost of the asset.

Asset Renewal Funding Ratio

An amount that is the current value of projected capital funding outlays for an asset identified in the long term financial plan of a council divided by the value of projected capital expenditure funding for an asset identified in the long term strategic asset management plan of council.

Asset Sustainability Ratio

An amount that is the amount of capital expenditure by a council in a financial year on the replacement and renewal of existing council plant, equipment and infrastructure assets divided by the annual depreciation expense of the plant, equipment and assets for the financial.

13.2 Financial Management Indicators

Net Financial Liabilities

An amount that is the amount of the liquid assets of council for a financial year less the total liabilities of the council for the financial year.

Net Financial Liabilities Ratio

An amount that is the amount of the net financial liabilities of council for a financial year divided by an amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of council for the financial year.

Underlying Surplus or Deficit

An amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for a financial year less the recurrent expenses of council for the financial year.

Underlying Surplus Ratio

An amount that is the underlying surplus or deficit of council for financial year divided by the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of council for the financial year.

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

Community, Economic Development & Business

All Charges are compliant to the GST legislation and rounded to the nearest dollar or 10 cents

PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
INFORMATION MANAGEMENT	Right to Information Act (Set by legislation)	Application for Assessed Disclosure	25 fee units	$37.75	Exempt	$37.75		Exempt	
	Inspect copies of Council Agendas, Minutes & By-Laws	Per inspection			No Charge			No Charge	
MISCELLANEOUS	Photocopying - Public	Per sheet	A4 Black	$0.40	Exempt	$0.40	$0.40	Exempt	$0.40
		Per sheet	A4 Colour	$2.30	Exempt	$2.30	$2.40	Exempt	$2.40
		Per sheet	A3 Black	$0.80	Exempt	$0.80	$0.80	Exempt	$0.80
		Per sheet	A3 Colour	$3.10	Exempt	$3.10	$3.20	Exempt	$3.20
	Copying or producing plans etc on a Plotter	Per sheet	A0,A1,A2 Black	$17.10	Exempt	$17.10	$17.60	Exempt	$17.60
		Per sheet	A0,A1,A2 Colour	$56.15	Exempt	$56.20	$57.90	Exempt	$57.90
	Scanning Documents (to facilitate electronic lodgement)	Per sheet	A4 & A3	$1.25	Exempt	$1.30	$1.30	Exempt	$1.30
		Per sheet	A2	$7.25	Exempt	$7.30	$7.50	Exempt	$7.50
		Per sheet	A1	$9.35	Exempt	$9.40	$9.70	Exempt	$9.70
		Per sheet	A0	$11.35	Exempt	$11.40	$11.70	Exempt	$11.70
	Information Release	Administrative costs to prepare information for release to the public (not Rights To Information)	Per hour or part thereof	$60.00	Exempt	$60.00	$61.80	Exempt	$61.80
TOLOSA PARK	Pre Booked Hut Hire	All hut bookings	per day	$52.30	Taxable	$58.00	$54.55	Taxable	$60.00
		Green room (hut 16) - hire	per day	$72.90	Taxable	$83.00	$77.27	Taxable	$85.00
		Music bowl electricity	per day	$14.50	Taxable	$16.00	$15.45	Taxable	$17.00
	Criterium Circuit	Criterium circuit hire	per day	$100.00	Taxable	$110.00	$101.82	Taxable	$112.00
CUSTOMER SERVICE	Credit card surcharge	Surcharge for all credit card payments made directly to Council		1% of the amount paid	Taxable, Free, Exempt or Input Taxed	1% of the amount paid	1% of the amount paid	Taxable, Free, Exempt or Input Taxed	1% of the amount paid
	Glenorchy History Book Vol 1	Each		$25.00	Taxable	$27.50	$25.00	Taxable	$27.50
	Glenorchy History Book Vol 2	Each		$42.70	Taxable	$47.00	$42.70	Taxable	$47.00
	Glenorchy History Book Set	Each		$60.90	Taxable	$67.00	$60.90	Taxable	$67.00
DERWENT ENTERTAINMENT CENTRE	Main Arena / Venue	Monday - Sunday	Ticketmaster events	12.5% of ticket sales	Taxable	12.5% of ticket sales	12.5% of ticket sales	Taxable	12.5% of ticket sales
			per event day	$2,272.72	Taxable	$2,500.00	$2,272.72	Taxable	$2,500.00
			per set up day	$1,500.00	Taxable	$1,650.00	$1,500.00	Taxable	$1,650.00
			per set up half-day	$900.00	Taxable	$990.00	$900.00	Taxable	$990.00
	Astley room & Nostalgia Bar	Monday - Sunday	per day	$500.00	Taxable	$550.00	$500.00	Taxable	$550.00
			per half-day	$300.00	Taxable	$330.00	$300.00	Taxable	$330.00
	Seminar Suite (One or All) and Devils Den	Monday - Sunday	per day	$400.00	Taxable	$440.00	$400.00	Taxable	$440.00
			Saturday	50% surcharge	Taxable	50% surcharge	50% surcharge	Taxable	50% surcharge
			Sunday	100% surcharge	Taxable	100% surcharge	100% surcharge	Taxable	100% surcharge
	Boardroom	Monday - Sunday	per day	$300.00	Taxable	$330.00	$300.00	Taxable	$330.00
			Saturday	50% surcharge	Taxable	50% surcharge	50% surcharge	Taxable	50% surcharge
			Sunday	100% surcharge	Taxable	100% surcharge	100% surcharge	Taxable	100% surcharge
	Red or Green Foyers or part of a car park (e.g. Red only)	Monday - Sunday	per day	$400.00	Taxable	$440.00	$400.00	Taxable	$440.00
			per half-day	$250.00	Taxable	$275.00	$250.00	Taxable	$275.00
MOONAH ARTS CENTRE	Main Exhibition Space (Combined)	Government/ Corporate Rate	per week	$454.55	Taxable	$500.00	$472.73	Taxable	$520.00
