

**GLENORCHY CITY COUNCIL
ATTACHMENTS
MONDAY, 31 JANUARY 2022**



TABLE OF CONTENTS:

ECONOMIC

9. Economic Development Strategy - Year Two Update

- 1: Glenorchy Economic Development Strategy 2020-2025
Implementation Report - March 2021 to January 2022 5

GOVERNANCE

11. Delegations to Streamline Planning Permit Assessments

- 1: Table of changes to delegations..... 17

**12. Adoption of Revised 2022 Glenorchy Planning Authority
meeting times**

- 1: 2022 GPA Revised meeting dates and times..... 21

**13. Financial Performance Report to
31 December 2021**

- 1: Attachment 1 - Financial Performance Report to 31
December 2021 22

14. 2021/2022 Mid Year Budget Review

1:	Mid Year Budget Review	28
15.	Procurement and Contracts - Monthly Report	
1:	Exemptions to Council's Code for Tenders and Contracts 7 Dec 2021 to 18 Jan 2022	30

PLACES

We will improve our places to reflect who we are and encourage people to stay a while. Our welcoming City will include lively, connected hubs of activity that attracts residents, visitors, businesses, and investors.

Focus	Action Title	Action description	Timeframe	Leader	Status	Delivery Program / Project	Implementation Update
Activation	Establish regular multicultural & maker markets.	Establish regular markets that support local makers, our multicultural community, and producers	S	Council / Private Sector	Commenced	CityScape Showcase	An Expression of Interest process was undertaken during late 2021, without receiving any conforming submissions. Due to recent challenges faced by market operators in light of the COVID-19 pandemic, a reviewed EOI will be brought to market in March 2022.
Activation	Support creative industries	Promote opportunities to establish art studios / maker spaces within the municipality	S		Commenced	COMA Arts & Culture Strategy Showcase	The development of an Arts and Culture Strategy is now complete, and the national award-winning Showcase Moonah project was delivered during May and June of 2021. Subsequently, the Economic Development team facilitated a Showcase Moonah participant ‘Troublesmiths’ to establish a maker space for at-risk unemployed young people in the Labour Bureau Building in the Council forecourt between February and July 2022.
Activation	Activate our CBDs with outdoor eating and night trading	Work with businesses to encourage food vans, outdoor eating, street frontage activation and night trading	S	Council / Local Businesses	Complete	Business Activation and Improvement Grants	Applications for the Business Activation and Improvement Grants were open from 2-24 June 2021. A Total of 25 Applications were received with 14 businesses awarded the grant. Activations range from mural work, updating signage and lighting to new outdoor furniture and gardens. Three businesses have received an extension to complete their work due to widespread supply chain and service availability challenges. Expected completion is by the end of February 2022.
Placemaking	Undertake business precinct planning	Develop business precinct plans for all key activity centres, leveraging their distinct sense of place	S	Council	Complete	Greater Glenorchy Plan CityScape Phase 2	Precinct plans for all three activity centres complete. Sub-precinct masterplan in development for Glenorchy Civic area.

Placemaking	Create an urban village at Moonah	Investigate the establishment of a business improvement district to attract retail, hospitality and tourism businesses to Moonah and enhance public spaces to create an urban village	M	Council	Commenced	Greater Glenorchy Plan Showcase	The Moonah Village Vision Precinct Plan, as documented in the GGP, is completed. There are ongoing discussions with DSG as part of the Hobart City Deal. Several key projects are critical to the future development of the Moonah Village including the Northern Suburbs Growth Strategy and implementation of the Greater Hobart Transport vision.
Placemaking	Update the Glenorchy CBD Strategic Framework	Update the Glenorchy CBD Strategic Framework and advocate for investment with key stakeholders	M	Council	Complete	Greater Glenorchy Plan CityScape Phase 2	Moonah is seen as a key growth centre and GCC will continue to advocate through 2022 for the development of the Moonah Precinct Plan. Both the GGP and the CityScape Sub-precinct plan will build on and supersede the Glenorchy CBD Strategic Framework.
Connections	Advocate for improved public transport connections	Advocate for improved public transport and measures to reduce congestion, to better connect our people and places	M	Council / Tasmanian Govt. / Metro	Commenced	Hobart City Deal	Delivered through the Hobart City Deal participation in the Transport Working Group.
Connections	Deliver active transport connections	Deliver the Safer Footpath, Linking Glenorchy, and other active transport projects to connect people and places	M	Council	Commenced	Tracks and Trails project	The Greater Glenorchy Plan in conjunction with the Glenorchy Tracks and Trails Project are actively seeking funding through the Hobart City Deal to implement improved cycling/active transport infrastructure upgrades. In the development of the Greater Glenorchy Plan, Berriedale Masterplan, Marine and Innovation Masterplan and the draft Glenorchy Park Masterplan, active transport linkage opportunities were identified through analysis and engagement for future prioritisation.
Clusters and Hubs	Actively promote industry cluster developments	Identify and actively promote sites for creative, manufacturing, and marine industry cluster developments	M	Council / Industry Sector	Complete	Marine and Innovation Master Plan	The Prince of Wales Bay is a significant economic cluster in our area specialising in marine services and advanced manufacturing and sits alongside the Tasmanian Technopark. The development of the Marine and Innovation Masterplan identifies the opportunities to enhance the area to attract national and international investment.
Clusters and Hubs	Set up networks to support manufacturing innovation	Set up 'innovation networks' to link local manufacturing firms with researchers	M	Council / Tasmanian Govt.	Commenced	Marine and Innovation Master Plan	Innovation network cluster management funding has been sought from the Tasmanian and Australian government through budget submissions for 2022-23.

Clusters and Hubs	Build our world-leading marine services sector	Facilitate economic growth opportunities of the Prince of Wales Bay maritime defence precinct	L	Council / Tas Maritime Network	Commenced	Marine and Innovation Master Plan	Ongoing liaison with TMEC ¹ , local businesses, TMN ² , DSG ³ and landowners to identify opportunities, priorities, and support development by the private sector in the area.
Clusters and Hubs	Attract small-scale IT businesses	Attract small-scale IT businesses to Glenorchy and leverage existing information technology activity in the Technopark	M	Council	Commenced	Hobart City Deal – Smart Cities	Ongoing liaison with DSG regarding review of Tasmanian Technopark Masterplan, and the Australian NBN regarding fibre-to-node network access in the local government area.
Clusters and Hubs	Attract professional and technical services	Actively promote Glenorchy to attract architectural, engineering, and technical service businesses	L	Council / Private Sector	Task for future year		Development of a business case for the development of a Greater Hobart digital twin as part of the Hobart City Deal Smart Cities working group.