			set up rate per day	$63.64	Taxable	$70.00	$68.18	Taxable	$75.00
		Funded Arts Org or funded arts project	per week	$286.36	Taxable	$315.00	$295.45	Taxable	$325.00
			set up rate per day	$40.91	Taxable	$45.00	$41.82	Taxable	$46.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per week	$227.27	Taxable	$250.00	$236.36	Taxable	$260.00
			set up rate per day	$32.73	Taxable	$36.00	$36.36	Taxable	$40.00
	Exhibition Space 9.8m x 10.0m (98m²)	Government/ Corporate Rate	per week	$336.36	Taxable	$370.00	$345.45	Taxable	$380.00
			set up rate per day	$50.00	Taxable	$55.00	$54.55	Taxable	$60.00
		Funded Arts Org or funded arts project	per week	$213.64	Taxable	$235.00	$222.73	Taxable	$245.00
			set up rate per day	$30.91	Taxable	$34.00	$31.82	Taxable	$35.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per week	$168.18	Taxable	$185.00	$172.73	Taxable	$190.00
			set up rate per day	$23.64	Taxable	$26.00	$27.27	Taxable	$30.00
	Project Gallery Space 9.8m x 3.3m (31m²)	Government/ Corporate Rate	per week	$181.82	Taxable	$200.00	$190.91	Taxable	$210.00
			set up rate per day	$27.27	Taxable	$30.00	$31.82	Taxable	$35.00
		Funded Arts Org or funded arts project	per week	$113.64	Taxable	$125.00	$118.18	Taxable	$130.00
			set up rate per day	$16.36	Taxable	$18.00	$18.18	Taxable	$20.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per week	$90.91	Taxable	$100.00	$95.45	Taxable	$105.00
			set up rate per day	$12.73	Taxable	$14.00	$13.64	Taxable	$15.00
	Side Space (Corridor)	Funded Arts Org or funded arts project	per week		Taxable		$59.09	Taxable	$65.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per week		Taxable		$45.45	Taxable	$50.00
	Performance/ Screen Studio 9.8m x 17.8m (168m²)	Presentation Activity (Subject to additional costs) - Government/ Corporate Rate	per day	$250.00	Taxable	$275.00	$290.91	Taxable	$320.00
			up to 4hrs (Business Hours)	$181.82	Taxable	$200.00	$218.18	Taxable	$240.00
		Presentation Activity (Subject to additional costs) - Funded Non-Arts Org or Non-arts project	per day				$181.82	Taxable	$200.00
			up to 4hrs (Business Hours)				$136.36	Taxable	$150.00
		Presentation Activity (Subject to additional costs) - Funded Arts Org or funded arts project	per day	$159.09	Taxable	$175.00	$163.64	Taxable	$180.00
			up to 4hrs (Business Hours)	$113.64	Taxable	$125.00	$118.18	Taxable	$130.00
		Presentation Activity (Subject to additional costs) - Non-Arts Volunteer group or individual artists or arts project Non-Funded	per day				$163.64	Taxable	$180.00
			up to 4hrs (Business Hours)				$118.18	Taxable	$130.00
		Presentation Activity (Subject to additional costs) - Arts Volunteer group or individual artists or arts project Non-Funded	per day	$122.73	Taxable	$135.00	$127.27	Taxable	$140.00
			up to 4hrs (Business Hours)	$90.91	Taxable	$100.00	$95.45	Taxable	$105.00
		Workshop Activity or Non Performance days (Subject to additional costs) - Government/ Corporate Rate	per day	$209.09	Taxable	$230.00	$227.27	Taxable	$250.00
			up to 4hrs (Business Hours)	$136.36	Taxable	$150.00	$181.82	Taxable	$200.00
		Workshop Activity or Non Performance days (Subject to additional costs) - Funded Non-Arts Org or Non-arts project	per day				$150.00	Taxable	$165.00
			up to 4hrs (Business Hours)				$109.09	Taxable	$120.00
		Workshop Activity or Non Performance days (Subject to additional costs) - Funded Arts Org or arts project	per day	$127.27	Taxable	$140.00	$131.82	Taxable	$145.00
			up to 4hrs (Business Hours)	$86.36	Taxable	$95.00	$90.91	Taxable	$100.00
			up to 4hrs (Arts only - any day 8am-11pm)				$90.91	Taxable	$100.00
		Workshop Activity or Non Performance days (Subject to additional costs) - Non-Arts Volunteer group or individual Non-Funded	per day				$131.82	Taxable	$145.00
			up to 4hrs (Business Hours)				$90.91	Taxable	$100.00
		Workshop Activity or Non Performance days (Subject to additional costs) - Arts Volunteer group or individual artists or arts project Non-Funded	per day	$100.00	Taxable	$110.00	$104.55	Taxable	$115.00
			up to 4hrs (Business Hours)	$63.64	Taxable	$70.00	$68.18	Taxable	$75.00
			up to 4hrs (Arts only - any day 8am-11pm)				$68.18	Taxable	$75.00
	Makers Workshop 5.8m x 9.9m (58m²)	Government/ Corporate Rate	per day	$181.82	Taxable	$200.00	$227.27	Taxable	$250.00
			up to 4hrs (Business Hours)	$109.09	Taxable	$120.00	$145.45	Taxable	$160.00
		Funded Non-Arts Org or Non-arts project	per day				$136.36	Taxable	$150.00
			up to 4hrs (Business Hours)				$90.91	Taxable	$100.00
		Funded Arts Org or arts project	per day	$113.64	Taxable	$125.00	$118.18	Taxable	$130.00
			up to 4hrs (Business Hours)	$68.18	Taxable	$75.00	$72.73	Taxable	$80.00
			up to 4hrs (Arts only - any day 8am-11pm)				$72.73	Taxable	$80.00
		non-Arts Volunteer group or individual Non-Funded	per day				$118.18	Taxable	$130.00
			up to 4hrs (Business Hours)				$72.73	Taxable	$80.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per day	$72.73	Taxable	$80.00	$77.27	Taxable	$85.00
			up to 4hrs (Business Hours)	$50.00	Taxable	$55.00	$54.55	Taxable	$60.00
			up to 4hrs (Arts only - any day 8am-11pm)				$54.55	Taxable	$60.00