S = up to 1yr M = 1-4yr L = 5+yr

¹ Tasmanian Minerals, Manufacturing and Energy Council
² Tasmanian Maritime Network
³ Department of State Growth, Tasmanian Government
Page | 3

PEOPLE

We will draw on our diversity and entrepreneurship to foster new businesses. We will support learning to ensure our people have the skills they need, for the jobs they want.

Focus	Action Title	Action description	Timeframe	Leader	Status	Delivery Program / Project	Implementation Update
Entrepreneurs	Establish a business incubator	Establish a business incubator to support micro and emerging enterprises	M	Council / Tasmanian & Australian Govt.	Commenced	Green shoots	Scoping and partnership development underway for delivery in Glenorchy during the 2022-23 financial year.
Entrepreneurs	Become a centre for small business support	Work with the Tasmanian and Australian governments to relocate small business support services (and other public services) to Glenorchy	M	Council / Tasmanian & Australian Govt.	Commenced	Green shoots Jobs Hub	Federal Government business support facilitators are engaged through the Glenorchy Jobs Hub reference group and will provide services through the Jobs Hub and through Greenshoots.
Entrepreneurs	Develop a 'Product of Glenorchy' campaign	Develop a 'Product of Glenorchy' membership campaign to promote and celebrate locally made goods and services	S	Council	Complete	Activity City	Since launching Activity City in May 2020 business engagement has been monitored through: Business support referrals (reported increase from Business South); Activity City page views (over 5,000 since March 2021); Businesses registered (146 of 200 targeted); Activity City monthly EDM ⁴ newsletter unsubscribe rate; and Social media engagement (Activity City videos 30,000+ views)
Diversity / Entrepreneurs	Support multicultural business development programs	Facilitate networking, business development workshops, business skill development and mentoring for migrants interested in starting a business	M	Tasmanian & Australian Govt. / MRC / MCOT	Commenced	Green shoots Jobs Hub	The Economic Development team are liaising with delivery partners to develop a micro-enterprise hub and supporting programming for emerging food and beverage entrepreneurs in our City.
Diversity	Attract social enterprises	Attract social enterprises to Glenorchy to support inclusive employment	M	Council / Social Enterprises / Private Sector	Commenced	Showcase	The Economic Development team facilitated the social enterprise 'Troublesmiths' to establish a maker space for at-risk unemployed young people in the Labour Bureau Building in the Council forecourt between February and July 2022
Diversity	Develop a Jobs Action Plan / Inclusive Growth	Develop a Jobs Action Plan / Inclusive Growth approach in Glenorchy to help people find employment	M	Council / TasCoSS	Complete	Jobs Hub	A Regional Workforce Development Plan for Glenorchy is complete and implementation is

⁴ Electronic Direct Mail
Page | 4

							occurring through the services provided at the Glenorchy Jobs Hub
Learning	Improve literacy of businesses and workers	Work with businesses, 26Ten and the Tasmanian Government to implement literacy programs for workers	M	Council / 26TEN / Tasmanian Govt.	Commenced	Jobs Hub	Community Development and Glenorchy LEARN successfully sought funding for 26Ten activities from 2021-2026
Learning	Improve digital literacy of workers	Work with the Tasmanian Government to implement Digital Ready programs for business and improve digital literacy of workers	M	Council / Tasmanian Govt.	Commenced	Activity City	Activity City website Business Support page and monthly EDM newsletter promote the Digital Ready program, providing links and referrals to Activity City businesses.
Learning	Create adult learning programs and centres	Work with Libraries Tasmania, UTAS and the Department of Education to implement adult learning and literacy programs	M	Council / Libraries Tasmania / Department of Education / University of Tasmania	Task for future year	Community / Glenorchy LEARN	Council successfully sought grant funds for a full time 26TEN Coordinator for 18 months. The program delivers language, literacy and numeracy (LLN) skills to make fundamental improvements to all aspects of peoples' lives, and in turn make our community stronger and healthier. The actions outlined in the project will build momentum for LLN support throughout the community and improve coordination between people and organisations that support literacy. Opportunities are provided to identify people needing literacy support and make it easier to help. The Jobs Hub in Glenorchy is committed to collaborating to help support LLN for local jobseekers.
Learning	Facilitate hospitality education and training in Glenorchy	Support growing demand in tourism, accommodation, and hospitality by providing vocational education and training for these sectors in Glenorchy	M	Tasmanian Govt.	Commenced	Glenorchy Jobs Hub	The Glenorchy Jobs Hub is working with the Tasmanian Hospitality Association (THA) to raise awareness of career opportunities, featuring the Hub in the THA newsletter in March. Barista training (including RSA) session scheduled for January 2022.
Learning	Advocate for an aged care centre of excellence	Advocate for an internationally renowned dementia and aged care-focused training centre	L	University of Tasmania / Tasmanian Government / Glenview / Council	Task for future year		
Learning	Support programs that provide skills for jobs	Attract construction, hospitality, manufacturing and aged care education and training providers to Glenorchy	M	Council / TasCOSS / Property Developers /	Commenced	Glenorchy Jobs Hub	TasTAFE Drysdale Claremont College was launched on 28 June 2021, providing high quality facilities for hospitality education and training. The Workforce Development Facilitator has secured Jobs Pledges from major construction firm VEC/Downer and is in early stages of pledge

			Tasmanian Govt.		drafting with two major construction firms in the area. The Glenorchy Jobs Hub is identified as a key facilitator for employment opportunities resulting from the Bridgewater Bridge construction project. The Workforce Development Facilitator has brokered free access to facilities for construction industry short course training in Glenorchy, with several courses already complete.
--	--	--	-----------------	--	--

S = up to 1yr M = 1-4yr L = 5+yr

PARTNERS

We will strengthen partnerships to drive economic growth and innovation in our City. Our partners will share our vision and value our collaboration.

Focus	Action Title	Action description	Timeframe	Leader	Status	Delivery Program / Project	Implementation Update
Circular Economy	Support circular economy opportunities	Identify and grow networks to establish the City as a leader in, and centre for, a circular economic hub for major industry sectors	M	Council / Tasmanian & Australian Govts. / Waste and recovery industry	Task for future year		
Circular Economy	Encourage investment in circular retail	Encourage private investment and social enterprise in the high-quality re-use, re-make and repair sector	M	Council / Private Sector / Recovery Tasmania	Task for future year		
Sport, recreation & entertainment	Establish Glenorchy as a regional hub for sport, recreation, and entertainment	Develop Glenorchy as a sport, recreation, and entertainment hub for Tasmania's southern region, leveraging existing assets including KGV, YMCA, Showgrounds, the DEC, Elwick Racecourse, and swimming pool	M	Council / Glenorchy Football Club / YMCA / Elwick Racecourse / RAST / Tasmanian Govt.	Commenced	Sport and Recreation Strategy & Masterplan	The development of a Sport and Recreation Strategy is complete and endorsed by Council in December 2021. The Sport, Recreation and Entertainment Masterplan (Glenorchy Park) is in concluding stages of public consultation. The Glenorchy Park Masterplan articulates a vision and key strategic direction for the area, drawing from in-depth consultation with operators within the precinct, the Tasmanian Government and key stakeholders. The final Glenorchy Park Masterplan will be presented for endorsement during quarter 3.

City Building	Secure local jobs through major infrastructure investment	Advocate for local employment, including ap-prentices and trainees, when government invests in infrastructure, such as the Bridgewater Bridge	M	Council / Tasmanian & Australian Govt.	Commenced	Glenorchy Jobs Hub	Glenorchy infrastructure projects have been identified for Jobs Pledges as part of the Jobs Hub project. Facilitated engagement with DSG has commenced, and the successful tenderer for the Bridgewater Bridge project announced as McConnell Dowell. Tasmanian Industry Participation Plan (TIPP) was required as part of their tender submission and this plan will be implemented during the construction phase.
City Building	Pursue investment in the Northern Transit Corridor	Pursue government investment in the Northern Transit Corridor to see light rail between Hobart and Brighton by 2030	M	Council / Tasmanian & Australian Govt.	Commenced	Hobart City Deal – Northern Suburbs Growth Strategy	Participation underway as part of the Hobart City Deal development of the Northern Suburbs Growth Strategy and implementation of the Greater Hobart Transport vision.
City Building	A new civic heart for the Glenorchy CBD	Investigate opportunities for a new civic heart for the Glenorchy CBD, linking Council offices, government agencies, Service Tasmania, and the library, with community facilities and attractions. Consider options for activating and repurposing the current Council chambers	L	Council / Tasmanian & Australian Govt.	Commenced	CityScape Phase 2	Desktop analysis, drafting of context maps and site visits are complete and two rounds of stakeholder engagement have commenced, with in-depth interviews underway in early 2022. Stakeholders include Tasmanian and Australian government agencies, Libraries Tasmania, on-site building owners, tenants and Council. Sub-precinct masterplan drafts are in development and are being assessed according to a nationally benchmarked benefits framework that incorporating four domains: economic, environmental, social and financial.

S = up to 1yr M = 1-4yr L = 5+yr

PILLARS

We will grow from our fundamental strengths; our land, natural and built assets, community, diversity, and economy. We will make ruses that our pillars contribute to jobs and opportunities for businesses.

Focus	Action Title	Action description	Timeframe	Leader	Status	Delivery Program / Project	Implementation Update
Developing Land	Facilitate development of the Berriedale Peninsula	Facilitate further development of the Berriedale Peninsula through revisiting and completing the Berriedale Master Plan	M	Council / Mona	Partially complete / commenced.	Berriedale Caravan Park - development ready	The Berriedale Peninsula Master Plan was endorsed by Council in December 2020 and Mona's planning application for the caravan park site has been approved. Negotiations for the long-term lease of land approved following a Section 178 process, is in its

							final stages to enable appropriate development on key sites on the Peninsula. Council officer's application to Round 5 Federal Building Better Regions Fund (Infrastructure Stream), to fund the development of the caravan park was unsuccessful. An application to Round 6 is ready for submission in February 2022.
Developing Land	Sell and facilitate development of Wilkinsons Point	Sell Wilkinsons Point and facilitate development of a recreation, sports, and entertainment precinct	S	Council	Complete	Sport and Recreation Masterplan	The Derwent Entertainment Centre was sold to the Tasmanian Government in 2020. The refurbishment of the venue is complete, and the area is within the scope for the Sport and Recreation Master Plan.
Developing Land	Promote opportunities for investment	Identify land suitable for housing, commercial or industrial development and communicate to developers via prospectuses and an online portal	S	Council	Complete	Affordable Housing Working Group	The online portal is now established and available for use through the Glenorchy City Council website .
Developing Land	Repurpose under-utilised Council land	Through the review of the Open Space Strategy, consider repurposing or disposing of under-utilised land	S	Council	Commenced	Land Sale Program	The Property team have a land assessment and disposals process underway no properties on the open market and two under investigation. All land sales information is publicly available on the Glenorchy City Council website .
Facilitating development	Investigate a strategic land use partnership with Brighton	Investigate a partnership with Brighton to encourage relocation of transport, postal and warehousing services to Brighton and identify opportunities for jobs growth and economic intensification for Glenorchy's industrial land	M	Council / Brighton Council / Tasmanian Govt.	Task for future year		
Facilitating development	Identify sites for student accommodation	Work with the University of Tasmania to identify sites for student accommodation along the transit corridor	L	Council / University of Tasmania	Task for future year		
Facilitating development	Facilitate major projects and developments	Establish a major project office in Council to facilitate significant developments	S	Council	Commenced	Open for Business Plan	Senior members of Council staff are now working as assigned 'Client Managers' for large scale or significant developments in the City.
Facilitating development	Promote development along the transit corridor	Develop concept plans for high or medium - density housing and mixed-use development along the transit corridor and actively promote to developers	M	Council / Property Developers / Greater Hobart Act Committee	Commenced	Hobart City Deal - Northern Suburbs Growth	Under the Hobart City Deal, Council is working with partners to commence a 'Northern Suburbs Transit Corridor Growth Strategy'.