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

Community, Economic Development & Business

All Charges are compliant to the GST legislation and rounded to the nearest dollar or 10 cents

PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
	Meeting Room 5.6m x 5.1m (29m²)	Government/ Corporate Rate	per day	$109.09	Taxable	$120.00	$145.45	Taxable	$160.00
			up to 4hrs (Business Hours)	$72.73	Taxable	$80.00	$109.09	Taxable	$120.00
		Funded Non-Arts Org or Non-arts project	per day				$90.91	Taxable	$100.00
			up to 4hrs (Business Hours)				$72.73	Taxable	$80.00
		Funded Arts Org or funded arts project	per day	$68.18	Taxable	$75.00	$72.73	Taxable	$80.00
			up to 4hrs (Business Hours)	$25.45	Taxable	$28.00	$54.55	Taxable	$60.00
			up to 4hrs Arts only - any day 8am-11pm	$50.00	Taxable	$55.00	$54.55	Taxable	$60.00
		Non-Arts Volunteer group or individual Non-Funded	per day				$72.73	Taxable	$80.00
			up to 4hrs (Business Hours)				$54.55	Taxable	$60.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per day	$54.55	Taxable	$60.00	$59.09	Taxable	$65.00
			up to 4hrs (Business Hours)	$9.09	Taxable	$10.00	$40.91	Taxable	$45.00
			up to 4hrs Arts only - any day 8am-11pm				$40.91	Taxable	$45.00
	Foyer/ Courtyard/ Kitchen (Subject to additional costs)	Government/ Corporate Rate	per day	$250.00	Taxable	$275.00	$290.91	Taxable	$320.00
			up to 4hrs (Business Hours)	$181.82	Taxable	$200.00	$218.18	Taxable	$240.00
		Funded Non-Arts Org or Non-arts project	per day				$181.82	Taxable	$200.00
			up to 4hrs (Business Hours)				$136.36	Taxable	$150.00
		Funded Arts Org or funded arts project	per day	$159.09	Taxable	$175.00	$163.64	Taxable	$180.00
			up to 4hrs (Business Hours)	$113.64	Taxable	$125.00	$118.18	Taxable	$130.00
		Non-Arts Volunteer group or individual Non-Funded	per day				$163.64	Taxable	$180.00
			up to 4hrs (Business Hours)				$118.18	Taxable	$130.00
		Arts Volunteer group or individual artists or arts project Non-Funded	per day	$122.73	Taxable	$135.00	$127.27	Taxable	$140.00
			up to 4hrs (Business Hours)	$90.91	Taxable	$100.00	$95.45	Taxable	$105.00
CHILD CARE CENTRES	Benjafield Child Care Centre		Session	$54.00	Free	$54.00	$55.55	Free	$55.55
			Day	$89.40	Free	$89.40	$91.90	Free	$91.90
			Weekly	$392.40	Free	$392.40	$403.40	Free	$403.40
	Berriedale Child Care Centre		Session	$54.00	Free	$54.00	$55.55	Free	$55.55
			Day	$87.40	Free	$87.40	$91.90	Free	$91.90
			Weekly	$392.40	Free	$392.40	$403.40	Free	$403.40
REVENUE	Sec 132 certificates (Set by legislation)	Per certificate	30 fee units	$45.30	Exempt	$45.30		Exempt	
	Sec 337 certificates (Set by legislation)	Per certificate - standard 10 day turnaround	132.5 fee units	$200.10	Exempt	$200.10		Exempt	
	Payment Dishonour Fee	Cheques, Direct Debit		$28.00	Free	$28.00	$28.00	Free	$28.00
	Minimum Monthly Charge for Landfill Accounts			$15.00	Taxable	$16.50	$15.00	Taxable	$16.50

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

City Services & Infrastructure

All Charges are compliant to the GST legislation and rounded to the nearest dollar or 10 cents

PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
ENVIRONMENTAL HEALTH SERVICES	Environment Protection Notice fee - Issuing and ensuring compliance	Drafting, assessment, verification and compliance inspections	per hour or part thereof	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
	Food premises	Registration fee - Cat A	per premises	$1,371.00	Exempt	$1,371.00	$1,410.00	Exempt	$1,410.00
		Registration fee - Cat B	per premises	$551.00	Exempt	$551.00	$567.00	Exempt	$567.00
		Registration fee - Cat C+ (multiple food prep areas)	per site	$1,371.00	Exempt	$1,371.00	$1,410.00	Exempt	$1,410.00
		Registration fee - Cat C	per premises	$367.00	Exempt	$367.00	$378.00	Exempt	$378.00
		Registration fee - Cat D	per premises	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		Registration fee - Cat E (school canteens / community organisations)	per premises	$80.00	Exempt	$80.00	$33.00	Exempt	$33.00
		Additional inspection fee	per audit/inspection	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		Food Business - Notification	per notification	$41.00	Exempt	$41.00	$43.00	Exempt	$43.00
		Pre-purchase food premise inspection and report	per inspection and report	$234.55	Taxable	$258.00	$241.82	Taxable	$266.00
	Food premises Verification Assessment	Application / Assessment / Report	each	$216.00	Exempt	$216.00	$225.00	Exempt	$225.00