					Strategy / MetroPlan	
Facilitating development	Plan for growth	Regularly review the Glenorchy Planning Scheme to ensure zoning provides sufficient and appropriate land for development	M	Council	Commenced Hobart City Deal - MetroPlan	Work underway to develop a structure plan for land within the future residential growth area in Granton.
Infrastructure	Advocate for essential digital infrastructure	Advocate for strategic investment in high-speed internet infrastructure to serve business or industrial precincts	M	Council / Telecomm unication Providers	Task for future year	Work underway to review existing residential, industrial and commercial zoned land to ensure it is being used efficiently. Work from Hobart City Deal – Metroplan will also be used to identify the best use of land and maximise residential and employment opportunities in the City.

S = up to 1yr M = 1-4yr L = 5+yr

PRIDE

We will build pride and confidence in our people and our economy. We will embrace who we are and show the world what we do well and where we are going. We will be the best version of ourselves.

Focus	Action Title	Action description	Timeframe	Leader	Status	Delivery Program / Project	Implementation Update
Pride & Identity	Understand our identity and embrace who we are	Engage with our community to understand and promote our identity	S	Council	Complete	Greater Glenorchy Plan	The Beyond the Curtain campaign was implemented, undertaking intensive engagement through interviews and via social media. These insights formed the basis of the Glenorchy master story and identities for the three activity centres of Claremont, Glenorchy and Moonah. The project provided an authentic community-based identity for our City, from which the Greater Glenorchy Plan was based.
Pride & Identity	Make our City reflect our identity	Use our identity to guide Council's infrastructure and works programs, to make our CBDs, streetscapes, city gateways, public space, assets, and facilities reflect who we are	S	Council	Complete	Greater Glenorchy Plan	Building from the Beyond the Curtain campaign, the Greater Glenorchy Plan informs our priorities and guides implementation of our infrastructure investments outlined in our asset management plans.
Pride & Identity	Design and activate our urban centres and places	Develop a City-wide urban design approach that reflects Glenorchy's identity and supports activation of public spaces both day and night	S	Council	Task for future year	City Deal - Metroplan / Planning Scheme Amendments	Urban Design Guidelines (UDGs), developed under the Hobart City Deal project, will be implemented through updated planning scheme controls. These UDGs will focus on quality amenity and design outcomes for new medium density dwellings. Urban design outcomes to activate open space areas identified in the Greater Glenorchy Plan will also be implemented through updates to the planning scheme.
Culture and creativity	Showcase our creativity	Work with local artists and business to place art in shopfronts, paint murals, install street art and identify locations for maker spaces or art studios	S	Council	Complete	Showcase Arts and Culture	The Showcase Moonah project was an economic development and placemaking project that facilitates local businesses, creatives, and innovators to access seed funding to establish their own Hub of projects in Moonah. These projects must deliver on one or more of the objectives of the Moonah precinct plan, delivering the first stage of implementation for the Greater Glenorchy Plan. The outcomes delivered by Showcase were recognised as Australia's most inclusive, diverse and equitable economic development project in the 2021 Economic Development Australia Awards for Excellence. External funding streams are being sought for future Showcase style projects in 2022.

Culture and creativity	Implement arts and culture initiatives	Work with MONA, Moonah Arts Centre, GASP and other relevant organisations and individuals to explore opportunities to strategically foster the arts and cultural initiatives in the area, such as an arts and culture trail	M	Council / Mona / GASP	Complete	COMA	Over the months of May and June, 10 murals across 7 locations along the Intercity Cycleway between Moonah to Mona have been painted by local Tasmanian Artists. The Corridor of Modern Art (COMA) project has developed an iconic tourist attraction along the InterCity cycleway and contribute to visitor retention and dispersal creating a unique and fun experience between the City's cultural hubs at Moonah and Mona. Council is collaborating with Mona, Destination Southern Tasmania and GACAC ⁵ on this project. As with many other tourism offerings throughout the state, leveraging the global reputation of Mona will drive economic development outcomes by increasing the visitor market spend in our City.
Culture and creativity	Prepare a Creative and Cultural Economy Growth Plan	Prepare a Creative and Cultural Economy Growth Plan to expand the creative industries sectors	S	Council / Mona / Businesses	Task for a future year	Showcase Arts and Culture	The Glenorchy Arts and Culture Strategy is complete and specifically identifies future opportunities for the City. • Attracting festivals and events, and • Building the creative economy. Once the strategy's implementation plan has been developed, facilitation of the creative and cultural economy opportunities will be scheduled for delivery.
Visitors	Understand our visitors and market our attractions	Work with Destination Southern Tasmania to understand what attracts visitors to Glenorchy and market our City	S	Council / Destination Southern Tasmania	Commenced		Council is now represented on the board of Destination Southern Tasmania and is working to review and update the Greater Hobart Destination Action Plan. An updated Southern Tasmania attractions map was published in late 2021, and now includes the Moonah Arts Centre, COMA and 'multicultural Moonah' as key destinations.
Visitors	Spread the MONA effect	Work with MONA, other tourism operators and local businesses to encourage visitors to come to Glenorchy when visiting nearby attractions	S	Council / Mona / Small Businesses	Commenced	Sport and Recreation Masterplan	Council is working with Mona to develop alternative transport options for visitation to the Berriedale site that brings tourist along the Intercity Cycleway and along the Montrose Bay foreshore.
Visitors	Support multicultural visitor attractions	Diversity as a destination - promote and support multicultural initiatives and events that draw visitors to Glenorchy	S	Council / Destination	On Hold		Council is working with Destination Southern Tasmania on the review of the Greater Hobart Destination Action Plan (DAP) which articulates the key attractions and visitor dispersal

ECONOMIC GROWTH TARGETS:

Gross Regional Product: Growth rate in the 12 months to June 2020 - TBA data available in mid-February 2022 (Target 1.8% per year)

Employment Growth: Growth rate in the 12 months to June 2020 - TBA data available in mid-February 2022 (Target 0.6% per year)

Population Growth (Estimated Resident Population) - Declined in the 12 months to June 2020 by -0.03% (Target 0.7% per year)

Increase in resident workers with post-secondary qualifications: No Data available at time of reporting, awaiting 2021 census data release

COUNCIL WILL ALSO MEASURE:

Council expenditure on economic development as a proportion of rates revenue: As at December 2021 total expenditure as a proportion of rates revenue was 0.8%

Number and types of engagement with existing businesses:

- 146 registrations on Activity City Website
 - 300+ Activity City site monthly visitation
 - 10 EDM monthly newsletters (x 130 subscribers),
 - 12 One-on-one interviews with developers/stakeholders
 - 55 business representatives at workshops
 - 11 detailed written submissions on masterplans
 - Feedback and review from the department of State Growth
 - Feedback and review from the department of Community, Sport and Recreation
 - Feedback and review received from key all stakeholders
- Online:

 - 500+ Visits to the project websites
 - 238 informed participants
 - 198 participants downloaded a document
 - 17 participants completed Quick Polls
 - 22 participants completed in-depth survey online

Impact of changes to Delegations under S57 (2) & (6) of the *Land Use Planning and Approvals Act 1993*

Current condition	Proposed Condition	Effect of change
1. If the time in which the planning authority must grant or refuse a permit will expire prior to the next scheduled meeting of the Glenorchy Planning Authority, and the applicant has refused to grant an extension to that time period.	1. If the time in which the planning authority must grant or refuse a permit will expire prior to the next scheduled meeting of the Glenorchy Planning Authority, and the applicant has refused to grant an extension to that time period.	No change
2. Where use or development is prohibited.	2. Where use or development is prohibited.	No change
3. Where an application for a permit is made for the demolition of a building.	2. This delegation is now included under the new condition 3: 3. All permit applications where three (3) or less opposing representations have been received, and regardless of whether formal comments have been provided by the Regulated Entity pursuant to Section 56Q of the 2008, except for the following: (a) Use and development is for six (6) or more multiple dwellings. (b) Residential uses are relying on a discretion to the development standards for car parking requirements. (c) The proposal is for subdivisions creating five (5) lots or more. (d) The estimated cost of new development, except for multiple dwelling development, exceeds \$1,000,000.	If four (4) or more representations are received for this type of application, it will need to be considered by the GPA. This requirement only relates to those applications still being determined under the Glenorchy Interim Planning Scheme 2015.

4. Where an application for permit is made and for which no representations are received and regardless of whether formal comments have been provided by the Regulated Entity pursuant to section 56Q of the Water and Sewerage Industry Act 2008, for the following uses and developments: (a) Single dwellings in the General Residential, Inner Residential, Low Density Residential, Environmental Living, Landscape Conservation Zone, Environmental Management, Rural Resource, Rural, Future Urban and Particular Purpose Zone 1-Urban Growth Zones. (b) Ancillary dwellings in the General Residential and Inner Residential zones. (c) Use and/or development of a heritage place, precinct, significant tree or place of archaeological potential listed in the Heritage Code in the planning scheme or a place on the Tasmanian Heritage Register (except where estimated cost of development exceeds \$500,000). (d) Variations to development standards for all residential development, except for variations to car parking requirement. (e) Subdivisions creating five (5) lots or less, and boundary adjustments. (f) Discretionary signs.	This delegation has been expanded to relate to representation numbers and to identify what is excluded rather than what is included. 3. All permit applications where three (3) or less opposing representations have been received, and regardless of whether formal comments have been provided by the Regulated Entity pursuant to Section 56Q of the 2008, except for the following: (a) Use and development is for six (6) or more multiple dwellings. (b) Residential uses are relying on a discretion to the development standards for car parking requirements. (c) The proposal is for subdivisions creating five (5) lots or more. (d) The estimated cost of new development, except for multiple dwelling development, exceeds \$1,000,000.	The current delegation lists a number of specific permit triggers, whereas the revised delegation excludes certain decisions. The delegation allows Senior Staff to make decisions where up to 3 representations are received, except in certain circumstances, that is larger scale development or where there is a discretion for residential car parking. Note that the larger scale development proposals and car parking discretions will be considered by GPA where or not any representations are received.
--	--	---

(g) Additional vehicular accesses to road frontages where the Development Engineer has recommended approval. (h) Minor additions, carports and garages for existing Multiple Dwellings provided no new dwellings are being created. (i) Any vegetation removal requiring planning approval under any Code in the planning scheme. (j) Single dwellings within the area affected by the Blacksnake Rural Village Specific Area Plan. (k) Fencing for use and development in the Local Business, General Business, Central Business, Commercial, Light Industrial, Community Purpose and Utilities zones.		
5. Multiple dwellings to maximum of four dwellings in the General Residential and Inner Residential zones.	This delegation is now considered under the new condition 3: 3. All permit applications where three (3) or less opposing representations have been received, and regardless of whether formal comments have been provided by the Regulated Entity pursuant to Section 56Q of the 2008, except for the following: (a) Use and development is for six (6) or more multiple dwellings. (b) Residential uses are relying on a discretion to the development standards for car parking requirements.	This is an increase up from 4 multiple dwelling under the current delegation. However, if the proposal includes a car parking discretion or if four (4) or more opposing representations are received, the project will need to be determined by GPA.

	(c) The proposal is for subdivisions creating five (5) lots or more. (d) The estimated cost of new development, except for multiple dwelling development, exceeds \$1,000,000.	
6. New development or Change of use and/or extension of existing buildings where the estimated cost of development does not exceed \$500,000 except where the development is an existing non-conforming use and/or the applicant is disputing a requirement for the provision of cash in lieu of car parking.	This delegation is now considered under the new condition 3: 3. All permit applications where three (3) or less opposing representations have been received, and regardless of whether formal comments have been provided by the Regulated Entity pursuant to Section 56Q of the 2008, except for the following: (a) Use and development is for six (6) or more multiple dwellings. (b) Residential uses are relying on a discretion to the development standards for car parking requirements. (c) The proposal is for subdivisions creating five (5) lots or more. (d) The estimated cost of new development, except for multiple dwelling development, exceeds \$1,000,000.	The change will allow Senior Planning Staff to consider applications where the cost of works does not exceed one million dollars, increased from \$500,000 under the current delegation. If 4 or more representations are received, the project will need to be determined by GPA.