		Additional assessment fee (if more than 1 hour)	per hour or part thereof	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		certificate of occupancy compliance inspection fee	per hour or part thereof	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		certificate of occupancy report fee	each	$48.00	Exempt	$48.00	$50.00	Exempt	$50.00
		Urgent occupancy report fee	2 working days or less from date of opening	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
	Temporary Food Business - Market Applications and/or BBQ's	Assessment / licence fee / all applications	Operating: 1 Day	$13.00	Exempt	$13.00	$14.00	Exempt	$14.00
			Operating: up to 2 months	$51.00	Exempt	$51.00	$53.00	Exempt	$53.00
			Operating: up to 4 months	$77.00	Exempt	$77.00	$80.00	Exempt	$80.00
	Temporary Food Business - Major Events	Low Risk - Application /Assessment / Registration	per day	$29.00	Exempt	$29.00	$30.00	Exempt	$30.00
		High Risk - Application /Assessment / Registration	per day	$72.00	Exempt	$72.00	$75.00	Exempt	$75.00
		Late application fee penalty (applicable if received less than minimum required under Council Policy)	per day	$13.00	Exempt	$13.00	$14.00	Exempt	$14.00
	Temporary Food Business - Hobart Show	Low Risk - Application /Assessment / Registration	per 4 days	$88.00	Exempt	$88.00	$89.00	Exempt	$89.00
		High Risk - Application /Assessment / Registration	per 4 days	$220.00	Exempt	$220.00	$220.00	Exempt	$220.00
		Late application fee penalty (applicable if received less than minimum required under Council Policy)	per day	$13.00	Exempt	$13.00	$14.00	Exempt	$14.00
	Public health risk activity	Registration of premises	per premises	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		Licence of operator	per licence	$80.00	Exempt	$80.00	$83.00	Exempt	$83.00
	Place of Assembly - Mass Outdoor Event	New applications - lodgement/ assessment / licence	Each	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		Event management plan assessment	per hour or part thereof	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		Compliance inspection - weekdays	per hour or part thereof	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
		Compliance inspection - weekends	per hour or part thereof	$242.00	Exempt	$242.00	$249.00	Exempt	$249.00
		Late application (applicable if received less than minimum required under Council Policy)	per application	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
	Regulated systems	Application / assessment / licence	1-5 systems per site	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
			6-10 systems per site	$364.00	Exempt	$364.00	$375.00	Exempt	$375.00
			11+ systems per site	$545.00	Exempt	$545.00	$561.00	Exempt	$561.00
	Commercial water carrier	Application / assessment / licence	per annum	$85.00	Exempt	$85.00	$88.00	Exempt	$88.00
	Private Water Supplier	Application / assessment / licence	per annum	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
	Domestic Aerated Wastewater Treatment System (AWTS) maintenance	Maintenance charge for all systems	per annum	Cost + 16%	Exempt	Cost + 16%	Cost + 16%	Exempt	Cost + 16%
	Caravan Licence for Temporary Accommodation	Maximum 26 weeks	per week	$17.00	Exempt	$17.00	$18.00	Exempt	$18.00
	On-site wastewater management systems - residential	New applications - lodgement/ assessment / permit	per hour or part thereof	$216.00	Exempt	$216.00	$223.00	Exempt	$223.00
		Amended application fee	per hour or part thereof	$183.00	Exempt	$183.00	$189.00	Exempt	$189.00
	Private Burial Assessment	Application /Assessment / Approval	per hour or part thereof				$189.00	Exempt	$189.00
	Vaccines	Influenza	per vaccine	$23.64	Taxable	$26.00	$24.55	Taxable	$27.00
		Adult Diphtheria & Tetanus	per vaccine	$43.64	Taxable	$48.00	$45.45	Taxable	$50.00
	Sharps Containers	500ml	each	Cost + 20%	Taxable	Cost + 20%	Cost + 20%	Taxable	Cost + 20%
		1.4L	each	Cost + 20%	Taxable	Cost + 20%	Cost + 20%	Taxable	Cost + 20%
		3.1L	each	Cost + 20%	Taxable	Cost + 20%	Cost + 20%	Taxable	Cost + 20%
		6L	each	Cost + 20%	Taxable	Cost + 20%	Cost + 20%	Taxable	Cost + 20%
		19L	each	Cost + 20%	Taxable	Cost + 20%	Cost + 20%	Taxable	Cost + 20%
	Thermometer	Food Premise Thermometers	each	$31.80	Taxable	$35.00	$31.80	Taxable	$35.00
	Sampling (bacterial)	Potable water / water carters / swimming pool / spa sampling	per sample	$177.00/hr + Sample cost	Exempt	$177.00/hr + Sample cost	$177.00/hr + Sample cost	Exempt	$177.00/hr + Sample cost