Glenorchy Planning Authority Meetings for 2022

Glenorchy Planning Authority	Monday	24 January 2022	5.00 p.m.
Glenorchy Planning Authority	Monday	21 February 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	21 March 2022	3.00 p.m.
Glenorchy Planning Authority	Wednesday	20 April 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	16 May 2022	3.00 p.m.
Glenorchy Planning Authority	Tuesday	14 June 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	11 July 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	08 August 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	05 September 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	03 October 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	07 November 2022	3.00 p.m.
Glenorchy Planning Authority	Monday	05 December 2022	3.00 p.m.

Attachment 1



Monthly Financial Performance Report

For the year-to-date ending 31 December 2021

Statement of Comprehensive Income

Glenorchy City Council Financial Report Statement of Comprehensive Income to 31 December 2021					
Year-to-Date (YTD)	Note	2022 Budget \$'000	2022 Actual \$'000	2021 Actual \$'000	2022 Variance Actual to Budget
Operating Revenue					
Rates	1	43,242	43,426	39,960	↑
User charges and licences	2	9,228	10,105	8,973	↑
Interest	3	25	20	(22)	↓
Grants	4	1,904	2,751	1,852	↑
Contributions - cash	5	20	56	13	↑
Investment income from TasWater	6	1,086	1,086	-	↔
Other income	7	134	245	182	↑
Total Operating Revenue		55,638	57,688	50,958	↑
Operating Expenditure					
Employment costs	8	12,799	12,543	12,073	↓
Materials and services	9	7,241	7,409	6,876	↑
Depreciation and amortisation	10	8,145	7,800	6,837	↓
Finance costs	11	97	73	40	↓
Assets written off	12	-	-	-	↔
Bad and doubtful debts	13	1	-	-	↑
Other expenses	14	1,998	2,045	2,609	↓
Total Operating Expenditure		30,281	29,871	28,435	↓
Total Operating Surplus/(Deficit)		25,357	27,817	22,523	↑
Non-Operating Revenue					
Contributions – non-monetary assets	15	-	-	-	↔
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	16	(238)	43	655	↑
Capital grants received specifically for new or upgraded assets	17	850	2,352	988	↑
Total Non-Operating Revenue		612	2,396	1,643	↑
Total Surplus/(Deficit)		25,969	30,212	24,166	↑
Capital Budget					
Economic Stimulus		1,483	266		
ICT & Other		279	220		
Transport		5,100	2,985		
Property		6,450	1,991		
Plant & Equipment		222	60		
Fleet		238	368		
Stormwater		775	482		
Total Capital Budget	18	14,547	6,372		↓

Operating Revenue

Year to date operational revenue is \$57.688 million compared to budgeted operational revenue of \$55.638 million. This represents a favourable result of \$2.050 million or 3.7% against budget.

Note 1 – Rates Revenue

Favourable to Budget by \$0.184m as a result of increased growth within the City.

Note 2 – User Charges and Licences Revenue

Favourable to Budget by \$0.877m, noting increased activity in planning \$0.259m, waste management \$0.206m and building \$0.141m.

Note 3 – Interest on Investments

Unfavourable to Budget, noting the average interest rate across all investments is only 0.25%.

Note 4 – Operating Grants

Favourable to Budget by \$0.847m, noting that \$0.869m in unspent grants from last year were carried over into this year.

Note 5 – Contributions

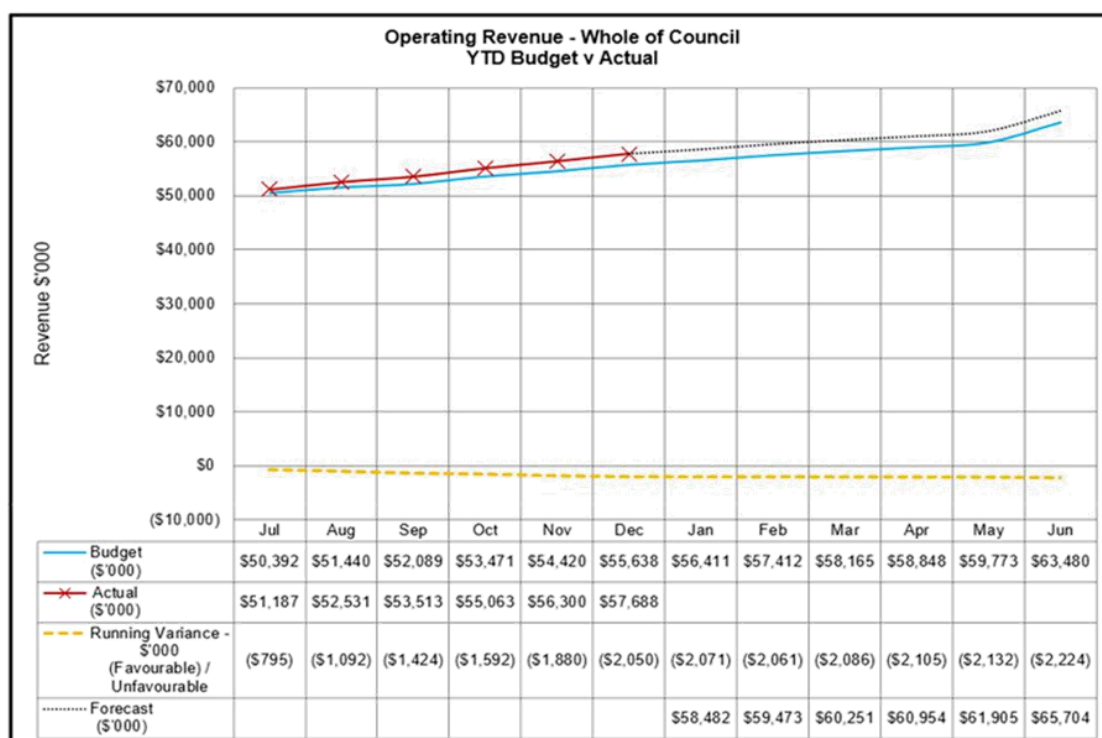
Favourable to Budget by \$37k, noting a \$36k contribution from a major land development.

Note 6 – TasWater Income

Materially in line with Budget for the year to date.

Note 7 – Other Income

Materially in line with Budget for the year to date.



Operating Expenditure

Actual year-to-date operational expenditure is \$29.871 million compared to budgeted expenditure of \$30.281 million. This represents a favourable result of \$0.410 million or 1.4% compared to budget.

Note 8 – Employment Costs

Favourable to budget by \$0.256m representing temporary and permanent position vacancies.

Note 9 – Materials and Services Expenditure

Materially in line with Budget for the year to date.

Note 10 – Depreciation and Amortisation

Materially in line with Budget for the year to date.

Note 11 – Finance Costs

Materially in line with Budget for the year to date.

Note 12 – Assets Written Off

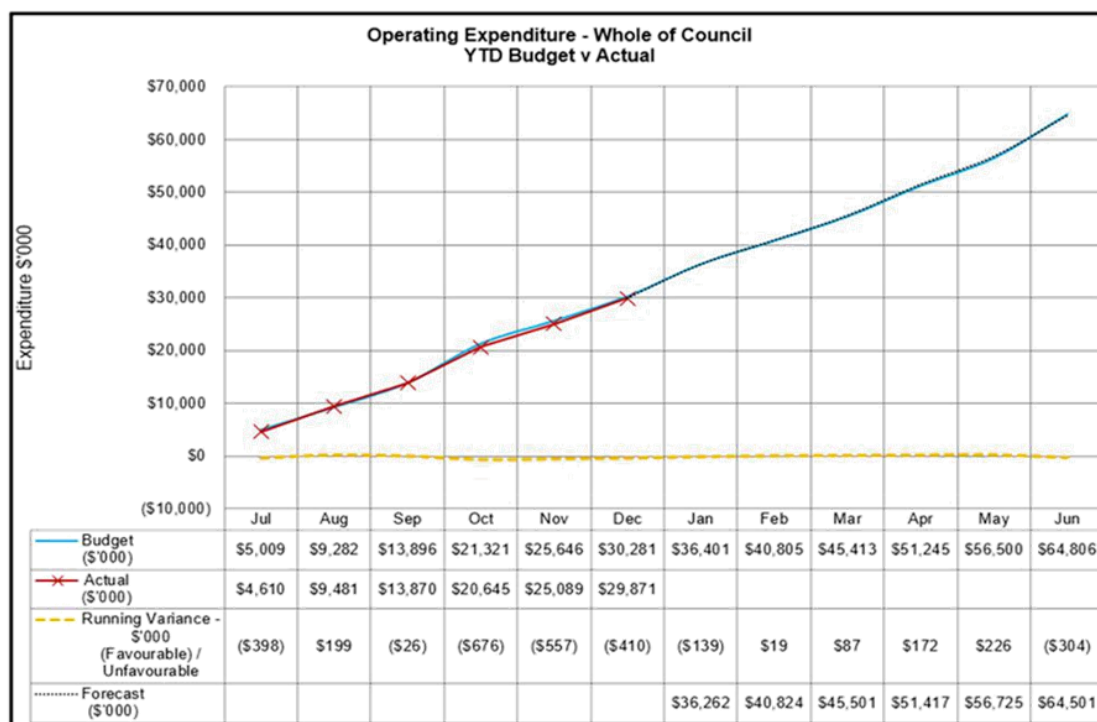
Nil for the year to date as this is an end of financial year process.

Note 13 – Bad and Doubtful Debts

Nil for the year to date with the bulk of this addressed at the end of financial year.

Note 14 – Other Expenses

Materially in line with Budget for the year to date.



Non-Operating Revenue

Note 15 – Contributions – Non Monetary Assets

Nil for the year to date as this is an end of financial year process.

Note 16 – Gain or Loss on Disposal of Fixed Assets

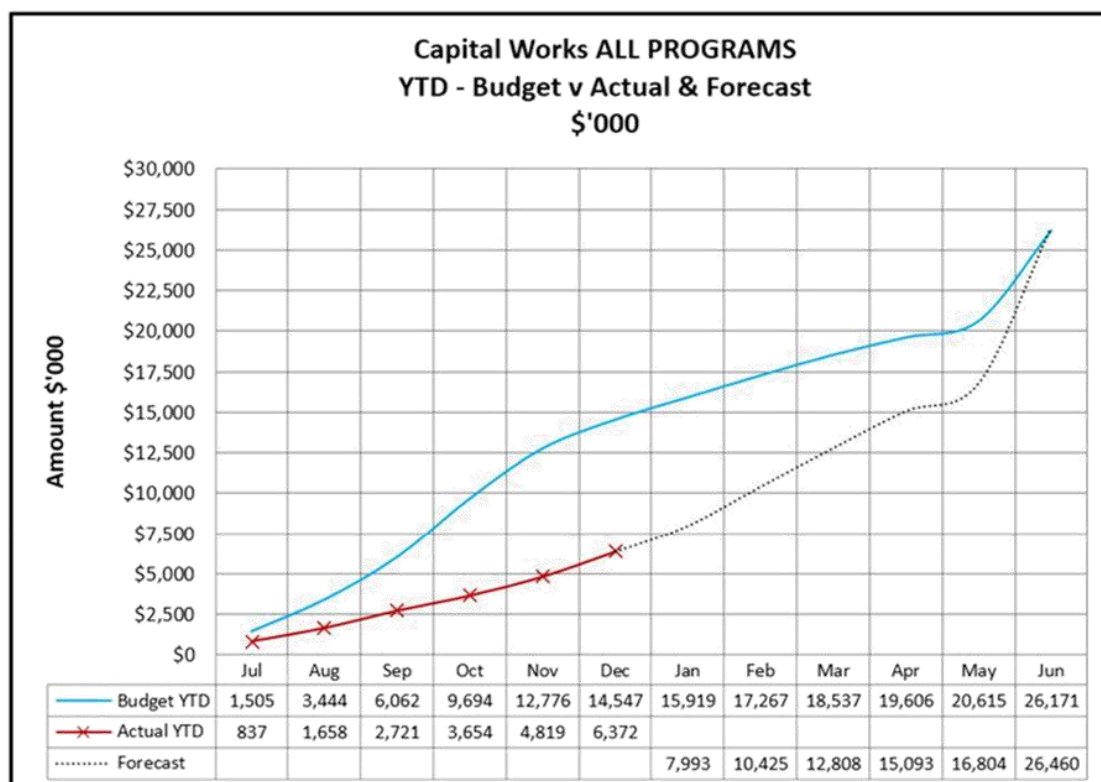
Favourable to Budget by \$0.281m, noting \$46k in disposal revenue and \$3k in disposal costs against a net Budgeted loss of \$0.238m.