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

City Services & Infrastructure

All Charges are compliant to the GST legislation and rounded to the nearest dollar or 10 cents

PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
BUILDING	Building Works Under $6000 - All classes	Application for a Building Permit, Demolition Permit, Permit to Proceed, Permit of Substantial Compliance, and Certificate of Completion for all classes		$150.00	Exempt	$150.00	$155.00	Exempt	$155.00
	Building Works Between $6000-$11999 - All classes	Application for a Building Permit, Demolition Permit, Permit to Proceed, Permit of Substantial Compliance, and Certificate of Completion for all classes		$200.00	Exempt	$200.00	$206.00	Exempt	$206.00
	Building Works $12000.00 and over	Application, assessment & completion certificate for a Building Permit, Demolition Permit, Permit to Proceed and Permit of Substantial Compliance for the following classes							
		Class 10		$400.00	Exempt	$400.00	$412.00	Exempt	$412.00
		Class 1 or Class 1 and 10		$460.00	Exempt	$460.00	$473.00	Exempt	$473.00
		Multi Unit Development (2 or more separate units)		$600.00	Exempt	$600.00	$617.00	Exempt	$617.00
		Class 2-9	Under $50,000	$350.00	Exempt	$350.00	$360.00	Exempt	$360.00
			$50,000 - $500,000	$500.00	Exempt	$500.00	$514.00	Exempt	$514.00
			$500,000 - $5,000,000	$800.00	Exempt	$800.00	$823.00	Exempt	$823.00
			$5,000,000 and above	$1,200.00	Exempt	$1,200.00	$1,234.00	Exempt	$1,234.00
	Amended Plans	Difference in Cost of Works = Relevant Fee		Calculated as a new application based on the difference in the cost of works	Exempt	The increase of fee will be the application fee based upon the difference between the original and new value of works.	The increase of fee will be the application fee based upon the difference between the original and new value of works.	Exempt	The increase of fee will be the application fee based upon the difference between the original and new value of works.
	Staged Building Permits	1st Stage		Normal application fees apply based on total project cost	Exempt	Normal application fees apply based on total project cost.	Normal application fees apply based on total project cost	Exempt	Normal application fees apply based on total project cost
		Each subsequent stage		$200.00	Exempt	$200.00	$206.00	Exempt	$206.00
	Extension of time for Building Permit after 24 months from issue of Permit	Administration	per year thereafter	$155.00	Exempt	$155.00	$160.00	Exempt	$160.00
	Refusal/Cancellation/Withdrawal of Application for Building Permit or Plumbing Permit	Charge for services provided up until determined milestones. Percentage of application fee charged.	After lodgement	25% of application fee	Exempt	25% of application fee	25% of application fee	Exempt	25% of application fee
			After assessment	50% of application fee	Exempt	50% of application fee	50% of application fee	Exempt	50% of application fee
			After permit issue	75% of application fee	Exempt	75% of application fee	75% of application fee	Exempt	75% of application fee
	Temporary Occupancy Permit	Lodgement more than 2 weeks prior to event		$150.00	Exempt	$150.00	$155.00	Exempt	$155.00
		Within 2 weeks of the event		$250.00	Exempt	$250.00	$250.00	Exempt	$250.00
		Within 72 hours of the event		$400.00	Exempt	$400.00	$412.00	Exempt	$412.00
		non-profit organisations		no charge	Exempt	no charge	no charge	Exempt	no charge
	Strata Title Application (New Or Amendment/s)	Application fee including first tenancy		$700.00	Exempt	$700.00	$720.00	Exempt	$720.00
		Each additional tenancy		$120.00	Exempt	$120.00	$124.00	Exempt	$124.00
	Work without a Building Permit	If work NOT undertaken by current owner (signed Statutory declaration required)		normal fees	Taxable	Refer to the above normal application fees for building permits under each class.	Refer to the above normal application fees for building permits under each classes.	Taxable	Refer to the above normal application fees for building permits under each classes.
		Work undertaken by current owner		double fees	Taxable	Double of the above normal application fees for building permits under each class.	Double of the above normal application fees for building permits under each classes.	Taxable	Double of the above normal application fees for building permits under each classes.
	Building Certificates	Part or whole building		$300.00	Exempt	$300.00	$309.00	Exempt	$309.00
		If plumbing work involved		$600.00	Exempt	$600.00	$617.00	Exempt	$617.00
	Finalising existing building permits	Prior to 2004 Permit in which Council was Building Surveyor (Introduction of Act 2000)	per Permit / hour (Council Building Surveyor)	$190.00	Exempt	$190.00	$196.00	Exempt	$196.00
		After 2004 for which Council was not Building Surveyor (Introduction of Act 2000)	per Permit / hour (Private Building Surveyor)	$100.00	Exempt	$100.00	$103.00	Exempt	$103.00
	Building & plumbing sundry services	Record retrieval of all available property records (including house plan requests)	On site records (domestic)	$30.00	Exempt	$30.00	$31.00	Exempt	$31.00
			Off site records (domestic)	$50.00	Exempt	$50.00	$52.00	Exempt	$52.00
			All records commercial	$75.00	Exempt	$75.00	$77.00	Exempt	$77.00
		Administration fee	per hour	$100.00		$100.00	$103.00	Exempt	$103.00
		Inspection (Building)	per hour (min 1 hr)	$140.00	Exempt	$140.00	$144.00	Exempt	$144.00
		Inspection (Plumbing)	per hour (min 1 hr) - Class 1 & 10	$140.00	Exempt	$140.00	$144.00	Exempt	$144.00
			per hour (min 1 hr) - Class 2 - 9	$200.00	Exempt	$200.00	$206.00	Exempt	$206.00
		Research and technical advice	per hour	$130.00	Exempt	$130.00	$135.00	Exempt	$135.00
		Travelling outside the municipality	per kilometre	$0.88	Exempt	$0.88	$0.90	Exempt	$0.90
	Statutory Levies	Building permit levy	Stat Government imposed collection fee	0.1% of total project cost	Exempt	0.1% of total project cost	0.1% of total project cost	Exempt	0.1% of total project cost
		Industry training levy	Stat Government imposed collection fee	0.2% of total project cost	Exempt	0.2% of total project cost	0.2% of total project cost	Exempt	0.2% of total project cost
	Building surveying work	Certification & administrative functions of a building surveyor including assessments, certifications, inspections, research, consultation, enforcement, advice and documentation issue.	per hour (minimum 1/2 hour)	$140.00	Exempt	$140.00	$144.00	Exempt	$144.00