Note 17 – Capital Grants

Favourable to Budget by \$1.502m, noting \$2.085m in unspent grants from last year were carried over into this year, new grants totalling \$0.267m less grants yet to be received for LR&CI and RTR \$0.850m.

Capital Works

Council's year-to-date Capital Works expenditure is \$6.372 million against an annual budget of \$26.171 million.



Note 18 – Capital Works

A revised Capital Works budget will be presented to Council in the 2021/2022 Mid Year Budget Review report.

Covid-19 Expenditure

Expenses to date total \$29,747 mainly sanitary stores issues, labour for daily cleaning of public spaces and materials & services from suppliers.

Description	Expenditure	Purchase Orders
Employee Costs	14,781	
Contractors	1,987	14,622
Materials	10,928	8,290
Other	100	
Equipment	1,951	
TOTAL	29,747	22,912

Adjustments to amounts previously reported

There are instances where ledger adjustments are required in respect of amounts reported in prior periods. These adjustments will be visible when comparing this report against previously presented Financial Performance Reports.

GLENORCHY CITY COUNCIL

FORECAST STATEMENT OF COMPREHENSIVE INCOME

	Revised Budget 2021/2022 \$'000	Original Budget 2021/2022 \$'000	Movement \$'000
Operating Revenue			
Rates	37,625	37,625	-
State Fire Commission Income	6,054	6,054	-
Statutory Charges	2,247	1,847	400
User Charges	10,349	10,199	150
Grants and Subsidies	5,036	5,036	-
TasWater Investment Income	2,172	2,172	-
Investment Income	50	50	-
Other Income	497	497	-
Total Operating Revenue	64,030	63,480	550
Operating Expenditure			
Finance Charges	261	261	-
Employee Benefits	26,056	26,056	-
Materials, Services and Contractors	14,437	14,437	-
State Fire Commission Contribution	6,054	6,054	-
Depreciation and Amortisation	14,811	14,811	-
Lease Amortisation	1,477	1,477	-
Asset Write Off	1,100	1,100	-
Other Expenses	609	609	-
Total Operating Expenditure	64,805	64,805	-
Operating Surplus / (Deficit)	(775)	(1,325)	550
Non Operating Income			
Capital Grants	2,178	4,878	(2,700)
Donated Assets	2,100	2,100	0
Profit / (Loss) on Disposal of Land	1,993	(632)	2,625
Profit / (Loss) on Disposal of Plant and Equipment	(15)	(15)	0
Total Non Operating Income	6,256	6,331	(75)
Total Comprehensive Surplus / (Deficit)	5,481	5,006	475

**GLENORCHY CITY COUNCIL
REVISED CAPITAL WORKS PROGRAM 2021/2022**

	Revised Budget 2021/2022 \$'000	Original Budget 2021/2022 \$'000	Movement \$'000
Transport Network Program			
Road Resurfacing (and line marking)	3,393	3,393	-
Footpath Renewal	2,162	2,162	-
Pavement Rehabilitation	1,000	1,000	-
Bridge and Street Lighting Renewal	139	139	-
New footpath and cycleway construction	285	285	-
Heavy patching	350	350	-
Road User Safety Improvements	365	365	-
Economic Development (CBD Revitalisation)	726	726	-
Total Transport Network Program	8,420	8,420	-
Stormwater Program			
Flood Mitigation and System Upgrade	445	445	-
Stormwater Asset Renewal	440	440	-
Service Extension	445	445	-
Total Stormwater Program	1,330	1,330	-
Property and Environment Program			
Public Toilet Upgrades	325	325	-
Parks and Reserves	585	585	-
Tracks and trails	153	153	-
Community, Sport and Recreation Facilities	595	595	-
Tolosa and Wellington Park	114	114	-
Jackson Street Landfill Extension	2,930	2,930	-
Total Property and Environment Program	4,702	4,702	-
Fleet and Plant Program			
Light Vehicles	474	474	-
Plant & Equipment	189	189	-
Kerbside bins	75	75	-
Total Fleet and Plant Program	738	738	-
ICT Program			
Software	20	20	-
ICT Equipment - Hardware	282	282	-
Miscellaneous	350	350	-
Information Security Framework	50	50	-
Total ICT Program	702	702	-
Government Grant Program			
Gibbins Reserve Play Space	145	2,650	(2,505)
Bike and Skate Facilities	430	750	(320)
Eady St Sports Facility	1,183	1,183	-
KGV Football Facility	145	3,800	(3,655)
Nth Chigwell Football and Community Facility	335	400	(65)
Total Government Grant Program	2,238	8,783	(6,545)
Economic Recovery Program	1,061	1,496	(435)
Total Capital Works Program	19,191	26,171	(6,980)

Code for Tenders and Contracts Exemption 7 December 2021 to 18 January 2022

Supplier's / Contractor's name	Supplier's / Contractor's business address	Description of Goods/Services and/or Works	The circumstances for engaging the contractor or supplier without undertaking required procurement process	Value of the purchase (excluding GST)	Requesting Officer (Manager or Coordinator)	The date approval was given to engage the contractor or supplier	Approving Officer (Director or General Manager)
GHD Pty Ltd	2 Salamanca Square Hobart TAS 7000	Jackson Street Landfill gas bore monitoring to comply with EPA requirements.	The Commodities can be supplied only by a particular Service Provider and no reasonable alternative or substitute exists for the protection of patents, copyrights, or other exclusive rights, or proprietary information.	\$100,000.00	Waste Coordinator	13/01/2022	Director Infrastructure and Works