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

City Services & Infrastructure

All Charges are compliant to the GST legislation and rounded to the nearest dollar or 10 cents

PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
PLUMBING	Building Works Under $6000 - All classes	Application for a Plumbing Permit, assessment and Certificate of Completion for all classes. Also includes additions, alterations and amendments.		$200.00	Exempt	$200.00	$200.00	Exempt	$200.00
	Building Works Between $6000 - $11,999 - All classes	Application for a Plumbing Permit, assessment, and Certificate of Completion for all classes. Also includes additions, alterations and amendments.		$300.00	Exempt	$300.00	$300.00	Exempt	$300.00
	Building Works $12000 and over (Classes 1, 10 & multi unit								
		Class 10 - Where work associated with a Class 10 development is commercial in nature or consists of civil hydraulic works assessment plumbing fees will be aligned to the Class 2-9 fee schedule		$600.00	Exempt	$600.00	$617.00	Exempt	$617.00
		Class 1 or Class 1 & 10		$1,465.00		$1,465.00	$1,506.00	Exempt	$1,506.00
		Multi unit development	2 units	$2,695.00		$2,695.00	$2,771.00	Exempt	$2,771.00
			3rd & subsequent units / per unit	$1,230.00		$1,230.00	$1,265.00	Exempt	$1,265.00
	Building addition or alteration - Roof plumbing & associated stormwater drainage work only. All Classes	Application for a building addition or alteration where the only plumbing work is roof plumbing work and associated stormwater drainage for all classes.					$250.00	Exempt	$250.00
	Building Works $12000 and over (Classes 2-9, and demolition)	Application for a Plumbing Permit, assessment and Certificate of Completion for all classes. Also includes additions, alterations and amendments.							
		Under $50,000		$1,220.00		$1,220.00	$1,255.00	Exempt	$1,255.00
		$50,000 - under $500,000		$2,570.00		$2,570.00	$2,640.00	Exempt	$2,640.00
		$500,000 - under $5,000,000		$5,420.00		$5,420.00	$5,570.00	Exempt	$5,570.00
		$5,000,000 and above. ** Fee includes a minimum of 10 plumbing inspections. Any additional inspections will be charged at $200.00 each.		$11,920.00		$11,920.00	$12,255.00	Exempt	$12,255.00
	Amended Plans	Difference in Cost of Works = Relevant Fee		Calculated as a new application based on the difference in the cost of works	Exempt	The increase of fee will be the application fee based upon the difference between the original and new value of works.	The increase of fee will be the application fee based upon the difference between the original and new value of works	Exempt	The increase of fee will be the application fee based upon the difference between the original and new value of works.
	Staged Plumbing Permits	1st stage		Normal application fees apply based on total project cost	Exempt	Normal application fees apply based on total project cost.	Normal application fees apply based on total project cost	Exempt	Normal application fees apply based on total project cost
		Each subsequent stage		$200.00	Exempt	$200.00	$205.00	Exempt	$205.00
	Special Plumbing Permit	NON backflow prevention device	These include but are not limited to an application for a	$180.00	Exempt	$180.00	$185.00	Exempt	$185.00
		Backflow prevention device	Assessment & Registration of	$115.00	Exempt	$115.00	$118.00	Exempt	$118.00
			Assessment & Registration of a commercial device	$185.00	Exempt	$185.00	$190.00	Exempt	$190.00
			For each additional device	$55.00	Exempt	$55.00	$57.00	Exempt	$57.00
			Administration and annual licensing	$100.00	Exempt	$100.00	$103.00	Exempt	$103.00
	Finalising existing Plumbing Permits	Includes inspection and issue of documentation	Per permit	$190.00	Exempt	$190.00	$195.00	Exempt	$195.00
	Work without a Plumbing Permit	If work NOT undertaken by current owner (signed Statutory declaration required)		normal fees	Taxable	Refer to the above normal application fees for plumbing permits under each class.	Refer to the above normal application fees for plumbing permits under each classes.	Taxable	Refer to the above normal application fees for plumbing permits under each classes.
		Work undertaken by current owner		double fees	Taxable	Double of the above normal application fees for plumbing permits under each class.	Double of the above normal application fees for plumbing permits under each classes.	Taxable	Double of the above normal application fees for plumbing permits under each classes.
PLANNING SERVICES	Development Application Fee	Estimated Development Cost							
		<$500,000	per $1000	$3.10	Exempt	$3.10	$3.20	Exempt	$3.20
			Minimum	$223.00	Exempt	$223.00	$229.00	Exempt	$229.00
		>$500,000	Base fee PLUS	$1,545.00	Exempt	$1,545.00	$1,600.00	Exempt	$1,600.00
			per $1000 construction cost over $500,000	$1.05	Exempt	$1.10	$1.13	Exempt	$1.13
		<$10,000 (Residential Only)		$112.00	Exempt	$112.00	$115.10	Exempt	$115.10
	Advertising Fee	<$10,000 (Residential Only)		$206.00	Taxable	$227.00	$211.80	Taxable	$233.00
		All other applications		$206.00	Taxable	$227.00	$211.80	Taxable	$233.00
	Subdivision Fee	Boundary Adjustments (no new lots created)		$350.00	Exempt	$350.00	$360.00	Exempt	$360.00
		New Lots Created	Flat Fee	$375.00	Exempt	$375.00	$385.50	Exempt	$385.50
			Per lot	$35.00	Exempt	$35.00	$36.00	Exempt	$36.00
	Engineering Assessment Fees		Minimum	$278.00	Taxable	$306.00	$285.80	Taxable	$314.40
			Additional Inspections	$77.00	Taxable	$85.00	$79.20	Taxable	$87.10
	Road Opening Permits (crossovers)	Maintenance - single dwelling			No Charge			No Charge	
		Residential units or small commercial development	Less than 1 week of works	$153.47	Exempt	$153.47	$157.80	Exempt	$157.80
		Large commercial development	More than 1 week of works	$445.00	Exempt	$445.00	$457.50	Exempt	$457.50
	Stormwater Connection Fee	Quote on extent of work		Quote	Exempt	Quote	Quote	Exempt	Quote
	Planning Scheme Amendment	Assessment Fee		$744.00	Exempt	$744.00	$764.80	Exempt	$764.80
		Amendment Initiated		$2,177.00	Exempt	$2,177.00	$2,238.00	Exempt	$2,238.00
	S.43A Combined Planning Permit Application & Amendment Request			Planning Permit Application Fee PLUS Planning Scheme Amendment Fee	Exempt	Planning Permit Application Fee PLUS Planning Scheme Amendment Fee.	Planning Permit Application Fee PLUS Planning Scheme Amendment Fee	Exempt	Planning Permit Application Fee PLUS Planning Scheme Amendment Fee
	S.56 Amendment or S43K Amendment to Planning Permit	Residential Applications <$10,000		$57.00	Exempt	$57.00	$58.60	Exempt	$58.60
		Original Application	Permitted	$154.00	Exempt	$154.00	$158.30	Exempt	$158.30
			Discretionary	$196.00	Exempt	$196.00	$201.50	Exempt	$201.50
	Petition to amend a sealed plan			$444.00	Exempt	$444.00	$456.40	Exempt	$456.40
		PLUS if Hearing Required		$1,387.00	Exempt	$1,387.00	$1,425.80	Exempt	$1,425.80
	Adhesion Order or Discharge of Adhesion Order			$278.00	Exempt	$278.00	$285.80	Exempt	$285.80
	Part Five Agreements	Regardless of whether or not the Part 5 Agreement is required as a condition of approval	Standard Fee	$278.00	Exempt	$278.00	$285.80	Exempt	$285.80
		Non-standard Part 5 Agreements requiring legal drafting or perusal by Council's Solicitors will be invoiced for full cost of advice.		$278.00 plus costs	Exempt	$278.00 plus costs.	285.80 plus costs	Exempt	285.80 plus costs

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

City Services & Infrastructure

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PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
	Extension of time on existing permit (s53(5A) application)			$139.05	Exempt	$139.05	$142.90	Exempt	$142.90
	Tasmanian Heritage Application Only			$203.00	Exempt	$203.00	$208.70	Exempt	$208.70
	Approval in principle of staged development schemes			$349.00	Exempt	$349.00	$358.80	Exempt	$358.80
	Subdivision Asset Data Collection	Number of Blocks 1 to 5	per block	$236.00	Exempt	$236.00	$243.00	Exempt	$243.00
		Number of Blocks 6 to 20	per block	$202.00	Exempt	$202.00	$208.00	Exempt	$208.00
		Number of Blocks 20 plus	per block	$180.00	Exempt	$180.00	$185.00	Exempt	$185.00
	Cash in lieu of public open space	See Part 3, Division 8 of the Local Government (Building and Miscellaneous Provisions) Act 1993		5% of the unimproved value of the land.	Exempt	5% of the unimproved value of the land.	5% of the unimproved value of the land	Exempt	5% of the unimproved value of the land
	Cash in lieu of car parking		per space	$15,375.76	Taxable	$16,913.34	$15,757.08	Taxable	$17,332.78
ASSETS	Printing of Electronically Lodged Applications	See Photocopying Charges (Information Management)					See Photocopying Charges (Information Management)		
	Service Location	One off	per each (100m), 1 man and vehicle for 2 hours	$165.50	Taxable	$182.00	$170.00	Taxable	$187.00
	Investigate seepage complaints and refer to Southern Water where issue is related to water or sewer assets		each	$276.00	Taxable	$304.00	$284.00	Taxable	$312.10
LANDFILL OPERATIONS Council meeting 9 May 2016	LIGHT VEHICLES (less than 3 tonne G.V.M.)	Boot Load (up to a maximum of $0.25m^3$)		$9.09	Taxable	$10.00	$9.09	Taxable	$10.00
	(Minimum Weighbridge charge $10.00)	Vegetation Boot Load		$9.09	Taxable	$10.00	$9.09	Taxable	$10.00
		Light Vehicles with or without trailers – charged per load as per below							
		Load less than 1 cubic metre (other than boot load)		$13.64	Taxable	$15.00	$14.55	Taxable	$16.00
		Vegetation Load less than 1 cubic metre		$13.64	Taxable	$15.00	$14.55	Taxable	$16.00
		Load between 1-2 cubic metres		$18.18	Taxable	$20.00	$20.00	Taxable	$22.00
		Vegetation Load between 1-2 cubic metres		$18.18	Taxable	$20.00	$20.00	Taxable	$22.00
		Load between 2-3 cubic metres		$27.27	Taxable	$30.00	$30.00	Taxable	$33.00
		Vegetation Load between 2-3 cubic metres		$27.27	Taxable	$30.00	$30.00	Taxable	$33.00
		Load greater than 3 cubic metres		$31.82	Taxable	$35.00	$34.55	Taxable	$38.00
		Vegetation Load greater than 3 cubic metres		$31.82	Taxable	$35.00	$34.55	Taxable	$38.00
		Clean Fill (conditions apply*)		$4.55	Taxable	$5.00	$4.55	Taxable	$5.00
		Free Clean fill (conditions apply* minimum 100 tonne)		No charge		No charge	No Charge	Taxable	No Charge
		Controlled Waste Asbestos Boot Load		$45.45	Taxable	$50.00	$45.45	Taxable	$50.00
		Controlled Waste Asbestos Load less than 1 cubic metre and between 1-2 cubic metres		$90.91	Taxable	$100.00	$90.91	Taxable	$100.00
		Whole car bodies	each	$50.00	Taxable	$55.00	$50.00	Taxable	$55.00
		Half car bodies	each	$27.27	Taxable	$30.00	$27.27	Taxable	$30.00
		Passenger Tyres	each	$4.55	Taxable	$5.00	$4.55	Taxable	$5.00
		4 WD & Light Truck Tyres	each	$9.09	Taxable	$10.00	$9.09	Taxable	$10.00
		Truck Tyres	each	$18.18	Taxable	$20.00	$18.18	Taxable	$20.00
		Dead Animal	each	$13.64	Taxable	$15.00	$13.64	Taxable	$15.00
	WEIGHBRIDGE (3 tonne G.V.M. or greater)	Domestic and Commercial General Waste	per tonne	$68.18	Taxable	$75.00	$70.91	Taxable	$78.00
	(Minimum Weighbridge charge $10.00)	Domestic & Commercial Green Waste	per tonne	$59.09	Taxable	$65.00	$61.82	Taxable	$68.00
		Clean Fill (conditions apply*)	per tonne	$4.55	Taxable	$5.00	$4.55	Taxable	$5.00
		Sawdust		No charge	Taxable	No charge	No charge	Taxable	No charge
		Brick/concrete/rubble (conditions apply #)	per tonne	$38.18	Taxable	$42.00	$43.64	Taxable	$48.00
		Mixed Inert (concrete, clean fill, timber)	per tonne	$59.09	Taxable	$65.00	$61.82	Taxable	$68.00
		Controlled Waste (EPA approved) & Special Burial Waste - Special Handling Charge (per transaction)	per load	$109.09	Taxable	$120.00	$113.64	Taxable	$125.00
		Controlled Waste (Non-Medical)/Special Burial Waste							
		First tonne or part thereof and each tonne thereafter (Pro-rata for part tonne)	per tonne	$127.27	Taxable	$140.00	$136.36	Taxable	$150.00
	Volume Based Charging Schedule for Vehicles 3 tonne GVM or Greater (These charges will only apply when the Weighbridge is non-operational)	Trucks GVM >3t to 7t		$56.70	Taxable	$63.00	$56.70	Taxable	$63.00
		Trucks GVM >7t to 12t		$134.10	Taxable	$149.00	$134.10	Taxable	$149.00
		Trucks GVM >12t Single Axle		$208.80	Taxable	$232.00	$208.80	Taxable	$232.00
		Trucks GVM >12t Dual Axle		$265.50	Taxable	$295.00	$265.50	Taxable	$295.00
		Dual Axle Trailers (behind trucks)		$265.50	Taxable	$295.00	$265.50	Taxable	$295.00
		Skip/Bin up to 4m3		$74.70	Taxable	$83.00	$74.70	Taxable	$83.00
		Skip/Bin >4m3 to 8m3		$153.00	Taxable	$170.00	$153.00	Taxable	$170.00
		Skip/Bin >8m3 to 12m3		$228.60	Taxable	$254.00	$228.60	Taxable	$254.00
		Skip/Bin >12m3 to 15m3		$284.40	Taxable	$316.00	$284.40	Taxable	$316.00
		Skip/Bin >15m3 to 20m3		$379.80	Taxable	$422.00	$379.80	Taxable	$422.00
		Skip/Bin >20m3 to 25m3		$474.30	Taxable	$528.00	$474.30	Taxable	$528.00
		Skip/Bin >25m3 to 30m3		$568.80	Taxable	$633.00	$568.80	Taxable	$633.00
		Skip/Bin >30m3		$759.60	Taxable	$845.00	$759.60	Taxable	$845.00
		Compactors <7m3		$208.80	Taxable	$233.00	$208.80	Taxable	$233.00
		Compactors >7m3 to 15m		$435.60	Taxable	$485.00	$435.60	Taxable	$485.00
		Compactors <15m3 half full		$303.30	Taxable	$338.00	$303.30	Taxable	$338.00
		Compactors >15m3 full		$684.90	Taxable	$761.00	$684.90	Taxable	$761.00
		Compactors >15m3 half full		$453.30	Taxable	$507.00	$453.30	Taxable	$507.00
	Controlled Waste (EPA approved)	Each cubic metre or any part thereof and each cubic metre thereafter		$135.90	Taxable	$151.00	$135.90	Taxable	$151.00
		Plus Special Handling Charge		$109.09	Taxable	$120.00	$113.64	Taxable	$125.00
	Special Burial	Each cubic metre or any part thereof and each cubic metre thereafter		$135.90	Taxable	$151.00	$135.90	Taxable	$151.00
		Plus Special Handling Charge		$109.09	Taxable	$120.00	$113.64	Taxable	$125.00
	Crushed Concrete	Less than 20mm size		$11.88	Taxable	$12.00	$11.88	Taxable	$12.00
		Between 20mm and less than 40mm size		$10.89	Taxable	$11.00	$10.89	Taxable	$11.00
		Between 40mm and less than 60mm size		$9.90	Taxable	$10.00	$9.90	Taxable	$10.00
	Compost Bins 220L assembled		each	$41.00	Taxable	$45.10	$41.00	Taxable	$45.10
Works Centre	Road Opening Permits	Long Term	weekly permits	$340.00	Exempt	$340.00	$340.00	Exempt	$340.00
		Short Term	per service connection	$154.00	Exempt	$154.00	$154.00	Exempt	$154.00

GLENORCHY CITY COUNCIL - SCHEDULE OF FEES AND CHARGES 2016/17

Corporate Governance

All Charges are compliant to the GST legislation and rounded to the nearest dollar or 10 cents

PROGRAM	Description	Additional Info	Definition	Amount 2015/16 (EXCLUDING GST)	GST Treatment	Amount 2015/16 (INCLUDING GST)	Amount 2016/17 (EXCLUDING GST)	GST Treatment	Amount 2016/17 (INCLUDING GST)
LICENCES	Kerbside Dining Occupation	per square metre		$36.00	Exempt	$36.00	$38.00	Exempt	$38.00
	A-Frame boards (signage)			$23.00	Exempt	$23.00	$25.00	Exempt	$25.00
	Misc. Applications			$33.00	Exempt	$33.00	$35.00	Exempt	$35.00
	Lease Preparation			$82.00	Exempt	$82.00	$120.00	Exempt	$120.00
	Licence Preparation			$45.00	Exempt	$45.00	$100.00	Exempt	$100.00
	Permit Preparation			$61.00	Exempt	$61.00	$80.00	Exempt	$80.00
	Lease Preparation	Charitable/Community Organisation		$42.00	Exempt	$42.00	$60.00	Exempt	$60.00
	Licence Preparation			$23.00	Exempt	$23.00	$30.00	Exempt	$30.00
	Permit Preparation			$26.00	Exempt	$26.00	$30.00	Exempt	$30.00
RESERVES - Casual Hire ONLY	Abbotsfield Park - Casual Hire	Ground	per hour	$24.00	Taxable	$26.00	$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	Cadbury's 1 & 2 Ground - Casual Hire	Ground	per hour	$24.00	Taxable	$26.00	$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	Eady Street Reserve - No 1 Ground - Casual Hire	Ground	per hour	$31.00	Taxable	$34.00	$31.82	Taxable	$35.00
		Junior casual hire half of above rate							
	Eady Street Reserve - No 2 Ground - Casual Hire	Ground	per hour	$24.00	Taxable	$26.00	$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	KGV - Casual Hire	Ground/Football/Cricket	per hour	$46.00	Taxable	$51.00	$50.00	Taxable	$55.00
		Soccer	per hour	$46.00	Taxable	$51.00	$50.00	Taxable	$55.00
		Junior casual hire half of above rate							
	Prince of Wales Bay - No 1, 2 & 3 Ground - Casual Hire	Ground	per hour	$24.00	Taxable	$26.00	$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	Shoobridge Park - Casual Hire	Ground	per hour	$24.00	Taxable	$26.00	$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	North Chigwell Oval	Ground	per hour		Taxable		$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	Collinsvale Oval	Ground	per hour		Taxable		$27.27	Taxable	$30.00
		Junior casual hire half of above rate							
	Cadbury Tennis courts	per hour		$4.00	Taxable	$4.00	$4.54	Taxable	$5.00
		plus key deposit		$56.00	Taxable	$62.00	$56.36	Taxable	$62.00
	Montrose Tennis Courts	daylight per hour	per hour	$4.00	Taxable	$4.00	$4.54	Taxable	$5.00
		night per hour	per hour	$7.50	Taxable	$8.00	$8.18	Taxable	$9.00
	Bootcamp / PT / Fitness Activities	Reserves	per hour		Taxable		$10.00	Taxable	$11.00
HALL HIRE	Berriedale Centre	< 5 Hours	per hour	$20.00	Taxable	$22.00	$20.91	Taxable	$23.00
	Chigwell Barn	all day functions	per booking over five hours	$220.00	Taxable	$242.00	$254.55	Taxable	$280.00
	Claremont Hall	Volunteer & Charitable Events	per booking	$49.00	Taxable	$54.00	$136.36	Taxable	$150.00
	Tolosa Street Hall	cleaning charge (if left unsatisfactory)	non refundable	$62.00	Exempt	$62.00	$100.00	Exempt	$100.00
		plus bond	refundable	$500.00	Exempt	$500.00	$500.00	Exempt	$500.00
		plus key deposit	refundable	$24.00	Taxable	$26.00	$56.36	Exempt	$62.00
	Moonah Community Centre & Hopkins Street Centre	< 5 Hours	per hr	$13.00	Taxable	$14.00	$27.27	Taxable	$30.00
		all day functions	per booking	$18.00	Taxable	$20.00	$318.18	Taxable	$350.00
		Volunteer & Charitable Events	per booking over four hours	$134.00	Taxable	$147.00	$136.36	Taxable	$150.00
		cleaning charge	non refundable	$49.00	Taxable	$54.00	$90.91	Taxable	$100.00
		plus bond	refundable	$500.00	Exempt	$500.00	$500.00	Exempt	$500.00
		plus key deposit	refundable	$62.00	Exempt	$62.00	$62.00	Exempt	$62.00
	Collinsvale Hall	Hall < 5 hours	per hour	$6.00	Taxable	$7.00	$13.64	Taxable	$15.00
		all day functions	per booking		Taxable		$136.36	Taxable	$150.00
		Meeting room	per hour	$6.00	Taxable	$7.00	$7.27	Taxable	$8.00
		Dining room	per hour	$6.00	Taxable	$7.00	$7.27	Taxable	$8.00
		Kitchen	per function	$10.00	Taxable	$11.00	$7.27	Taxable	$8.00
	Creswell Beakley Function Room	KGV upstairs function room	per hour (Commercial)				$60.00	Taxable	$66.00
			per hour (Not for Profit)				$30.00	Taxable	$33.00
			Full day Hire (Commercial)				$400.00	Taxable	$440.00
			Full day Hire (Not for Profit)				$200.00	Taxable	$220.00
	All Halls including Moonah Community Centre	Cancellation fee (if cancellation within 48 hrs of booking)		50% of booking fee	Taxable	50% of booking fee	50% of booking fee	Taxable	50% of booking fee
PARKING	Parking Permits	Disabled parking permit			No Charge			No Charge	
			Fee	$32.00	Exempt	$32.00	$32.00	Exempt	$32.00
ANIMAL CONTROL Council meeting 9 May 2016	Dog Registration Fees	Non-Desexed	Full Fee	$75.00	Exempt	$75.00	$78.00	Exempt	$78.00
			Penalty Fee	$110.00	Exempt	$110.00	$114.00	Exempt	$114.00
		Desexed	Full Fee	$32.00	Exempt	$32.00	$34.00	Exempt	$34.00
			Penalty Fee	$110.00	Exempt	$110.00	$114.00	Exempt	$114.00
		Pensioner	Full Fee	$35.00	Exempt	$35.00	$37.00	Exempt	$37.00
			Penalty Fee	$60.00	Exempt	$60.00	$62.00	Exempt	$62.00
		Working	Full Fee	$75.00	Exempt	$75.00	$78.00	Exempt	$78.00
			Penalty Fee	$110.00	Exempt	$110.00	$114.00	Exempt	$114.00
		Special Assistance Dogs	Full Fee		No Charge			No Charge	
			Penalty Fee		No Charge			No Charge	
	Kennel Licence	application		$87.50	Exempt	$87.50	$90.00	Exempt	$90.00
		renewal		$54.00	Exempt	$54.00	$56.00	Exempt	$56.00
	Greyhound Kennel Licence	Up to 5 dogs		$300.00	Exempt	$300.00	$310.00	Exempt	$310.00
		More than 5 dogs		$435.00	Exempt	$435.00	$450.00	Exempt	$450.00
	Dog Impound Reclaim			$65.00	Exempt	$65.00	$65.00	Exempt	$66.00
		roll		$10.00	Taxable	$11.00	$10.00	Taxable	$11.00
	Dogs Citronella Collars (antibarking collars)	hire	per week	$27.30	Taxable	$30.00	$27.30	Taxable	$30.00
	Dogs Citronella Collars (antibarking collars)	purchase		$95.45	Taxable	$105.00	$95.45	Taxable	$105.00
	Dog Citronella Collar - Refill Cans			$14.00	Taxable	$15.40	$15.00	Taxable	$16.50
	Dog Citronella Collar - Batteries			$5.00	Taxable	$5.50	$5.00	Taxable	$5.50
	Stable license	renewal		$80.00	Exempt	$85.00	$90.00	Exempt	$90.00
	Animal Impounding (excl dogs)	advertising		Cost Recovery	Exempt	Cost Recovery	Cost Recovery	Exempt	Cost Recovery
		small/medium	per day	Cost Recovery	Exempt	Cost Recovery	Cost Recovery	Exempt	Cost Recovery
		large	per day	Cost Recovery	Exempt	Cost Recovery	Cost Recovery	Exempt	Cost Recovery
	Dangerous Dog Sign			Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling	Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling
	Dangerous Dog Collar	small		Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling	Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling
	Dangerous Dog Collar	medium		Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling	Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling
	Dangerous Dog Collar	large		Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling	Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling
		X large		Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling	Cost Price + Postage Handling	Taxable	Cost Price + Postage Handling
	Dog Tag Replacement Fee			$5.00	Exempt	$5.00	$5.00	Exempt	$5.00
	Formal Notice of Dog Complaints	refundable upon proof		$25.00	Exempt	$25.00	$30.00	Exempt	$30.00